Unicredit XII Italian Conference





Table of Contents

Unicredit XII Italian Conference	pg. 3
🕭 Q1 2009 Domestic Market Results	pg. 23
🕭 Q1 2009 Foreign Market Results	pg. 50
Mediolanum Facts	pg. 57



2

Q1 Group Income Statement

€ mn

	Q109	Q108	Change
Net premiums written	602.0	784.3	-23%
Amounts paid & change in technical reserves	(585.8)	(748.1)	-22%
Life revenues ex-commission	16.1	36.2	-55%
Entry fees Management fees Performance fees Banking service fees Other fees	13.1 59.1 9.7 20.2 5.2	12.8 75.2 5.0 16.9 8.0	+2% -21% +94% +19% -35%
Total commission income	107.4	117.9	-9%
Interest spread Net income on investments at fair value	46.4 (3.6)	38.2 (10.2)	+21% -64%
Net financial income	42.7	28.1	+52%
Net income on other investments Other revenues	1.8* 5.8	1.3 6.2	+37% -7%
Total Revenues	173.9	189.7	-8%
Acquisition costs & other commission expenses G&A expenses Amortisation & depreciation Provisions for risks & charges	(60.8) (86.3) (4.1) (1.4)	(65.6) (78.9) (3.8) (1.1)	-7% +9% +8% +24%
Total Costs	(152.5)	(149.4)	+2%
DROET DEFORE TAY	04.0	40.0	470/
PROFIT BEFORE TAX	21.3	40.3	-47%
Income tax	(4.7)	(9.4)	-50%
NET INCOME	16.6	30.9	-46%
tax rate	22.1%	23.4%	

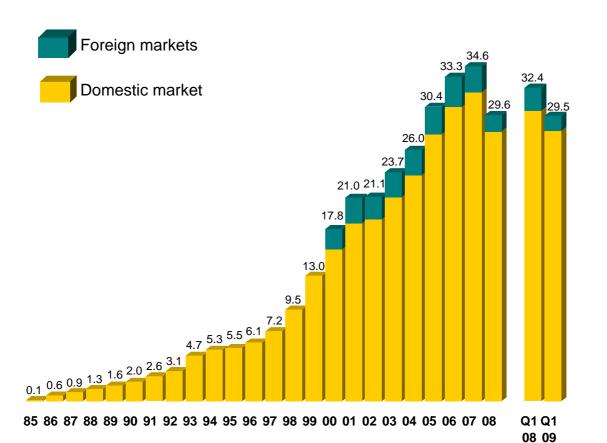
^{*} includes Banca Esperia's net contribution (€ 0.7 mn)



Unicredit XII Italian Conference

Group AuA Trend

€bn





Q1 Group Assets under Administration

€ mn

	31/03/09	31/12/08	Change	31/03/08	Change
Life	12 102 0	10 212 /	-1%	12 706 2	-12%
'Freedom' Life Assets	12,193.8 41.1	12,313.4		13,796.3	
		11 701 7	n.s.	42.752.0	n.s.
Asset management	11,550.6	11,704.7	-1%	13,753.8	-16%
Banking*	6,398.3	6,385.2	+0%	5,548.4	+15%
Consolidation adjustments	(6,230.8)	(6,462.2)	-4%	(7,421.1)	-16%
Banca Mediolanum	23,952.9	23,941.1	+0%	25,677.5	-7%
Banca Esperia (48.5%)	4,013.2	3,911.5	+3%	4,314.6	-7%
	.,	5, 5 1 1 1 5		1,0 1 110	- 7-
Domestic Market's Assets	27,966.1	27,852.6	+0%	29,992.0	-7%
Life	290.0	305.0	-5%	359.3	-19%
Asset management	733.4	768.8	-5%	992.2	-26%
Banking	737.9	796.8	-7%	1,296.5	-43%
Other	0.5	0.6	-14%	1.0	-46%
Consolidation adjustments	(232.6)	(218.0)	+7%	(248.2)	-6%
Foreign Markets' Assets	1,529.1	1,653.2	-8%	2,400.8	-36%
i Oreigii iviai keta Aaaeta	1,329.1	1,033.2	-0 /0	۷,400.0	-30 /0
AUA	29,495.3	29,505.9	-0%	32,392.8	-9%

^{*} retail only



6

Unicredit XII Italian Conference

Q1 Group Net Inflows

		Q109	Q108	Change
	Managed Assets	334.2	217.3	+54%
	Net change in 'Freedom' Life assets	40.0		n.s.
	Administered Assets	109.2	285.1	-62%
В	Sanca Mediolanum	483.5	502.4	-4%
В	Banca Esperia (48.5%)*	71.8	(224.6)	n.s.
F	oreign Markets	(33.6)	(86.3)	-61%
N	IET INFLOWS	521.6	191.6	+172%

^{*} A new measurement method was introduced for FY08 for Banca Esperia's net inflows, allowing for an accurate representation of actual flows. Comparison with prior data is therefore not meaningful



Unicredit XII Italian Conference

Our Culture, Our Competitive Advantage

Our ability to generate positive inflows also in bear markets is explained by our customer-oriented culture especially demonstrated in two specific areas:

- Investment strategy
 based on the concept of 'diversification'
 along with 'emotional guidance' provided by the Family Banker
- deffective, innovative and committed Communication strategy



Unicredit XII Italian Conference

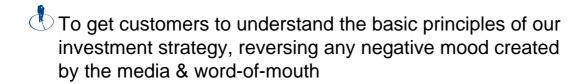
Mediolanum's Investment Strategy

Transfers 'technical performance' into 'customer performance' Backed by proper emotional guidance from Family Bankers

- Advice is not based on stock-picking, tactical asset allocation decisions, or market-timing
- We recommend following a series of diversification criteria
- The most important diversification criterion is time horizon: equity is only considered for the long term (>10 years)
- Equity investments are diversified across the global economy to further reduce risk
- We advise investors with a longer-term outlook to view market crises as buying opportunities



Communication in Times of Crisis



- To effectively keep in touch with all our publics at all times
- To convey the important message that in a down market a loss is incurred only if money is withdrawn from equity investments



Unicredit XII Italian Conference

Communication in Times of Crisis: a Three-fold Objective

10

- Interpret what is really happening in the market & the opportunities involved
- Reassure both advisors & customers and compensate for the myopic, negative messages of the media
- Reinforce the investment strategy the company has always recommended



Communication in Times of Crisis: TV Specials

Two proprietary state-of-the-art tools

Corporate TV Network - dedicated to our internal communication
Mediolanum Channel - geared toward the customer community





- Company news
- Product information
- Online training course support
- Inspirational thoughts for personal motivation & sales techniques

On top of the ongoing Corporate TV offer 2 special daily programs added dedicated to crisis-related topics



12

Unicredit XII Italian Conference

Communication in Times of Crisis: Mediolanum Market Forum



- Panels of highly respected and influential entrepreneurs, economists & journalists
- Provide insights about the crisis, with suggestions & examples of the best ways to manage
- Broadcasts can be followed by the public at large on the Mediolanum Channel & over the internet in 4 languages



Building Customer Trust

- Our communication efforts besides helping us to maintain positive net inflows also work in the direction of keeping up a trust-based relationship with our customers
- Our constant contact with the customers builds trust, at a time when competition tends to avoid any kind of interaction
- Family Bankers are backed and supported by the company in the customer contact effort
- Our ongoing investments in educating, training & supporting our Family Bankers are now showing the benefits more than ever



14

Unicredit XII Italian Conference

April: the Turning Point

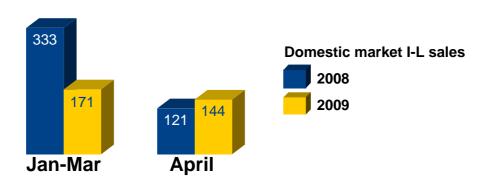
What the market takes away today, it gives back tomorrow - with interest

Market upturn in April already showing positive consequences

- Very strong performance fees (~€ 40 mn)
- Management fees gradually picking up (mutual funds assets up 8%; equity funds assets up 13%)

Customer confidence building up again

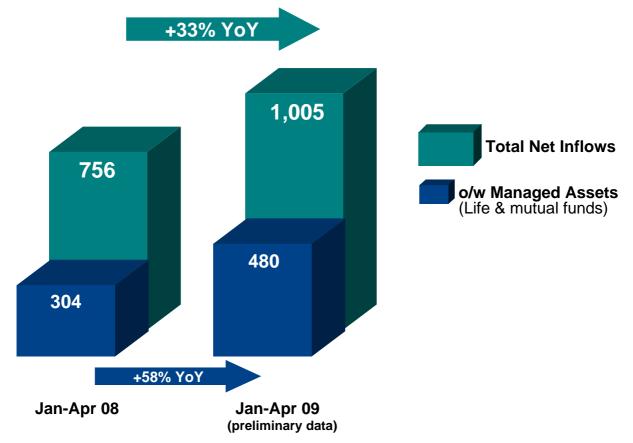
- fuelling the sales of index-linked policies in April following a bleak Q1





Banca Mediolanum Net Inflows

€ mn

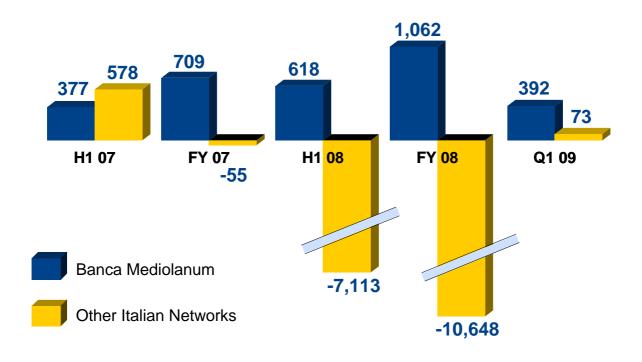


16

Unicredit XII Italian Conference

Net Inflows into Managed Assets

Banca Mediolanum vs. other Italian Networks - € mn





'Il Sole-24 Ore': Italian Networks ranked by Net Inflows

Q1 & March 2009

	Rai	Raccolta netta			
	da inizio	Men	sile		
Società	anno		41 - 1		
	Totale	Totale	di cui risparmio gestito		
Banca Mediolanum	501.436,4	121.419,8	241.169,9		
Credem (Gr. Credito Emiliano)	145.727,9	49.528,6	46.721,5		
Mps Banca Personale	123.557,7	61.271,6	71.261,3		
Apogeo Consult.Sim (Gr. Cattolica Ass.)	114.790,8	25.071,7	37.297,8		
Ubi Banca Priv. Inv.	95.501,8	53.828,4	18.325,9		
Az Investimenti Sim (Gr. Azimut)	90.830,4	55.661,8	33.383,6		
Banca Generali	89.106,8	12.063,4	-13.265,9		
Banca Network Investimenti	51.870,1	4.428,4	2.736,4		
Finecobank (Gr. Unicredit)	50.563,9	-43.689,0	-60.688,2		
Sanpaolo Invest Sim	27.612,2	20.859,9	-19.369,8		
Banca Bsi Italia (Gr. Banca Generali)	23.579,7	25.634,5	53.272,7		
Veneto Banca	21.525,1	7.129,1	5.185,0		
Banca Sara	21.252,2	31.170,9	-5.983,5		
Banca Nuova (Gr. Banca Pop. Vicenza)	20.937,0	5.748,0	3.045,0		
Intra Private Bank (Gr. Veneto Banca)	9.359,7	5.664,0	10.903,4		
Bancapulia	3.262,8	3.952,1	194,1		
Alto Adige Banca - Sudtirol Bank	2.360,8	563,0	-3.009,0		
Hypo Alpe-Adria-Bank	791,0	246,4	-762,9		
Banca Sai (Gr. Fondiaria - Sai)	494,6	-6.517,9	-3.108,1		
Groupama Sim	-161,4	-246,5	-648,4		
Banca Fideuram (Gr. Intesa Sanpaolo)	-6.182,2	-24.422,1	-284.354,8		
Consultinvest Investment Sim	-6.646,0	-4.538,0	-4.539,0		
Ugf Banca	-11.776,9	-6.021,8	-6.021,8		
Finanza & Futuro Banca (Gr. Deutsche B.)	-44.487,7	-17.675,3	33.326,5		
Banca Cr Firenze (Gr. Intesa Sanpaolo)	-96.627,6	-68.855,4	-27.262,3		
Allianz Bank F.A.	-102.458,7	-30.257,2	-25.547,0		
Azimut Sim	-179.835,0	-31.379,8	-54.432,2		

(25/04/2009)

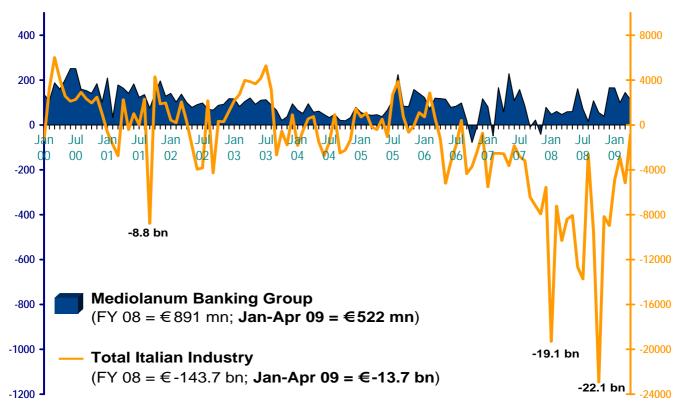


18

Unicredit XII Italian Conference

Net Inflows into Mutual Funds*

Mediolanum Banking Group - € mn

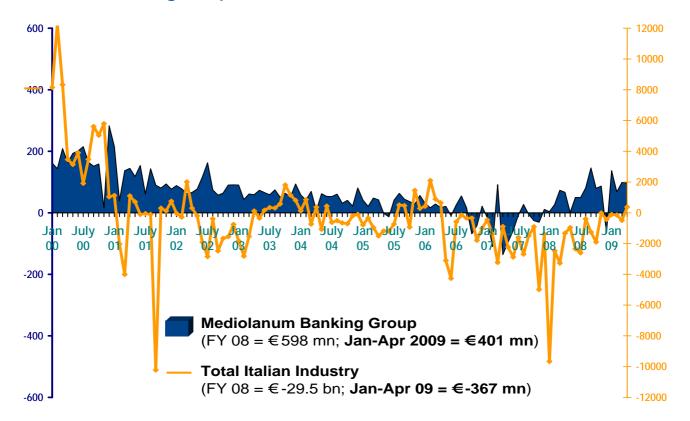


* including Managed Accounts & Unit-linked policies source: Assogestioni



Net Inflows into Equity Funds*

Mediolanum Banking Group - € mn



^{*} Including Managed Accounts & Unit-linked policies **Source: Assogestioni**



Unicredit XII Italian Conference

Italian A.M. Groups ranked by Mutual Funds Assets

20

	June 2007	December 2007	June 2008	March 2009	April 2009
1.	Eurizon	Intesa Sanpaolo	Intesa Sanpaolo	Intesa Sanpaolo	Intesa Sanpaolo
2.	Pioneer	Pioneer	Pioneer	Pioneer	Pioneer
3.	Crédit Agricole/Intesa	UBI Banca	UBI Banca	UBI Banca	UBI Banca
4.	UBI Banca	Arca	Arca	Arca	Arca
5.	Capitalia	Banco Popolare	MPS	MPS	Bipiemme/Anima
6.	Arca	MPS	Banco Popolare	Mediolanum	MPS
7.	MPS	Crédit Agricole	Crédit Agricole	BNP Paribas	Mediolanum
8.	JPMorgan	BNP Paribas	Mediolanum	Generali	BNP Paribas
9.	BNP Paribas	JPMorgan	BNP Paribas	Azimut	Generali
10.	BPVe-No	Mediolanum	Azimut	JPMorgan	Azimut
11.	Mediolanum	Azimut	JPMorgan	Bipiemme	JPMorgan
12.	Generali	Generali	Generali	Crédit Agricole	Crédit Agricole
13.	Azimut	Bipiemme	Bipiemme	Banco Popolare	Banco Popolare
14.	RAS	Allianz	Allianz	Allianz	Allianz
15.	Bipiemme	Anima	Anima	Credem	Credem
16.	Deutsche Bank	Credem	Credem	Polaris	Polaris
17.	Credem	Deutsche Bank	Polaris	Anima	Kairos Partners
18.	Kairos Partners	Kairos Partners	Deutsche Bank	Kairos Partners	Fondaco
19.	C.R. Firenze	C.R. Firenze	C.R. Firenze	Fondaco	B. Carige
20.	Anima	Polaris	Kairos Partners	B. Carige	ICCREA



Investing in Credibility

Outstanding inflows fuelled by our **heavy investments in reputation** during the crisis

- Interest spread cut for all mortgage customers (June 2008, renouncing ~€ 65 mn of future revenues)
- Free protection against total permanent disability at no charge for all mortgage customers (July 2008, worth ~€65 mn over a 22-year time span)
- **3** Substitution of Lehman Brothers' bonds underlying I-L policies (October 2008, € 160 mn pre-tax, entirely born by the two major shareholders with no impact on minority shareholders)

Investments totalling € 290 mn not in scale with a company with € 130 mn in profits

but proportionate to the size of the company we want to become



Unicredit XII Italian Conference

A Leap in Magnitude

22

Mediolanum is about to make
a leap in magnitude...
a transition in the size and dimension
in terms of assets and
quality of our customer base



Q1 2009 Results: Domestic Market



Q1 2009 Domestic Market

Income Statement

24

11111				
		Q109	Q108	Change
Net premiums written		588.9	758.1	-22%
Amounts paid & change in technical rese	rves	(573.6)	(725.0)	-21%
Life revenues ex-commission		15.3	33.2	-54%
Entry fees		12.7	11.5	+10%
Management fees Performance fees		56.3 9.6	71.5 4.9	-21% +94%
Banking service fees		14.9	4.9 10.7	+94%
Other fees		4.9	7.4	-34%
Total commission income		98.4	106.1	-7%
Interest spread		43.8	34.7	+26%
Net income on investments at fair value		(3.3)	(8.8)	-62%
Net financial income		40.5	25.9	+56%
Net income on other investments		1.1	(0.3)	n.s.
Other revenues		6.0	`6.3	-4%
Total Revenues		161.4	171.1	-6%
A aquicition costs 9 other commission over		(E2 E)	(EC 2)	E0/
Acquisition costs & other commission exp G&A expenses	enses	(53.5) (76.3)	(56.3) (68.7)	-5% +11%
Amortisation & depreciation		(3.5)	`(3.2)	+8%
Provisions for risks & charges		(2.6)	(1.1)	+139%
Total Costs		(135.9)	(129.3)	+5%
PROFIT BEFORE TAX		25.4	41.8	-39%
Income tax		(5.7)	(9.7)	-42%
NET INCOME (EVOLUDING EGDERIA)		40.0	20.4	000/
NET INCOME (EXCLUDING ESPERIA)		19.8	32.1	-38%
BANCA ESPERIA NET CONTRIBUTION		0.7	1.1	-33%
DANOA ESI EMA NET SOMMON		0.7	•••	0070
NET INCOME		20.5	33.2	-38%
tax rate		22.3%	23.2%	



Assets under Administration

€ mn

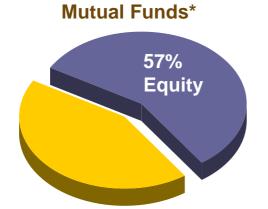
	31/03/09	31/12/08	Change	31/03/08	Change
Life	12,193.8	12,313.4	-1%	13,796.3	-12%
Asset management	11,550.6	11,704.7	-1%	13,753.8	-16%
Consolidation adjustments	(6,230.8)	(6,462.2)	-4%	(7,421.1)	-16%
Managed Assets	17,513.6	17,555.9	-0%	20,129.0	-13%
'Freedom' Life Assets	41.1		n.s.		n.s.
Banking*	6,398.3	6,385.2	+0%	5,548.4	+15%
Administered Assets	6,398.3	6,385.2	+0%	5,548.4	+15%
BANCA MEDIOLANUM	23,952.9	23,941.1	+0%	25,677.5	-7%
BANCA ESPERIA (48.5%)	4,013.2	3,911.5	+3%	4,314.6	-7%
•					
TOTAL AUA	27,966.1	27,852.6	+0%	29,992.0	-7%
		· · ·		·	

^{*} retail only

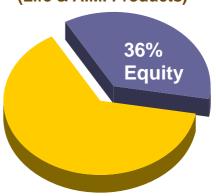
Q1 2009 Domestic Market

Equity Content

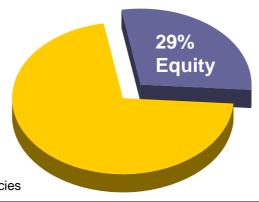
as of 31/03/2009

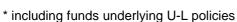


Managed Assets (Life & A.M. Products)



Total Assets (including Administered)







26

Net Inflows

€mn				
		Q109	Q108	Change
				_
	Life premiums	83.1	306.7	-73%
	Asset management products	251.2	(89.4)	n.s.
	Managed Assets Inflows	334.2	217.3	+54%
	Net change in 'Freedom' Life assets	40.0		n.s.
	Cash deposits	270.5	(58.6)	n.s.
	Securities in custody	17.1	215.7	-92%
	Repurchase agreements	(178.4)	128.0	n.s.
	Administered Assets Inflows	109.2	285.1	-62%

TOTAL NET INFLOWS +100% 555.2 277.9

483.5

71.8

502.4

(224.6)

^{*} A new measurement method was introduced for FY08 for Banca Esperia's net inflows, allowing for an accurate representation of actual flows. Comparison with prior data is therefore not meaningful



28

-4%

n.s.

Q1 2009 **Domestic** Market

Gross Inflows

BANCA MEDIOLANUM

BANCA ESPERIA (48.5%)*

	Q109	Q108	Change
Gross premiums written	549.7	759.9	-28%
Asset management products	587.0	567.4	+3%
Managed Assets Inflows	1,136.7	1,327.3	-14%
_			
Net change in 'Freedom' Life assets	40.0		n.s.
Cash deposits	270.5	(58.6)	n.s.
Securities in custody	17.1	215.7 [°]	-92%
Repurchase agreements	(178.4)	128.0	n.s.
Administered Assets Inflows	109.2	285.1	-62%
Other	3.9	4.0	-1%
BANCA MEDIOLANUM	1,289.9	1,616.4	-20%
		·	
BANCA ESPERIA (48.5%)	453.5	223.1	+103%
,			



Profit by Segment

€ mn

	Q109	Q108	Change
Life	11.0	22.9	-52%
Asset Management	4.3	15.5	-72%
Banking	11.7	7.0	+66%
Other	-1.6	-3.6	-55%
PROFIT BEFORE TAX excluding Banca Esperia	25.4	41.8	-39%



30

Q1 2009 Domestic Market

Life Gross Premiums Written

	Q109	Q108	Change
U-L pension plans* o/w Tax Benefit New	18.9 14.7	57.1 <i>50.4</i> **	-67% -71%
U-L endowment policies (Europension, Capital New)* U-L whole-life investment policies*	5.9 8.5	7.8 14.1	-71% -25% -40%
Recurring policies (AP)	33.2	79.0	-58%
Term, Group, Investment policies	3.5	4.1	-15%
U-L whole-life investment policies	41.6	49.0	-15%
I-L policies	171.4 4.4	332.6	-48% -23%
'Tax Benefit New' inbound portability		5.7	
Single premium policies (SP)	220.9	391.4	-44%
TOTAL NEW BUSINESS	254.1	470.4	-46%
	400.0	00.4	400/
Pension plans in force	123.3	88.4	+40%
Endowment policies in force (Europension)	90.8	102.6	-12%
Whole-life investment policies in force	80.3	98.6	-19%
TOTAL IN-FORCE BUSINESS	294.4	289.6	+2%
TOTAL IN TOROL DOUBLEGO	237.7	203.0	⊤∠ /0
TOTAL GROSS PREMIUMS WRITTEN (EX-'FREEDOM')	548.6	759.9	-28%
o/w Life financial contracts	0.2	0.8	-68%
O/W LITE IIII AII COITU ACIS	0.2	0.0	-00/0
'Freedom' Life policies	41.2	0.0	n.s.

^{*} includes automatic increase in premiums & discretionary increases paid (also on discontinued products)

^{**} included an exceptional carryover from the sign-ups of year 2007, the initial year of the pension reform



Recurring Policies in detail

€ mn - New business only

9 Q108	109 Q108 Chang
7 56.9	8.7 56.9 -67%
	3.4 3.6 -59 0.9 3.2 -729
2 0.1	0.2 0.1 +22%
9 7.8	5.9 7.8 -25%
	3.5 4.1 -159 0.4 1.2 -629
5 14.1	8.5 14.1 -40%
2 79.0	3.2 79.0 -58%
5 13.6	9.5 13.6 -30%

Q1 2009 Domestic Market

Life Policyholders' Assets

€ mn

	31/03/09	31/12/08	Change	31/03/08	Change
Traditional	1,325.8	1,326.2	-0%	1,349.2	-2%
'Freedom' Life assets	41.1		n.s.		n.s.
Index-linked*	4,695.8	4,734.7	-1%	5,151.1	-9%
Unit-linked pension plans	1,483.3	1,584.0	-6%	1,410.7	+5%
Unit-linked endowment policies	2,723.7	2,787.6	-2%	3,420.0	-20%
Unit-linked investment policies	1,965.2	1,881.0	+4%	2,465.4	-20%
Unit-linked	6,172.2	6,252.5	-1%	7,296.1	-15%
o/w equity	69.3%	69.3%	+0%	72.2%	-4%
LIFE ASSETS	12,234.9	12,313.4	-1%	13,796.3	-11%



32

^{*} Life financial contracts - 2009: €22.08 mn, 2008: €57.11 mn

Life Commission Income

€ mn

	Unit-linked Products Commission Income			Comn	Total nission	Income*
	Q109	Q108	Change	Q109	Q108	Change
Entry fees				12.7	11.5	+10%
Management fees	33.6	42.0	-20%	56.3	71.5	-21%
Performance fees	5.7	2.7	+111%	9.6	4.9	+94%
TOTAL	39.4	44.7	-12%	78.6	87.9	-11%



34

Q1 2009 Domestic Market

Life

Amounts Paid & Change in Reserves

		Q109	Q108	Change
	Claims, coupons & maturities	340.8	261.8	+30%
	Natural surrenders	125.9	191.2	-34%
	Surrenders from transformation	0.0	0.0	n.s.
A	mounts paid	466.7	453.1	+3%
C	hange in technical reserves	108.4	273.4	-60%
R	ecovery from reinsurance	(1.5)	(1.5)	-4%
A	MOUNTS PAID & CHANGE IN RESERVES	573.6	725.0	-21%



^{*} on all products with mutual funds underlying

expressed as a % of average reserves

	Q109	Q108
U-L Individual pension plans	0.4%	0.5%
Traditional pension plans	0.4%	0.4%
U-L 'Europension' endowment policies	1.4%	1.4%
U-L whole-life investment policies	3.1%	4.0%
Traditional investment policies*	2.3%	3.0%



36

Q1 2009 Domestic Market

Profit by Segment

€ mn

	Q109	Q108	Change
Life	11.0	22.9	-52%
Asset Management	4.3	15.5	-72%
Banking	11.7	7.0	+66%
Other	-1.6	-3.6	-55%
PROFIT BEFORE TAX	25.4	41.8	-39%
avaluding Panas Fanaria		•	

excluding Banca Esperia



^{*} discontinued products, almost all of which are whole-life

Asset Management Gross Inflows

€ mn

	Q109	Q108	Change
'Best Brands'	160.0	11.0	n.s.
'Portfolio'	24.4	53.2	-54%
'Elite'	3.8	6.7	-43%
Total Funds of Funds	188.3	70.9	+166%
Italy-based Funds	213.9	121.3	+76%
'Challenge'	164.2	251.7	-35%
'Top Managers' *	0.0	105.4	n.s.
Total 'unbundled' mutual funds	378.1	478.4	-21%
'Chorus' managed accounts	0.5	1.5	-67%
'Real estate' fund & other	20.2	16.6	+22%
TOTAL GROSS INFLOWS INTO A. M. PRODUCTS	587.0	567.4	+3%

^{*} transformed into 'Best Brands' FoFs in August 2008

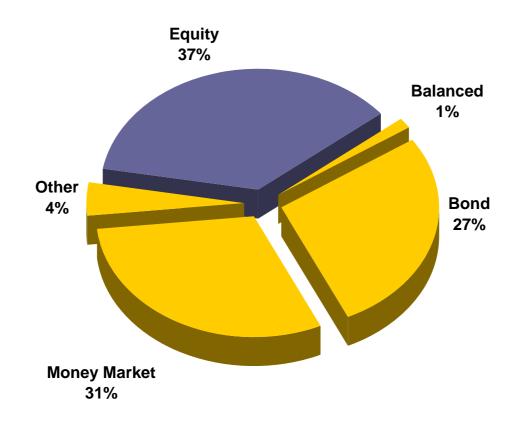


38

Q1 2009 **Domestic** Market

Asset Management Gross Inflows by category

as of 31/03/2009





Asset Management

Assets

€ mn - including U-L assets

	31/03/09	31/12/08	Change	31/03/08	Change
'Best Brands'	1,489.3	1,416.1	+5%	12.4	n.s.
'Portfolio'	766.0	809.5	-5%	1,024.3	-25%
'Elite'	87.2	90.3	-3%	125.9	-31%
Funds of Hedge Funds	460.6	453.1	+2%	574.3	-20%
Total Funds of Funds	2,803.1	2,769.0	+1%	1,736.9	+61%
Italy-based Funds	1,389.0	1,302.0	+7%	1,563.8	-11%
'Challenge'	7,417.5	7,575.1	-2%	7,901.1	-6%
'Top Managers'	*	0.0	n.s.	2,986.6	n.s.
Gamax SIF + Gamax funds	185.2	219.7	-16%	39.2	+372%
Total 'unbundled' mutual funds	8,991.8	9,096.8	-1%	12,490.7	-28%
'Chorus' managed accounts	81.2	88.3	-8%	168.6	-52%
Real estate-related funds & other	401.2	400.2	+0%	400.2	+0%
Adj. for own mutual funds in 'Chorus' & FoFs	(726.7)	(649.6)	+12%	(1,042.7)	-30%
ASSET MANAGEMENT ASSETS	11,550.6	11,704.7	-1%	13,753.8	-16%

^{*} In Aug. 2008, 'Top Managers' became 'Best Brands' FoFs. Assets underlying U-L were moved to 'Challenge'



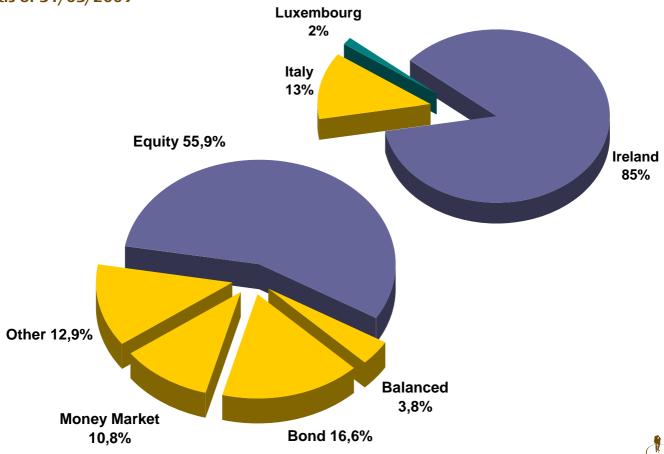
40

Q1 2009 Domestic Market

Asset Management

Assets* by category and location

as of 31/03/2009





* including U-L assets



Asset Management Commission Income

€mn

A.M. Products Commission Income

Total Commission Income*

	Q109	Q108	Change	Q109	Q108	Change
Entry fees	12.7	11.5	+10%	12.7	11.5	+10%
Management fees	22.7	29.5	-23%	56.3	71.5	-21%
Performance fees	3.8	2.2	+73%	9.6	4.9	+94%
TOTAL	39.2	43.2	-9%	78.6	87.9	-11%



42

Q1 2009 Domestic Market

Profit by Segment

€ mn

	Q109	Q108	Change
Life	11.0	22.9	-52%
Asset Management	4.3	15.5	-72%
Banking	11.7	7.0	+66%
Other	-1.6	-3.6	-55%
PROFIT BEFORE TAX	25.4	41.8	-39%
ovaluding Panca Fanoria		·	<u></u>

excluding Banca Esperia



^{*} on all products with mutual funds underlying

€ mn

	31/03/09	31/12/08	Change	31/03/08	Change
Cash deposits	4,080.3	3,809.7	+7%	3,469.5	+18%
Securities in custody	1,565.0	1,644.0	-5%	1,692.6	-8%
Repurchase agreements	753.0	931.4	-19%	386.3	+95%
BANKING ASSETS	6,398.3	6,385.2	+0%	5,548.4	+15%

* retail only



44

Q1 2009 Domestic Market

Banking Revenues

€mn

	Q109	Q108	Change
Interest spread	41.0	31.7	+29%
Net income on investments at fair value	(3.6)	(1.9)	+90%
Banking Net Financial Income	37.4	29.9	+25%
Securities	2.3	2.7	-14%
Service fees	12.7	8.2	+56%
o/w fees from 3rd party loans & mortgages	2.0	0.2	n.s.
Fee Income	15.0	10.9	+39%
BANKING REVENUES	52.4	40.7	+29%

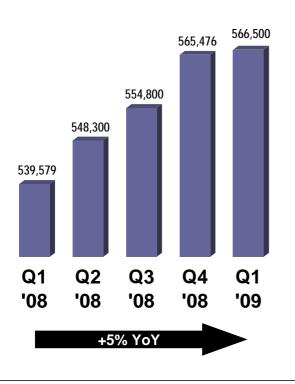


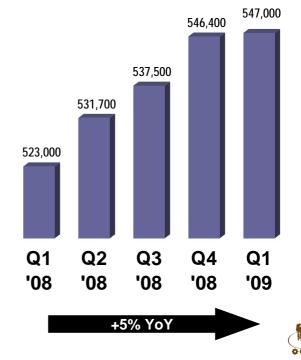
Banking

Bank Accounts & Bank Customers

Bank Accounts

Bank Customers (primary account holders)





46

Q1 2009 **Domestic** Market

Costs

Commission expense & acquisition costs*
3rd party A.M. fees & other expenses
Interbank service fees
G&A expenses + Amortisation & depreciation
Provisions for risks & charges

Q109	Q108	Change	
(48.9)	(48.8)	+0%	
(1.7)	(4.5)	-61%	
(2.9)	(3.0)	-4%	
(79.8)	(71.9)	+11%	
(2.6)	(1.1)	+139%	
(2.6)	(1.1)	+139%	



Net Financial Income & Net Income on Other Investments

€mn

	Q109	Q108	Change
Interest cores d	44.0	24.7	. 200/
Interest spread	41.0	31.7	+29%
Net income on investments at fair value	(3.6)	, ,	+90%
Banking	37.4	29.9	+25%
Life	4.5	(0.7)	n.s.
o/w unrealised losses	0.3	(6.9)	n.s.
Other	(1.4)	(3.2)	-57%
NET FINANCIAL INCOME	40.5	25.9	+56%
Doubing	4.0	0.0	
Banking	1.6	0.0	n.s.
Life	1.5	0.0	n.s.
Other*	0.1	1.3	-94%
Net impairment of financial investments	(2.1)	(1.6)	+31%
The impairment of imalicial invocationto	(2.1)	(1.0)	10170
NET INCOME ON OTHER INVESTMENTS*	1.1	(0.3)	n.s.

^{*} does not include Banca Esperia's net contribution (€0.7 mn)



Q1 2009 Domestic Market

Network of Family Bankers

48

	31/03/09	31/12/08	Change	31/03/08	Change
Licensed	5,076	5,077	-0%	5,096	-0%
Non-licensed	609	774	-21%	1,260	-52%
FAMILY BANKERS	5,685	5,851	-3%	6,356	-11%



Banca Esperia (100%) Highlights

€ mn

	Q109	Q108	Change	
Profit before Tax	2.4	3.8	-38%	
Net Income o/w Mediolanum share	1.6 0.8	2.5 1.2	-38% -38%	
Assets under Administration % in Managed Assets	8,275 82.2%	8,896 <i>85.0%</i>	-7% -3%	
Gross Inflows o/w Managed Assets Inflows	935 971	460 591	+103% +64%	
Net Inflows o/w Managed Assets Inflows	148 226	(463) (332)	n.s.* <i>n.s</i> .*	
Clients	3,003	2,916	+3%	
Private Bankers	51	55	-7%	

^{*} A new measurement method was introduced for FY08 for net inflows, allowing for an accurate representation of actual flows. Comparison with prior data is therefore not meaningful



50

Q1 2009 Results: Foreign markets



€ mn

	Q109	Q108	Change	
Net Income	(1.8)	(0.6)	+206%	
Assets under Administration o/w Managed Assets	1,305.9 726.6	2,070.4 1,030.6	-37% -30%	
Gross Inflows o/w Managed Assets Inflows	24.3 <i>45.0</i>	40.1 98.1	-39% -54%	
Net Inflows o/w Managed Assets Inflows	(22.7) (2.0)	(93.0) (35.0)	-76% -94%	
Dedicated sales network o/w FA (Mediolanum model)	444 401	679 638	-35% -37%	
Customers	65,024	64,605	+1%	

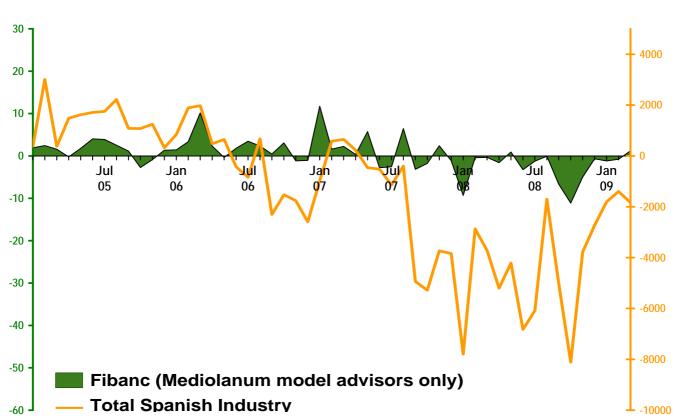


52

Q1 2009 Foreign Markets

Spain Net Inflows into Mutual Funds*

€ mn



* including Managed Accounts & Unit-linked policies

source: Inverco



Spain Assets under Administration

€ mn

	31/03/09	31/12/08	Change	31/03/08	Change
Life & pension funds	259.5	274.0	-5%	329.3	-21%
Asset Management	551.1	577.5	-5%	738.8	-25%
Banking	719.7	771.4	-7%	1,244.7	-42%
Consolidation adjustments	(224.4)	(218.0)	+3%	(242.4)	-7%
SPAIN AUA	1,305.9	1,404.9	-7%	2,070.4	-37%



Q1 2009 Foreign Markets

Spain Income Statement

54

	Q109	Q108	Change
Total revenues	6.9	11.3	-39%
Total costs	(9.6)	(12.2)	-21%
Profit before Tax	(2.8)	(0.9)	n.s.
Income tax	1.0	0.3	+214%
SPAIN NET INCOME	(1.8)	(0.6)	n.s.



Germany - B.A. Lenz Highlights

€ mn

	Q109	Q108	Change	
Net Income	(2.3)	(2.1)	+10%	
Assets under Administration o/w Managed Assets	62.2 43.4	96.9 44.1	-36% -2%	
Inflows into Managed Assets Gross Inflows Net Inflows	2.9 (0.5)	5.5 3.3	-47% n.s.	
Inflows into Administered Assets Net Inflows	(6.8)	19.1	n.s.	
Financial Advisors Customers	43 3,847	38 4,383	+13% -12%	



56

Q1 2009 Foreign Markets

Income Statement

	Q109	Q108	Change
Net premiums written	13.0	26.1	-50%
Amounts paid & change in technical reserves	(12.2)	(23.1)	-47%
Life revenues ex commission	0.8	3.0	-72%
Entry fees	0.4	1.3	-67%
Management fees	2.8	3.7	-23%
Performance fees	0.2	0.1	+123%
Banking service fees	5.2	6.2	-16%
Other fees	0.3	0.5	-40%
Total commission income	9.0	11.8	-24%
Interest spread	2.6	3.5	-27%
Net income on investments at fair value	(0.4)	(1.4)	-74%
Net financial income	2.2	2.2	+3%
Net income on other investments	0.0	0.5	n.s.
Other revenues	0.1	0.3	-51%
Total Revenues	12.2	17.9	-32%
Acquisition costs & other commission expenses	(7.3)	(9.3)	-22%
G&A expenses	(10.3)	(10.6)	-2%
Amortisation & depreciation	(0.6)	(0.6)	+6%
Provisions for risks & charges	1.2	0.0	n.s.
Total Costs	(17.0)	(20.5)	-17%
PROFIT BEFORE TAX	(4.8)	(2.6)	+83%
Income tax	0.9	0.3	+223%
NET INCOME	(3.9)	(2.3)	+66%



Mediolanum Facts



58 Mediolanum **Facts Mediolanum Group Structure Doris Family** 41% **Fininvest** Mediobanca Mediolanum Banca Mediolanum Mediolanum Banking Group Mediolanum Mediolanum Gestione Fondi 48.5% 100% Vita Banca Mediolanum 48.5% Esperia Int'l Funds 44% Fibanc 100% Mediolanum Mediolanum Int'l Life Mediolanum 100% 49% Bankhaus Asset Mgmt. Mediolanum 100% Comunicazione 100% August Lenz

Banking Business

Asset Mgmt. Business

Gamax Holding

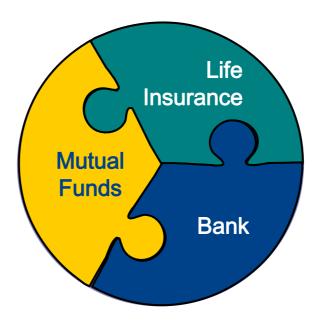
Life Business



Mediolanum Corporate University

Mediolanum Integrated Structure

We integrate the asset gathering business of Life & mutual funds with the banking business...



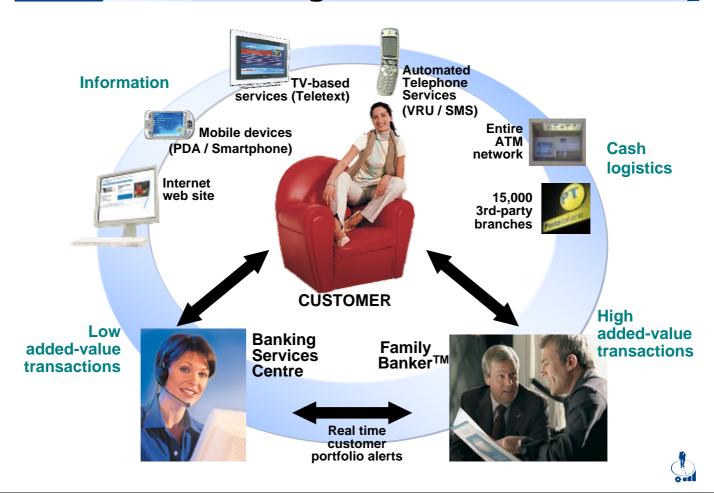
...on the strength of an avant-garde model



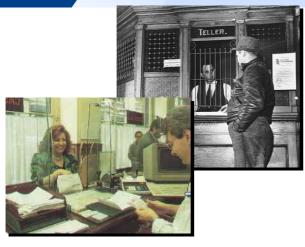
Mediolanum <u>Facts</u>

Our Integrated & Comprehensive Retail Banking Model

60



Mediolanum vs. Current Bank Models





Traditional bank (the human relationship)

On-line bank (freedom)

The Mediolanum model unifies the advantages of the on-line with the traditional

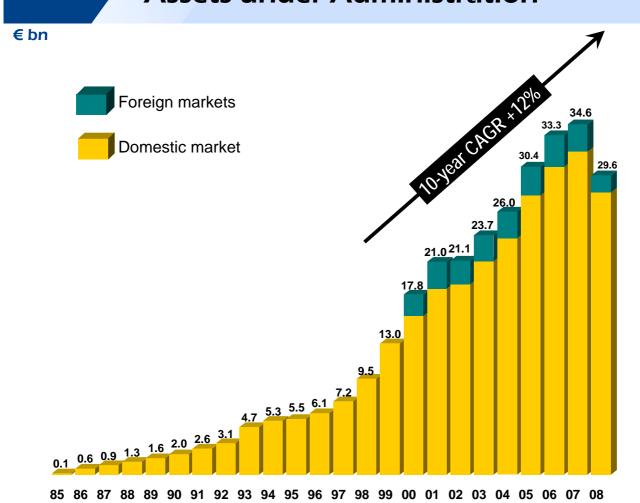
- invalidating the concept of branch proximity -> 'Freedom in Banking'
- at the same time enhancing the 'human touch'
 -> one-to-one relationship with the Family BankerTM



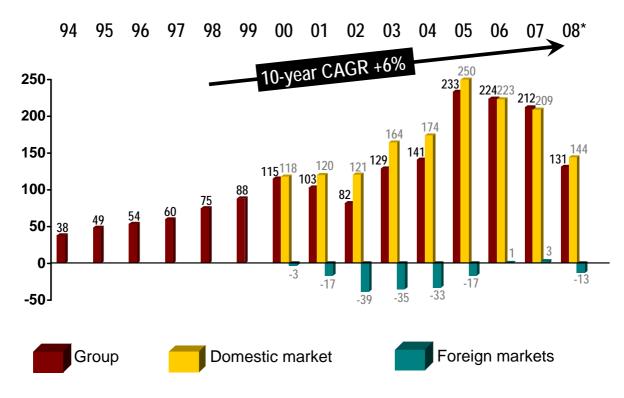
62

Mediolanum Facts

Assets under Administration

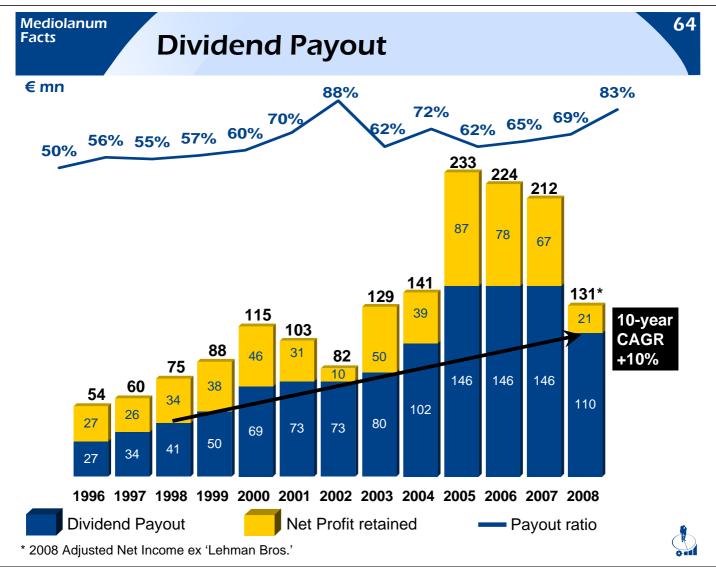


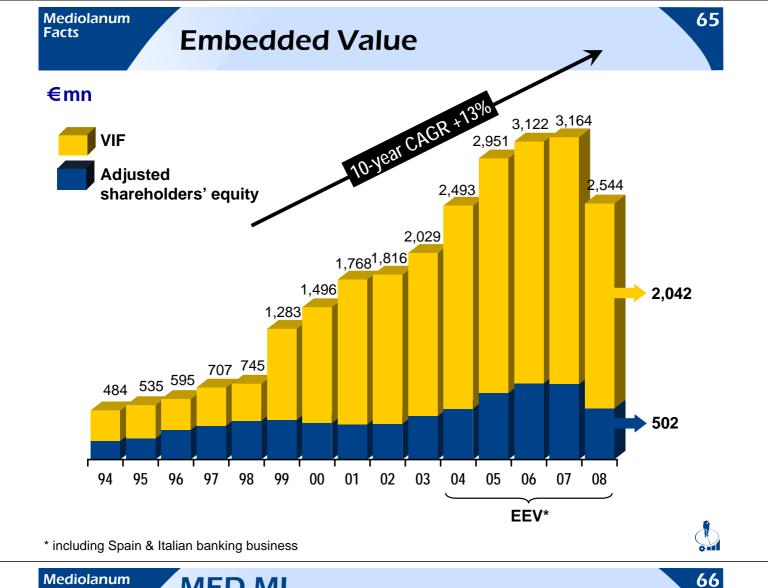




^{* 2008} Adjusted Net Income ex 'Lehman Bros.'







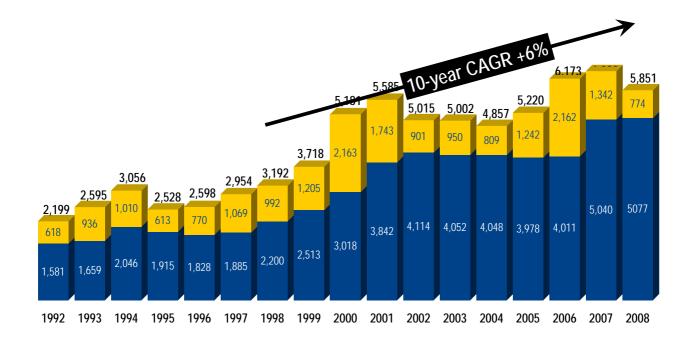


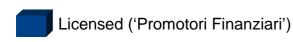
^{*} includes dividend reinvestment, June 3, 1996 – December 29, 2008

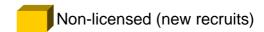
source: Datastream



Banca Mediolanum Family Banker Network







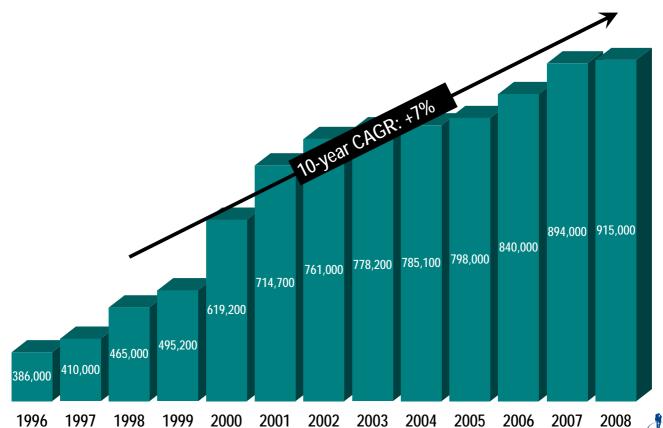


68

Mediolanum Facts

Banca Mediolanum Customers

Primary account holders

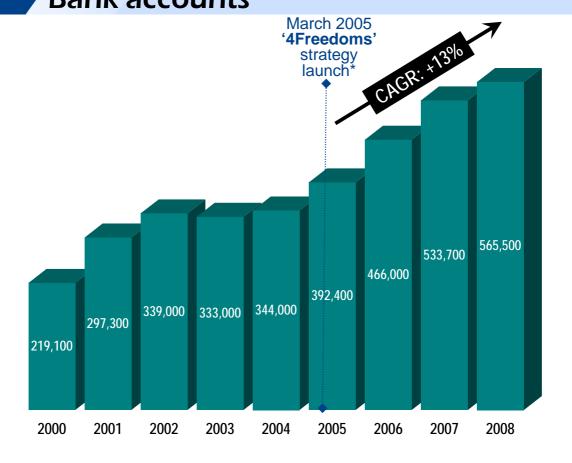






Banca Mediolanum Bank accounts



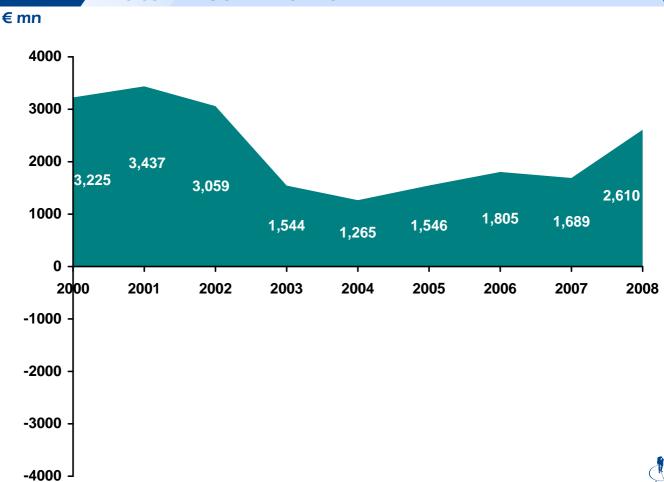


* all new customers are acquired through the bank account











Thank you!

Any questions?



Disclaimer

This document has been prepared by Mediolanum S.p.A. for the sole purpose of providing information and presenting the Group's strategies.

The information, opinions, valuations and forecasts it contains have not been audited by any independent body; they may be altered at any time without notice.

No guarantee, express or implicit, is given by Mediolanum S.p.A. or by any of the Mediolanum Group companies as to the reliability, completeness or accuracy of the information or opinions in the present document.

Publication, communication to others, and reproduction of all or any of this document's contents are forbidden, except with the express written consent of Mediolanum S.p.A.

Neither Mediolanum S.p.A., nor the companies belonging to the Mediolanum Group, nor their representatives, managers or employees accept liability for any losses directly or indirectly resulting in any manner whatsoever from use of the present document or of information in any way attributable thereto.

Forecasts in this document has been prepared with the greatest care, but is nevertheless based on assumptions which could prove wrong because of risk factors outside the control of Mediolanum S.p.A. and the Mediolanum Group companies. There is no guarantee that present forecasts will match future performance.

This document is not a recommendation to invest in any financial instrument, nor an invitation to subscribe or purchase shares, nor is any part thereof intended to serve as a basis or reference source for any contract or undertaking whatsoever on the part of Mediolanum S.p.A. or any of the companies belonging to the Mediolanum Group.

Receipt of this document implies acceptance of its limitations as described above.

DECLARATION BY THE SENIOR MANAGER IN CHARGE OF DRAWING UP COMPANY ACCOUNTS

The undersigned, Mr. Luigi Del Fabbro, declares, pursuant to Section 154 bis (2) of Legislative Decree 58/98 "Testo Unico della Finanza", that the accounting data set out in this presentation agree with the documentary records, books and accounting entries.

The senior manager in charge of drawing up Company Accounts

Luigi Del Fabbro



Investor Relations Contacts

e-mail: investor.relations@mediolanum.it

Alessandra Lanzone

tel.: +39-02-9049-2039

e-mail: alessandra.lanzone@mediolanum.it

Lisa Maxon

tel.: +39-02-9049-2997

e-mail: lisa.maxon@mediolanum.it

Luca Mirabelli

tel.: +39-02-9049-2721

e-mail: luca.mirabelli@mediolanum.it

Livia Dalla Torre

tel.: +39-02-9049-2337

e-mail: livia.dallatorre@mediolanum.it

