

## REPORT OF THE BOARD OF DIRECTORS TO THE EXTRAORDINARY GENERAL MEETING OF APRIL 23, 2013:

Amendments to articles 9, 10, 11 and 12 (General Meetings), 17 and 23 (Board of Directors), and 27 (Board of Statutory Auditors) of the Bylaws.



Report of the Board of Directors to the Extraordinary General Meeting to be held on April 23, 2013 (first call), and, if necessary, on April 24, 2013 (second call)

Dear Shareholders,

the Extraordinary Meeting is convened for you to deliberate and vote on the following agenda item:

## Amendments to articles 9, 10, 11 and 12 (General Meetings), 17 and 23 (Board of Directors) and 27 (Board of Statutory Auditors) of the Bylaws.

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In relation to the only item on the extraordinary meeting agenda, you are asked to deliberate and vote on the amendments to the Bylaws referred to above which take account of a number of developments in law, namely:

- a) Act No. 120 of July 12, 2011 (so called 'Gender Quotas Act') that the company will adopt for the first time at the next election of governance bodies due to take place at the General Meeting convened to approve the annual financial statements for the year ending December 31, 2013
- b) new provisions of Legislative Decree 27 of January 27, 2010 that implemented the Shareholders' Rights Directive (2007/36/EC) in Italy and related well-established best practices.
- c) provisions under art. 2412 of the Italian Civil Code, in relation to article
   23 of the Bylaws regarding authorities delegated to the Board of Directors
   in relation to the issue of non-convertible bonds;

Comments on each proposed amendment is provided to assist you in your deliberations and voting.

Please note that in relation to the proposed amendments dissenting shareholders, if any, are not entitled to obtain repayment of their shares.



## Dear Shareholders

We invite you to pass the following resolution:

"The Shareholders

after examining the report of the Board of Directors

resolve

- 1) to approve the amendments to articles 9, 10, 11, 12, 17, 23 and 27 of the Company's Bylaws as proposed by the Board of Directors;
- 2) to grant the Board of Directors the broadest powers to implement the resolution above and in particular to comply with all relevant formalities as well as the authority to make any amendments or additions as may be necessary or expedient for that purpose;
- 3) to amend the Bylaws accordingly, as follows.

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Bylaws		
GENERAL MEETINGS		
Article 9)	Article 9)	
1. General Meetings shall be held at the	1. unchanged	
company's registered office or any other		
place, provided that it is located in Italy.		
2. The General Meeting is convened by	2. unchanged	
notice to be published on the Company's		
website within the term required by law		
and in the other manners required by		
applicable regulations.		
The notice of general meeting shall set		
out the day, time and place of the		
Meeting and the business to be		
transacted at the Meeting as well as any		
other information required by statutory and regulatory provisions in force from		
time to time.		
3. If allowed and so indicated in the	3. unchanged	
Notice of Meeting, the right to	5. unenungeu	
participate in and vote at the General		
Meeting can be exercised electronically		
	l	

## MEDIOLANUM S.p.A.



according to the procedures set out in statutory and regulatory provisions in force. 4. The shareholders have the right to request in writing, subject to the requirements of law, that a General Meeting be convened and/or matters be added to the agenda; in either instances the shareholders making the request shall prepare a report in the manner and within the term required by statutory and regulatory provisions in force	4. Subject to the requirements of law, the shareholders are entitled to request that a General Meeting be convened and/or matters be added to the agenda as well as to submit proposals for resolution.	Pursuant to the new article 126- <i>bis</i> of the Consolidated Finance Act under which shareholders are entitled to submit proposals for resolution on items already on the agenda.
Article 10) 1. The Ordinary General Meeting shall be held at least annually within one hundred and twenty days from the end of the financial year in order to approve the annual financial statements within said term pursuant to section 154-ter of Legislative Decree 58/1998.	Article 10) 1. The Ordinary General Meeting convened to approve the annual financial statements shall be held at least annually within one hundred and twenty days from the end of the financial year or within one hundred and eighty days if the company is required to prepare consolidated financial statements or when so warranted by reason of circumstances related to the entity's structure or business purpose. 2. The reasons for the longer term shall be set out in the Board of Directors' Report.	-
Article 11) 1. To participate in and vote at the General Meeting shareholders entitled to vote must be registered in the register of members of the Company as of the end of the seventh trading day prior to the date of the General Meeting (first call) and be attested as such in the communication given to the Company by the intermediary. Changes in the register of members after	Article 11) 1. To participate in and vote at the General Meeting shareholders entitled to vote must be registered in the register of members of the Company as of the end of the record date which is the seventh trading day prior to the date of the General Meeting (on first or single	Amendments to reflect specifications introduced into art. 83- <i>sexies</i> of the Consolidated Finance Act



3. The Board of Directors may designate for each General Meeting a person	2. The Board of Directors may designate for each General	Following amendment to paragraph 1 of art. 135
Article 12) 1. The shareholders entitled to participate in the General Meeting may appoint a proxy in writing to represent them in accordance with law. 2 Proxies can be appointed also electronically in accordance with the procedures set forth by the Ministry of Justice. Electronic proxy notification shall be made in accordance with the instructions set out in the notice of meeting via the relevant section of the Company's website, or, if allowed and indicated in the notice of meeting, by sending the relevant document to the Company's certified email address.	in writing to represent them in accordance with law. Proxies can be appointed also by electronic document signed electronically pursuant to art. 135- <i>novies</i> , paragraph 6, of Legislative Decree 58/1998 and related implementing regulations.	Following amendment to paragraph 6 of art. 135 <i>novies</i> of the Consolidated Finance Act.
said deadline shall be disregarded in determining the rights to vote at the Meeting. The communication shall be received by the Company by the end of the third trading day prior to the date of the Annual General Meeting (first call) or within the other deadline set by Commissione Nazionale per le Società e la Borsa by regulation.	call), and be attested as such in the communication given to the Company by the intermediary. Changes in the register of members after said deadline shall be disregarded in determining the rights to vote at the Meeting. The communication shall be received by the Company by the end of the third trading day prior to the date of the Annual General Meeting (first or single call) or within the other deadline set forth in applicable regulations.	



whom the shareholders can appoint as their proxy and to whom they can give voting instructions on all or part of the items on the agenda in accordance with regulatory and statutory requirements by the end of the second trading day prior to the date of the General Meeting (on first or single call). Proxies shall have effect only for proposals for which voting instructions are received.	Meeting a person - to be indicated in the notice of meeting - whom the shareholders can appoint as their proxy and to whom they can give voting instructions on all or part of the items on the agenda in accordance with regulatory and statutory requirements by the end of the second trading day prior to the date of the General Meeting also for calls subsequent to the first call. Proxies shall have effect only for proposals for which voting instructions are received. 3. The shareholders have the right to ask questions in relation to the items on the agenda also prior to the General Meeting. Details on how to exercise this right are given in the notice of meeting including by reference to the Company's website.	Consolidated Finance Act.
<ul> <li>BOARD OF DIRECTORS</li> <li>Article 17)</li> <li>1. The company shall be managed by a Board of Directors consisting of no less than seven and no more than fifteen members. Directors shall have the qualifications required by primary and secondary regulations, as may be in force from time to time, and may be reelected.</li> <li>2. The General Meeting shall set the number of directors and their term in office in accordance with law, prior to proceeding to their election.</li> <li>3. The General Meeting shall elect directors from lists of nominees. The lists shall set out no more than fifteen</li> </ul>	BOARD OF DIRECTORS Article 17) 1. unchanged 2. unchanged 3. unchanged	



nominees and each nominee's name		
shall bear a sequential number.		
If any one nominee's name appears on		
more than one list, that nominee shall be		
declared ineligible.		
Lists can be presented by shareholders		
entitled to vote who, either alone or		
together with other shareholders,		
represent at least the percentage of share		
capital indicated by Commissione		
Nazionale per le Società e la Borsa.		
Compliance with said ownership		
threshold shall be determined		
considering the shares registered to the		
shareholders on the date the list is		
submitted and their percentage of		
subscribed share capital as of that date.		
The attesting communication can be		
given also at a later date provided that it		
is received by the Company within the		
deadline for the publication of lists by		
the Company.		
The Company allows shareholders who		
intend to present lists to do so by at least		
one means of remote communication as		
indicated in the notice of Meeting and in		
ways that allow the identification of		
shareholders who submit lists.		
The percentage required to present a list		
will be indicated in the notice of the		
general meeting convened to elect the		
members of the Board of Directors.		
4. Each shareholder, either directly or	4. unchanged	
through any third-parties or trustees, can	+. unenanged	
present and vote only one list.		
Shareholders in the same group,		
intended as the parent, its subsidiaries		
and companies under its control, as well		
as shareholders that are members of a		
shareholders' agreement as per article		
122 of Legislative Decree 58/1998 in		
relation to the company's shares can		
present and vote, either directly or		
through any third-parties, only one list.		
5. Any list setting out a maximum of	5. unchanged	
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seven nominees shall include and identify at least one nominee who meets the requirements set forth in Legislative Decree 58/1998 for independent directors of listed companies (hereinafter also "Independent Directors pursuant to Legislative Decree 58/1998" or "Independent Director pursuant to Legislative Decree 58/1998"). Any list setting out more than seven nominees shall include and identify at least two nominees who meet the requirements for Independent Directors pursuant to Legislative Decree 58/1998.	To ensure gender-balanced representation on the Board in accordance with statutory and regulatory provisions in force, any list setting out three or more nominees shall include nominees of both genders so that at least one third of nominees, rounding up in case of a fractional number, be of the less represented gender. On first time adoption of this provision, the quota reserved to the less represented gender shall be at least one fifth, rounding up in case of a fractional number.	In accordance with Act 120 of July 12, 2011 (so called 'Gender Quotas Act)
<ul> <li>6. The lists shall be filed with the company's registered office within the twenty-fifth day prior to the date of the General Meeting (first or single call) convened to elect the members of the Board of Directors and made available to the public at the registered office, on the website and in all other manners indicated by <i>Commissione Nazionale per le Società e la Borsa</i> with rules at least twenty-one days prior to the General Meeting date.</li> <li>The lists shall be accompanied by the following information : <ul> <li>a) the names of the shareholders that present the lists, and the percentage of share capital they own in the aggregate;</li> </ul> </li> </ul>	6. unchanged	



b) a statement made b	by the shareholders,		
other than those who,	, either individually		
or jointly, control of	or have a relative		
majority shareholding	g in the company,		
whereby they represe	ent they are or are		
not related to shareh	•		
individually or jointly			
relative majority sh			
company, in compl			
144-quinquies, first			
Consob resolution			
(hereinafter also	"Regulations for		
Issuers");			
c) exhaustive info			
personal and profes	<b>^</b>		
nominees as well			
whereby the non	1 *		
warrant they meet the	•		
law, and accept			
Information on any	-		
independent directors	-		
148, paragraph 3 of	Legislative Decree		
58/1998 as well	as any further		
qualifications under	codes of conduct		
issued by stock ma	arket regulators or		
trade associations of	which the company		
is a member is also to	be disclosed.		
The lists, for which th	ne above conditions		
are not met, shall not	be voted.		
7. Before proceeding		7. unchanged	
Meeting Chairman ne		6	
under b) above, if an			
participating shareho	-		
submit any lists			
relationships under b)	•		
If a shareholder relat			
key shareholders vot			
that relationship will	•		
his/her vote was cruci			
the Board member.			
8. When voting is co	maleted the votes	8. unchanged	
-	-	o. unchangeu	
obtained by the lists	•		
integers in sequential			
the number of direct			
without considering the	nose lists which did		



not obtain a percentage of votes equal to		
at least 50% of the percentage required		
to present lists.		
The resulting quotients shall be		
attributed to the nominees of each list,		
according to their ranking on the list.		
Then, the nominees from all lists shall		
be ranked in descending order of the		
quotients received. The nominees		
receiving the highest quotients are		
elected directors until all directorships,		
as set by the General Meeting, are filled.		
The nominee ranking first on the list		
obtaining the second highest number of		
votes shall be elected director, provided		
that the list is not related in any way,		
also indirectly, to the shareholders who		
presented or voted the list obtaining the		
highest number of votes.		
If said nominee does not obtain the		
quotient required to be elected, the		
nominee with the lowest quotient from		
the list that obtained the highest number		
of votes shall not be elected and the		
Board of Directors will be completed by		
electing the nominee ranking first on the		
list obtaining the second highest number		
of votes.		
9. The nominee who ranks first on the	9. unchanged	
list obtaining the highest number of		
votes shall be elected Chairman of the		
Board of Directors.		
10. In the event that to complete the		
Board of Directors more nominees	10. unchanged	
obtain the same quotient, the nominee		
from the list from which either no		
director or the lowest number of		
directors was taken, shall be elected		
director.		
In the event that no director was elected		
from any of the lists or an equal number		
of directors was elected from all lists,		
the nominee from the list receiving the		
largest votes shall be elected.		
In case of a tie in list votes and equal		



quotients, the General Meeting sh	ปไ	
hold a new voting session and t	ne	
nominee shall be elected by simp	le	
majority of votes.		
If by so doing, in an election of a Boa	rd unchanged	
of Directors composed of seven or mo	-	
members, the "Independent Director		
the two Independent Directors pursua		
to Legislative Decree 58/1998" are r		
elected, then:		
a) if the Board of Directors is compos	he	
of seven members, the nominee w		
would be elected last according to t		
-		
progressive quotient and taken from t		
list that obtained the highest number		
votes is replaced by the first nomin		
who obtained a lower progressi		
quotient and is identified on the list		
1 1	to	
Legislative Decree 58/1998";	,	
b) if the Board of Directors is compos		
of more than seven members, the tw		
nominees who would be elected la		
according to the progressive quotie		
and taken from the list that obtained t		
highest number of votes are replaced	ру	
the first two nominees who obtained	a	
lower progressive quotient and a	re	
identified on the list as "Independe	nt	
Directors pursuant to Legislative Decr	ee	
58/1998";		
c) if the Board of Directors is compos	ed	
of more than seven members, and or	ly	
one nominee is identified	as	
"Independent Director pursuant	to	
Legislative Decree 58/1998", then t	ne	
second nominee to serve as independe		
director is elected as per a) above.		
		In accordance with Act
	If after following the voting	120 of July 12, 2011 (so
	procedures above the resulting	-
	composition of the Board of	_
	Directors is not gender-	
	balanced as required by	
	statutory and regulatory	
	summer and regulatory	



	provisions in force, the	
	nominee of the more	
	represented gender that would	
	be elected last according to	
	the progressive quotient and	
	taken from the list that	
	obtained the highest number	
	of votes is replaced by the	
	first nominee of the less	
	represented gender who	
	obtained a lower progressive	
	quotient and is on the same	
	-	
	list, provided that the	
	minimum number of	
	independent directors required	
	by statutory and regulatory	
	provisions in force is	
	warranted. If not, the replaced	
	nominee of the more	
	represented gender shall be	
	the second last elected, the	
	third last elected and so forth,	
	according to the progressive	
	quotient, from the list that	
	obtained the highest number	
	of votes.	
	If by so doing the intended	
	result is not attained, the	
	replacement shall be effected	
	by a General Meeting	
	resolution passed by relative	
	majority of votes subsequent	
	to the presentation of	
	nominees of the less	
11. If a single list is presented, the	represented gender.	
General Meeting shall vote that list and	11 1 1	
if the list obtains the relative majority of	11. unchanged	
votes, calculated by excluding any votes		
withheld, the nominees shall be elected		
according to their ranking on the list		
until all directorships, as set by the		
General Meeting, are filled.		
The nominee ranking first on the list		
shall be elected Chairman of the Board		
of Directors.		
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If by so doing, in an election of a Board of Directors composed of seven or more members, the "Independent Director or the two Independent Directors pursuant to Legislative Decree 58/1998" are not elected, the nominee or the two nominees who would be elected last according their ranking on the list and taken from the only list presented is/are replaced by the first nominee or the first two nominees with lowest ranking on the list identified on the list as "Independent Directors pursuant to Legislative Decree 58/1998". 12. In the absence of lists, or when, by list voting, the number of elected nominees is lower than the number of directors established by the General Meeting, then all members of the Board of Directors or the number of directors needed to complete the Board shall be elected by the General Meeting in accordance with the majorities set out in	When by so doing, the resulting composition of the Board of Directors does not satisfy the statutory and regulatory requirements in force regarding independent directors and/or gender- balanced representation, the procedures set out in the preceding paragraph 10 Meeting shall apply <i>mutatis</i> <i>mutandi</i> . 12. unchanged	
<ul> <li>taceordance with the majorities set out in statute.</li> <li>13. If, for any reasons, one or more directorships become vacant, the remaining directors proceed to appoint the successors by cooptation pursuant to and to the effects of article 2386 of the Italian Civil Code, while ensuring that the Board includes the minimum number of Independent Directors pursuant to Legislative Decree 58/1998.</li> <li>The General Meeting shall vote on the election of any directors needed to fill any vacancies, including directors appointed by cooptation and the increase in the number of members, prior to the</li> </ul>	13. If, for any reasons, one or more directorships become vacant, the remaining directors proceed to appoint the successors by cooptation pursuant to and to the effects of article 2386 of the Italian Civil Code, while ensuring that the Board includes the minimum number of Independent Directors pursuant to Legislative Decree 58/1998 and gender-balanced representation in compliance with statutory and regulatory provisions in force. The General Meeting shall vote on the election of any directors needed to fill any vacancies, including directors appointed by cooptation and	In accordance with Act 120 of July 12, 2011 (so called 'Gender Quotas Act')



expiration of the Board, in accordance with the majorities set out in statute while ensuring that the Board includes the minimum number of Independent Directors pursuant to Legislative Decree 58/1998.	the increase in the number of members, prior to the expiration of the Board, in accordance with the majorities set out in statute while ensuring that the Board includes the minimum number of Independent Directors pursuant to Legislative Decree 58/1998 and gender-balanced representation in compliance with statutory and regulatory provisions in force.	
14. Any directors indicated on their respective lists as Independent Directors pursuant to Legislative Decree 58/1998 shall promptly inform the Board of Directors of any circumstances as a result of which they no longer qualify as independent and subsequently cease to be a director.	14. unchanged	
Article 23)	Article 23)	
1.The Board of Directors shall have all powers for the ordinary and extraordinary management of the company.	1. unchanged	
2. Decisions on the matters below shall be the exclusive reserve of the Board of Directors, which, however, may be wholly or partly delegated to the Executive Committee with the favourable vote of nine tenth of the directors in office:	2. unchanged	
- acquisition and disposal of businesses and business lines;		
- business agreements and deals (such as		
joint venture, cooperation, sponsoring or		
advice and consultancy agreements)		
with a term of more than 6 years -		
irrespective of the value of each deal or		
agreement - or having a total value (to be determined with reference to the		
annual value of the transactions) greater		



than $\textcircled{1},500,000$ (one million five		
hundred thousand) (irrespective of their		
term);		
- interest-bearing credit facilities		
(excluding any deferred payment		
facilities granted to the company in		
connection with the supply of goods and		
the provision of services) amounting to		
over $5,000,000$ = each, excluding		
credit facilities maturing within one year		
and connected to the day-to-day business		
of the company and its subsidiaries;		
- lease out or rental of businesses or		
business lines, except for the lease out of		
individual commercial premises for a term of no more than nine years:		
term of no more than nine years;		
- acquisition and sale of shareholdings in		
any business or organisation;		
- real estate transactions including real		
estate leases;		
- provision of any guarantees except for		
those required for the day-to-day		
running of the company and its		
subsidiaries;		
- appointment of the General Manager.		
3. Subject to Article 15.2 herein, the	3. Subject to Article 15.2	
Board of Directors shall have authority	herein, the Board of Directors	
to take resolutions on the following	shall have authority to take	
matters:	resolutions on the following	
- mergers within the scope of article	matters:	
2505 of the Italian Civil Code, within	- mergers within the scope of	
statutory limits;	article 2505 of the Italian	
- the institution or liquidation of	Civil Code, within statutory	
secondary offices;	limits;	
- the choice of directors with authority to	- the institution or liquidation	
represent the company;	of secondary offices;	
- share capital reductions in the event	- the choice of directors with	
that any dissenting shareholders obtain	authority to represent the	
payment of their shares;	company;	
- amendments to the bylaws to comply	- share capital reductions in	
with statutory requirements;	the event that any dissenting	
- the issue of non-convertible bonds	shareholders obtain payment	
within the limit of shareholders' equity	of their shares;	
as reported in the latest approved	- amendments to the bylaws to	
financial statements. Any issue of non-	comply with statutory	
	r J 2	



convertible bonds in excess of that limit shall be authorised by the Extraordinary General Meeting. Likewise authority to decide to issue subscription warrants attached to corporate convertible bonds is reserved to the General Meeting.	requirements; - the issue of non-convertible bonds within the limits under article 2412 of the Italian Civil Code. Any issue of non- convertible bonds in excess of said limits shall be authorised by the Extraordinary General Meeting. Likewise authority to decide to issue subscription warrants attached to corporate convertible bonds is reserved to the General Meeting.	In accordance with art. 2412 of the Italian Civil Code.
BOARD OF STATUTORY	<b>BOARD OF STATUTORY</b>	
AUDITORS	AUDITORS	
Article 27) 1. The Ordinary General Meeting shall elect the Board of Statutory Auditors consisting of three standing auditors and two alternate auditors. Statutory auditors shall be elected for a three-year term, which expires on the date of the General Meeting convened to approve the financial statements for the third year of their term, and may be re-elected.	Article 27) 1. The Ordinary General Meeting shall elect the Board of Statutory Auditors consisting of three standing auditors and three alternate auditors. Statutory auditors shall be elected for a three- year term, which expires on the date of the General Meeting convened to approve the financial statements for the third year of their term, and may be re-elected.	In accordance with Act 120 of July 12, 2011 (so called 'Gender Quotas Act')
All statutory auditors shall be registered CPAs and have no less than three years auditing experience. The Board of Directors shall ascertain that statutory auditors possess all statutory and regulatory qualifications. 2. Statutory Auditors shall be appointed by the use of lists presented by shareholders in accordance with the procedures set out below. Each list shall contain two sections: one section for nominees for the position of standing auditors and the other section for nominees for the position of alternate	unchanged 2. unchanged	



auditors. Each nominee's name on the list shall bear a sequential number. If one nominee's name appears on more than one list, that nominee shall be declared ineligible.	Each list shall include at least one nominee for the position of standing auditor and one nominee for the position of alternate auditor. To ensure gender-balanced representation in accordance with statutory and regulatory provisions in force, any list setting out three or more nominees shall include nominees of both genders so that at least one nominee for the position of standing auditor and one nominee for	120 of July 12, 2011 (so called 'Gender Quotas
	the position of alternate auditor is of the less represented gender.	
3. Lists can be presented by shareholders entitled to vote who, either alone or together with other shareholders, represent at least the percentage of share capital indicated by <i>Commissione</i> <i>Nazionale per le Società e la Borsa</i> . Compliance with said ownership threshold shall be determined considering the shares registered to the shareholders on the date the list is submitted and their percentage of subscribed share capital as of that date. The attesting communication can be given also at a later date provided that it is received by the Company within the deadline for the publication of lists by the Company. The Company allows shareholders who intend to present lists to do so by at least one means of remote communication as indicated in the notice of Meeting and in ways that allow the identification of	3. unchanged	



shareholders who submit lists.		
The percentage required to present a list		
will be indicated in the notice of the		
general meeting convened to elect the		
members of the Board of Statutory		
Auditors.		
Each shareholder, either directly or		
through any third-parties or trustees, can		
present and vote only one list.		
Shareholders in the same group,		
intended as the parent, its subsidiaries		
and companies under its control, as well		
as shareholders that are members of a		
shareholders' agreement as per article		
122 of Legislative Decree 58/1998 in		
relation to the company's shares can		
present or vote, either directly or through		
any third-parties or trustees, only one		
list.		
4. The lists shall be filed with the	4. unchanged	
company's registered office within the		
twenty-fifth day prior to the date of the		
General Meeting (first or single call)		
convened to elect the members of the		
Board of Statutory Auditors and made		
available to the public at the registered		
office, on the website and in all other		
manners indicated by Commissione		
Nazionale per le Società e la Borsa with		
rules at least twenty-one days prior to		
the General Meeting date.		
The lists shall be accompanied by the		
following information:		
a) the names of the shareholders that		
present the lists, and the percentage of		
share capital they own in the aggregate;		
b) a statement made by the shareholders		
other than those who, either individually		
or jointly, control or have a relative		
majority shareholding in the company,		
whereby they represent they are or are		
not related to shareholders who, either		
individually or jointly, control or have a		
relative majority shareholding in the		
company, in compliance with article		



144-quinquies, first paragraph, of Consob resolution 11971/1999		
(hereinafter also "Regulations for		
Issuers");		
c) exhaustive information on the		
personal and professional profile of		
nominees as well as a declaration		
whereby the nominees personally		
warrant they meet the requirements of		
law and the Bylaws and accept their		
nomination.		
Individuals who hold the position of		
director or statutory auditor in a number		
of other companies which exceeds the		
limit set out in the regulations in force		
cannot be elected statutory auditors.		
5. If, upon the expiration of twenty-five	5. unchanged	
days before the date (first or single call)	5. unenunged	
of the General Meeting convened to		
elect statutory auditors, a single list is		
presented or lists are presented only by		
related shareholders as defined in article		
144-quinquies of the Regulations for		
Issuers, then the term for the		
presentation of nominees' lists can be		
extended up until the third day		
subsequent to the original term for the		
presentation of lists. In this case the		
percentage required to present lists under		
3. above is halved.		
6. The lists, for which the above	6. unchanged	
conditions are not met, shall not be	o. unenanged	
voted.		
7. Before proceeding to voting, the	7. unchanged	
Meeting Chairman notes the statements	/· unenanged	
under b) above, if any, and invites the		
participating shareholders who did not		
submit any lists to disclose any		
relationships under b) above.		
If a shareholder related to one or more		
key shareholders voted a minority list		
that relationship will be relevant only of		
his/her vote was crucial to the election of		
the statutory auditor.		



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8. The procedures for the election of	8. The procedures for the	
statutory auditors are as follows:	election of statutory auditors	
	are as follows:	In accordance with Act
a) two standing auditors and one	a) two standing auditors and	120 of July 12, 2011 (so
alternate auditor shall be taken,	two alternate auditors shall be	called Gender Quotas
,		Act)
according to their ranking in the	taken, according to their	Act)
respective list sections, from the list	ranking in the respective list	
obtaining the highest number of votes at	sections, from the list	
the General Meeting;	obtaining the highest number	
b) one standing auditor and one alternate	of votes at the General	
auditor shall be taken, according to their	Meeting;	
ranking in the respective list sections,	b) one standing auditor and	
from the list obtaining the second	one alternate auditor shall be	
highest number of votes at the General	taken, according to their	
Meeting, provided that the list is not	ranking in the respective list	
related in any way, also indirectly, to the	sections, from the list	
shareholders who presented or voted the	obtaining the second highest	
list obtaining the highest number of	number of votes at the	
votes as required by rules and	General Meeting, provided	
regulations in force.	that the list is not related in	
	any way, also indirectly, to the	
	shareholders who presented or	
	voted the list obtaining the	
	highest number of votes as	
	required by rules and	
In the event that more lists receive the	regulations in force.	
same number of votes, the General	unchanged	
Meeting shall proceed to runoff voting.		
The nominees from the lists winning the		
simple majority of votes shall be elected	If after following the voting	
auditors.	procedures above the resulting	-
	composition of the Board of	
	Statutory Auditors is not	Act)
	gender-balanced as required	
	by statutory and regulatory	
	provisions in force, the	
	Meeting shall proceed to	
	effect necessary replacements	
	according to the ranking of	
	nominees from the list that	
	obtained the highest number	
	of votes.	



9. The nominee who ranks first on the section setting out nominees for the position of standing auditor of the list under b) above shall be elected Chairman of the Board of Statutory Auditors.	
position of standing auditor of the list under b) above shall be elected Chairman of the Board of Statutory	
under b) above shall be elected Chairman of the Board of Statutory	
Chairman of the Board of Statutory	
Auditors	
10. If a single list is presented, the 10. If a single list is presented, In accordance with	Act
General Meeting shall vote that list and the General Meeting shall 120 of July 12, 2011	(so
if the list obtains the majority of votes vote that list and if the list called 'Gender Qu	
required under article 2368 <i>et seq.</i> of the obtains the majority of votes Act')	
Italian Civil Code the first three required under article 2368 <i>et</i>	
nominees whose names appear in the seq. of the Italian Civil Code	
standing auditors section shall be elected the first three nominees whose	
C	
standing auditors and the first two names names appear in the standing	
from the alternate auditors section shall auditors section shall be	
be elected alternate auditors. The elected standing auditors and	
nominee ranking first in the standing the first three names from the	
auditors section shall be elected alternate auditors section shall	
Chairman of the Board of Statutory be elected alternate auditors.	
Auditors.     The nominee ranking first in	
the standing auditors section	
shall be elected Chairman of	
the Board of Statutory	
Auditors.	
11. In the event that no list is submitted, 11. In the event that no list is	
or the number of nominees elected by submitted, or the number of	
list voting is lower than the number of nominees elected by list	
statutory auditors required under these voting is lower than the	
Bylaws, then the General Meeting shall number of statutory auditors	
elect all members or the members required under these Bylaws,	
needed to fill vacancies on the Board of then the General Meeting	
Statutory Auditors in accordance with shall elect all members or the	
the majorities set out in statute. members needed to fill	
vacancies on the Board of	
Statutory Auditors in	
accordance with the majorities	
set out in statute while	
ensuring a gender-balanced	
composition in compliance	
with statutory and regulatory	
provisions in force.	
12. In case of cessation of a standing 12. If a standing auditor is to	
auditor, he shall be replaced by the be replaced, the replacement	
alternate auditor elected from the same shall be the alternate auditor	
list, if more lists are presented. elected from the same list,	



When the General Meeting is to elect	provided that applicable	
standing or alternate auditors to replace	statutory and regulatory	
auditors elected from the majority list	gender-balanced	
and complete the Board of Statutory	representation requirements	
Auditors, the statutory auditors shall be	are satisfied. If not, to satisfy	
elected by relative majority of votes with	said requirements the	
no list constraints.	replacement shall be the	
When the General Meeting is to elect	successive person on the same	
standing or alternate auditors to replace	list or, secondarily on other	
auditors elected from the minority list	lists, according to the number	
and complete the Board of Statutory	of votes received.	
Auditors, the statutory auditors shall be	When the General Meeting is	
elected by relative majority of votes	to elect standing and/or	
from the same list as the replaced auditor	alternate auditors needed to	
or, secondarily, from any other minority	complete the Board of	
lists. If there is no nominee on one or	Statutory Auditors, procedures	
more minority lists, the standing auditors	shall be as follows, in	
are elected by voting one or more lists	accordance with applicable	
setting out a number of nominees that	gender-balanced	
does not exceed vacancies and presented	representation requirements:	
prior to the Meeting date in accordance	to replace auditors elected	
with the rules set out above for the	from a majority list, the new	
election of statutory auditors. Lists	auditors shall be elected by	
cannot be presented (and if presented	relative majority of votes with	
will be invalid) by key shareholders and	no list constraints; to replace	
any shareholders related to them, as	auditors elected from a	
defined in statutes and regulations. The	minority list, the new auditors	
nominees from the list that obtained the	shall be elected from the same	
majority of votes will be elected.	list as the replaced auditor or,	
If no list is presented in accordance with	secondarily, from any other	
the rules set out above, statutory	minority lists.	
auditors shall be elected by relative	If there is no nominee on one	
majority voting with no list constraints.	or more minority lists, and if	
	applicable gender-balanced	
	representation requirements	
	are not satisfied the auditors	
	shall be elected by voting one	
	or more lists setting out a	
	number of nominees that does	
	not exceed vacancies and	
	presented prior to the Meeting	
	date in accordance with the	
	rules set out above for the	
	election of statutory auditors.	
	Lists cannot be presented (and	



		<u>ر</u>
	if presented will be invalid) by	
	key shareholders and any	
	shareholders related to them,	
	as defined in statutes and	
	regulations. The nominees	
	from the list that obtained the	
	majority of votes will be	
	elected.	
	If no list is presented in	
	accordance with the rules set	
	out above, statutory auditors	
	shall be elected by relative	
	majority voting with no list	
	constraints.	
13. In the event that the Chairman is to	13. unchanged	
be replaced, the substitute statutory		
auditor will also be the new Chairman of		
the Board of Statutory Auditors.	14 1 1	
14. The General Meeting shall determine	14. unchanged	
the compensation for statutory auditors.		
The Statutory Auditors shall also be		
entitled to reimbursement for expenses		
incurred in the performance of their		
duties.	15 1 1	
15. The duties and powers of statutory	15. unchanged	
auditors are set out in statute.	16 and a state	
16. The Meetings of the Board of	16. unchanged	
Statutory Auditors may also be held via		
telecommunication means provided that		
all those taking part in the meeting can		
be identified and their identification is		
noted in the Minutes of the meeting, all		
those taking part in the meeting can		
follow the discussion and express their		
opinion in real time on the matters		
discussed at the Meeting, as well as		
exchange documentation. The meeting		
of the Board of Statutory Auditors shall be considered to have been held in the		
place where the chairman of the meeting is located.		
15 IOCALEU.		



Milano 3, February 27, 2013

Mediolanum S.p.A. For the Board of Directors The Chairman Carlo Secchi