H1 2011 RESULTS





Table of Contents

H1 2011 Group Results	pg.	3
H1 2011 Domestic Market Results	pg.	9
H1 2011 Foreign Market Results	pg.	39
July 2011 Business Update	pg.	46
Mediolanum Facts	pg.	52



2

H1 2011 Group Results



H1 2011 Group

Income Statement - Group

€mn

	H111	H110	Change
Net premiums written	4,906.8	4,988.6	-2%
Amounts paid & change in technical reserves	(4,880.5)	(4,966.7)	-2%
Life revenues ex-commission	26.3	21.9	+20%
Entry fees	53.3	62.7	-15%
Management fees	210.2	177.2	+19%
Performance fees Banking service fees	21.1 60.8	68.7 70.3	-69% -13%
Other fees	18.0	76.3 16.3	+10%
Total commission income	363.4	395.1	-8%
Interest spread	97.3	65.6	+48%
Net income on investments at fair value	21.6	1.0	n.s.
Net financial income	118.9	66.6	+79%
Equity Contribution (Mediobanca & Banca Esperia)	6.0	3.4	+76%
Net income on other investments	(18.7)	(2.4)	n.s.
Other revenues	10.9	10.6	+3%
Total Revenues	506.8	495.1	+2%
Acquisition costs	(155.0)	(163.9)	-5%
Other commission expenses	(25.2)	(27.7)	-9%
G&A expenses	(183.2)	(179.5)	+2%
Amortisation & depreciation	(7.7)	(9.5)	-19%
Provisions for risks	(6.3)	(6.5)	-3%
Total Costs	(377.5)	(387.1)	-2%
PROFIT REPORT TAY	420.2	400.0	1200/
PROFIT BEFORE TAX	129.3	108.0	+20%
Income tax	(32.6)	(23.3)	+40%
NET INCOME	96.8	84.6	+14%



Income Statement Salient Points

YoY comparison

- Solid & reliable contribution from <u>recurring revenues</u>:

 Management Fees up € 33 mn, reflecting a higher level & quality of our assets, & Interest Spread up € 32 mn
- Mixed bag in terms of <u>volatile</u>, <u>market-related revenues</u>:

 Investments at fair value € 21 mn greater than in the very depressed Q110, partially compensating the lack of performance fees (€ 48 mn less)
- Net Income on Other Investments came in € 16 mn lower, strongly impacted by the impairment of Greek government bonds
- Reduction in **Acquisition Costs** (-5%), reflecting lower entry fees and lower incentives paid to the network related to net inflows
- Slight increase in **G&A Costs** (+2%) due to expenses related to new product launches which will pick up in H2 to cover IT investments



6

H1 2011 Group

Assets under Administration

€ bn



10 11



H1 2011 Group

Assets under Administration

7

€mn

	30/06/11	31/12/10	Change	30/06/10	Change
Life	14,172.3	15,068.7	-6%	14,604.5	-3%
'Freedom' Life Policies	4,659.3	5,025.3	-7%	5,704.0	-18%
Asset management	19,782.0	19,509.2	+1%	17,202.0	+15%
Banking*	8,260.0	7,195.6	+15%	6,121.6	+35%
Consolidation adjustments	(9,047.4)	(9,285.2)	-3%	(8,468.1)	+7%
Banca Mediolanum	37,826.2	37,513.6	+1%	35,164.0	+8%
Banca Esperia (Mediolanum's share) Domestic Market's Assets	6,874.1	6,372.5 43,886.1	+8%	6,015.8 41,179.8	+14%
II ifa	532.8	504.4	L G0/	450.0	. 100/
Life			+6%	450.8	+18%
Asset management	943.2	939.6	+0%	883.9	+7%
Banking	791.2	748.8	+6%	750.4	+5%
Consolidation adjustments	(245.0)	(230.1)	+6%	(222.6)	+10%
oreign Markets' Assets	2,022.3	1,962.6	+3%	1,862.5	+9%
UA	46,722.5	45,848.7	+2%	43,042.3	+9%

^{*} retail only



8

H1 2011 Group

Net Inflows

€mn

	H111	H110	Change
Managed Assets + Structured Bonds Inflows	291.7	973.8	-70%
'Freedom' Life Policies (change in assets)	(366.0)	1,132.2	n.s.
Administered Assets Inflows	1,002.5	78.5	n.s.
Banca Mediolanum	928.1	2,184.5	-58%
	407.0	225 5	- 000/
Banca Esperia (Mediolanum share)	487.6	395.5	+23%
Foreign Markets	65.2	37.3	+75%
	30.2	2110	
NET INFLOWS	1,481.0	2,617.3	-43%



H1 2011 Results: **Domestic Market**



H1 2011 Domestic Market

Income Statement - Domestic

10

€mn

	H111	H110	Change
Net premiums written Amounts paid & change in technical reserves	4,837.0 (4,821.9)	4,929.1 (4,914.4)	-2% -2%
Life revenues ex-commission	15.1	14.8	+2%
Entry fees Management fees Performance fees Banking service fees Other fees	51.2 202.0 20.4 47.6 17.2	60.4 169.9 66.5 51.2 15.4	-15% +19% -69% -7% +12%
Total commission income	338.3	363.5	-7%
Interest spread Net income on investments at fair value	93.6 21.1	62.8 1.6	+49% n.s.
Net financial income	114.7	64.4	+78%
Equity contribution (Mediobanca & Banca Esperia) Net income on other investments Other revenues	6.0 (19.4) 10.5	3.4 (3.0) 10.6	+76% n.s. -1%
Total Revenues	465.1	453.8	+2%
Acquisition costs Other commission expenses G&A expenses Amortisation & depreciation Provisions for risks	(144.3) (13.8) (164.1) (6.4) (6.4)	(154.2) (12.9) (160.5) (8.3) (6.7)	-6% +7% +2% -23% -4%
Total Costs	(335.0)	(342.5)	-2%
	100		4=04
PROFIT BEFORE TAX	130.1	111.3	+17%
Income tax	(32.9)	(24.2)	+36%
NET INCOME	97.2	87.0	+12%



Income Statement by Quarter

11

€ mn

	Q110	Q210	Q310	Q410	Q111	Q211
Life revenues ex-commission	5.2	9.6	3.6	7.3	7.3	7.8
Entry fees Management fees Performance fees Banking service fees Other fees	28.1 82.2 51.3 21.1 6.1	32.4 87.7 15.2 30.1 9.4	22.8 89.9 27.3 22.1 5.7	29.3 95.8 53.1 29.8 7.4	25.3 100.7 13.0 25.7 6.8	25.9 101.3 7.4 21.9 10.4
Total commission income	188.7	174.8	167.8	215.4	171.4	166.9
Interest spread Net income on investments at fair value	34.2 6.2	28.7 (4.6)	33.2 13.7	39.2 (4.1)	42.4 16.6	51.2 4.5
Net financial income	40.4	24.0	46.9	35.1	59.0	55.7
Equity contribution (Mediobanca & Banca Esperia) Net income on other investments Other revenues	3.7 1.1 4.9	(0.2) (4.1) 5.8	6.1 0.1 5.4	4.8 (1.1) 6.4	6.2 2.5 4.6	(0.2) (21.9) 5.9
Total Revenues	243.9	209.9	229.9	267.9	250.9	214.2
Acquisition costs Other commission expenses G&A expenses Amortisation & depreciation Provisions for risks	(74.1) (6.4) (74.9) (4.0) (4.4)	(80.1) (6.5) (85.5) (4.2) (2.2)	(66.1) (7.1) (66.8) (3.8) (1.3)	(84.4) (6.9) (77.0) (1.7) (7.4)	(74.8) (6.9) (72.6) (2.6) (2.9)	(69.5) (7.0) (91.5) (3.8) (3.4)
Total Costs	(163.9)	(178.6)	(145.1)	(177.4)	(159.7)	(175.3)
PROFIT BEFORE TAX	80.0	31.3	84.8	90.6	91.2	38.9
Income tax	(13.4)	(10.9)	(15.5)	(12.5)	(22.8)	(10.2)
NET INCOME	66.6	20.5	69.3	78.1	68.4	28.8
						0 = 1

H1 2011 Domestic Market

Assets under Administration

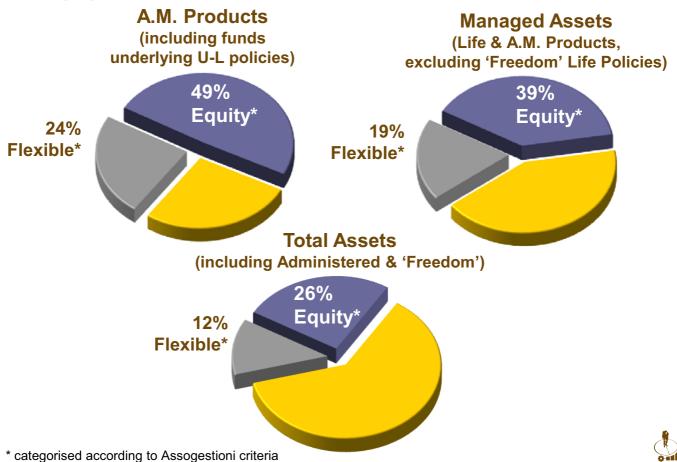
12

	30/06/11	31/12/10	Change	30/06/10	Change
Life Asset management Consolidation adjustments	14,172.3 19,782.0 (9,047.4)	15,068.7 19,509.2 (9,285.2)	-6% +1% -3%	14,604.5 17,202.0 (8,468.1)	-3% +15% +7%
Managed Assets	24,906.9	25,292.7	-2%	23,338.4	+7%
'Freedom' Life Policies	4,659.3	5,025.3	-7%	5,704.0	-18%
Administered Assets*	8,260.0	7,195.6	+15%	6,121.6	+35%
BANCA MEDIOLANUM	37,826.2	37,513.6	+1%	35,164.0	+8%
BANCA ESPERIA (Mediolanum's share)	6,874.1	6,372.5	+8%	6,015.8	+14%
TOTAL AUA	44,700.3	43,886.1	+2%	41,179.8	+9%



Assets under Administration Equity Content

as at 30/06/2011



14

H1 2011 **Domestic** Market

Net Inflows

	H111	H110	Change
Life premiums Asset management products Managed Assets Inflows	(671.6) 869.8 198.2	(555.8) 1,095.2 539.4	+21% -21% -63%
Third-party Structured Bonds	93.5	434.3	-78%
Managed Assets + Structured Bonds	291.7	973.8	-70%
'Freedom' Life Policies (change in assets)	(366.0)	1,132.2	n.s.
Cash deposits Repurchase agreements Mediolanum bonds Other securities under custody	285.2 344.6 222.2 150.5	65.4 (10.4) (3.4) 26.9	+336% n.s. n.s. +459%
Administered Assets Inflows	1,002.5	78.5	n.s.
	200.4	0.404.5	500 /
BANCA MEDIOLANUM	928.1	2,184.5	-58%
BANCA ESPERIA (Mediolanum's share)	487.6	395.5	+23%
TOTAL NET INFLOWS	1,415.7	2,580.0	-45%

Net Inflows & Sales Networks: Mediolanum in the top of the ranking

		2011 Yea	ar-to-date	June		
		Total Net Inflows	o/w Managed Assets	Total Net Inflows	o/w Managed Assets	
1.	Fineco	1,059,732	104,412	166,544	46,069	
2.	Banca Mediolanum	965,396	235,411	204,177	112,168	
3.	Banca Fideuram+Sanpaolo Inve	est 907,653	538,629	93,508	169,136	
4.	Banca Generali	578,658	603,634	68,557	71,409	
5.	Allianz Bank	519,114	453,966	109,725	110,680	
6.	Monte dei Paschi di Siena	456,468	359,408	22,717	46,315	
7.	Finanza & Futuro	431,010	391,990	50,536	41,943	
8.	Veneto Banca	383,665	186,624	35,024	26,517	
9.	Azimut	199,939	157,341	-61,670	-67,869	
10.	Banca SAI	92,988	101,502	-419	-5,778	
11.	UBI Banca	87,623	-5,046	-4,039	-10,342	
12.	Credito Emiliano	71,173	45,102	12,388	1,879	
13.	Hypo Alpe-Adria Bank	20,213	19,718	5,125	1,535	
14.	Groupama	-3,242	-7,009	179	-259	
15.	Banca Nuova	-97,900	-98,272	-8,903	-5,512	
16.	Banca Network Investimenti	-208,294	-164,503	-16,460	-10,181	

Source: Assoreti - data do not include Life claims

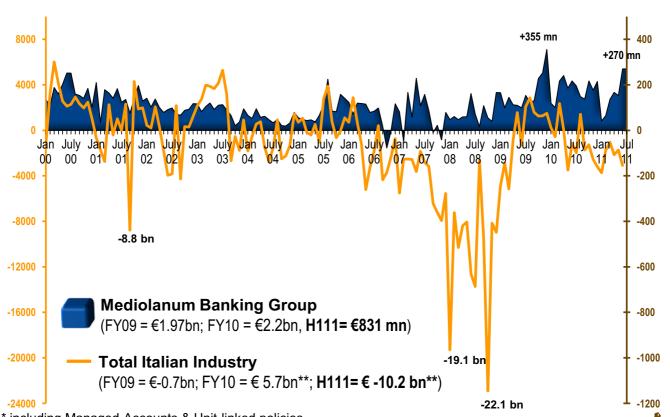


16

H1 2011 Domestic Market

Net Inflows into Mutual Funds*

€ mn



* including Managed Accounts & Unit-linked policies source: Assogestioni monthly reports; **integrated with quarterly reports



Profit by Segment

€ mn

	H111	H110	Change
Life	65.6	56.9	+15%
Asset Management	47.0	45.7	+3%
Banking	16.0	9.6	+66%
Other	1.5	-0.9	n.s.
PROFIT BEFORE TAX	130.1	111.3	+17%



18

H1 2011 Domestic Market

Life Gross Premiums Written

€ mn

	H111	H110	Change
U-L pension plans o/w Tax Benefit New U-L endowment policies U-L whole-life investment policies Recurring policies (AP)*	13.5 8.4 8.4 9.9 31.7	27.0 18.1 14.9 10.9 52.8	-50% -54% -44% -10%
Term, Group, Investment policies U-L whole-life investment policies U-L 'Synergy' 'Tax Benefit New' inbound portability Single premium policies (SP)	6.0 35.8 112.8 14.4 169.1	5.8 42.3 63.5 13.2 124.7	+5% -15% +78% +10% +36%
TOTAL NEW BUSINESS	200.9	177.5	+13%
Pension plans in force Endowment policies in force Whole-life investment policies in force	270.6 163.4 131.9	262.6 170.0 143.4	+3% -4% -8%
TOTAL IN-FORCE BUSINESS	565.9	576.0	-2%
TOTAL GROSS PREMIUMS WRITTEN (EX-'FREEDOM')	766.7	753.5	+2%

'Freedom' Life Policies

4,083.7 4,178.4

-2%



Life Policyholders' Assets

€ mn

	30/06/11	31/12/10	Change	30/06/10	Change
Traditional	1,323.2	1,331.5	-1%	1,371.4	-4%
Index-linked	3,695.5	4,428.4	-17%	4,753.5	-22%
Unit-linked pension plans	3,032.1	2,930.1	+3%	2,513.6	+21%
Unit-linked endowment policies	3,545.4	3,736.0	-5%	3,452.0	+3%
Unit-linked investment policies	2,576.1	2,642.6	-3%	2,514.0	+2%
Unit-linked	9,153.7	9,308.8	-2%	8,479.6	+8%
o/w equity	75.1%	76.2%	-1%	74.1%	+1%
LIFE ASSETS (EX-'FREEDOM')	14,172.3	15,068.7	-6%	14,604.5	-3%
Freedom' Life Policies	4,659.3	5,025.3	-7%	5,704.0	-18%



20

H1 2011 Domestic Market

Life Commission Income

			roducts Income	Total Commission Income*			
	H111	H110	Change	H111	H110	Change	
Entry fees				51.2	60.4	-15%	
Management fees	104.3	95.0	+10%	202.0	169.9	+19%	
Performance fees	11.2	36.5	-69%	20.4	66.5	-69%	
TOTAL	115.5	131.5	-12%	273.5	296.8	-8%	

Amounts Paid in detail

€ mn - ex 'Freedom' Life Policies

	H111	H110	Change
Claims	36.9	40.4	-9%
Coupons	47.8	98.5	-51%
Maturities o/w index-linked	873.2 719.0	730.2 <i>615.5</i>	+20% +17%
Surrenders	480.4	440.2	+9%
AMOUNTS PAID	1,438.3	1,309.2	+10%



22

H1 2011 Domestic Market

Life Surrender Rate

expressed as a % of average reserves

	H111	H110
U-L Individual pension plans	1.5%	1.2%
Traditional pension plans	0.8%	0.7%
U-L endowment policies	3.5%	3.0%
U-L whole-life investment policies	10.5%	9.6%
Traditional investment policies*	2.9%	3.0%



Profit by Segment

€ mn

	H111	H110	Change
Life	65.6	56.9	+15%
Asset Management	47.0	45.7	+3%
Banking	16.0	9.6	+66%
Other	1.5	-0.9	n.s.
PROFIT BEFORE TAX	130.1	111.3	+17%



H1 2011 Domestic Market

Asset Management Gross Inflows

24

€mn

	H111	H110	Change
	4 000 4		- 40/
'Best Brands'	1,608.4	926.5	+74%
'Portfolio'	20.7	38.5	-46%
'Elite'	0.0	3.8	n.s.
Total Funds of Funds	1,629.1	968.8	+68%
Italy-based Funds	328.0	516.2	-36%
'Challenge'	520.9	1,015.3	-49%
Total 'unbundled' mutual funds	848.9	1,531.5	-45%
'Chorus' managed accounts	0.1	0.4	-67%
'Real estate' fund & other	25.8	66.7	-61%
TOTAL GROSS INFLOWS INTO A. M. PRODUCTS	2,503.9	2,567.3	-2%



Asset Management Net Inflows

€ mn

	H111	H110	Change
'Best Brands'	1,021.8	448.8	+128%
'Portfolio'	(60.9)	(42.3)	+44%
'Elite'	0.0	(3.9)	n.s.
Total Funds of Funds	960.9	402.6	+139%
Italy-based Funds	(3.1)	158.2	n.s.
'Challenge'	(91.5)	488.3	n.s.
Total 'unbundled' mutual funds	(94.7)	646.5	n.s.
'Chorus' managed accounts	(8.0)	(10.5)	-23%
'Real estate' fund & other	11.5	56.6	-80%
TOTAL NET INFLOWS INTO A. M. PRODUCTS	869.8	1,095.2	-21%



26

H1 2011 Domestic Market

Asset Management

Assets

€ mn - including U-L assets

	30/06/11	31/12/10	Change	30/06/10	Change
'Best Brands'	4,879.5	4,044.2	+21%	2,884.2	+69%
'Portfolio'	726.3	806.3	-10%	815.8	-11%
Funds of Hedge Funds	327.2	341.1	-4%	378.2	-13%
Total Funds of Funds	5,933.0	5,191.5	+14%	4,078.3	+45%
Italy-based Funds	2,191.9	2,240.3	-2%	2,022.5	+8%
'Challenge'	11,558.5	12,046.7	-4%	11,093.8	+4%
Gamax SIF + Gamax funds	219.1	246.9	-11%	236.3	-7%
Total 'unbundled' mutual funds	13,969.4	14,533.9	-4%	13,352.6	+5%
'Chorus' managed accounts	62.6	73.0	-14%	77.0	-19%
Real estate-related funds & other	546.6	535.1	+2%	487.2	+12%
Adj. for own mutual funds in 'Chorus' & FoFs	(729.6)	(824.4)	-11%	(793.1)	-8%
ASSET MANAGEMENT ASSETS	19,782.0	19,509.2	+1%	17,202.0	+15%

^{*} transformed into Italy-based funds in April 2010



H1 2011 Domestic Market

Ranking of Italian A.M. Groups by Mutual Funds Assets

	June 2007	Dec. 2007	Dec. 2008	Dec. 2009	Dec. 2010	Jun 2011
1.	Eurizon	Intesa Sanpaolo	Intesa Sanpaolo	Intesa Sanpaolo	Intesa Sanpaolo	Intesa Sanpaolo
2.	Pioneer	Pioneer	Pioneer	Pioneer	Pioneer	Pioneer
3.	Crédit Agricole/Intesa	UBI Banca	UBI Banca	UBI Banca	UBI Banca	AM Holding
4.	UBI Banca	Arca	Arca	Bipiemme/Anima	Mediolanum	Mediolanum
5.	Capitalia	Banco Popolare	MPS	Arca	Bipiemme/Anima	UBI Banca
6.	Arca	MPS	Mediolanum	Mediolanum	Arca	BNP Paribas
7.	MPS	Crédit Agricole	BNP Paribas	Prima	BNP Paribas	Arca
8.	JPMorgan	BNP Paribas	Generali	BNP Paribas	Prima	Azimut
9.	BNP Paribas	JPMorgan	Azimut	Azimut	Generali	Generali
10.	BPVe-No	Mediolanum	Banco Popolare	Generali	Azimut	JPMorgan
11.	Mediolanum	Azimut	JPMorgan	JPMorgan	Amundi	Amundi
12.	Generali	Generali	Bipiemme	Crédit Agricole	JPMorgan	Credito Emiliano
13.	Azimut	Bipiemme	Crédit Agricole	Credem	Credito Emiliano	Banco Popolare
14.	RAS	Allianz	Allianz	Banco Popolare	Banco Popolare	Allianz
15.	Bipiemme	Anima	Credem	Allianz	Allianz	Banca Carige
	Deutsche Bank	Credem	Anima	Kairos Partners	Banca Carige	Deutsche Bank
17.	Credem	Deutsche Bank	Polaris	Banca Carige	Fondaco	Ersel
18.	Kairos Partners	Kairos Partners	C.R. Firenze	Ersel	Deutsche Bank	Fondaco
19.	C.R. Firenze	C.R. Firenze	Kairos Partners	Deutsche Bank	Kairos Partners	Kairos Partners
20.	Anima	Polaris	Deutsche Bank	Fondaco	Ersel	Poste Italiane
Market share:	2.73%	2.79%	2.94%	3.81%	4.44%	4.60%
Assets (€ bn)	16.6	15.9	12.0	16.4	20.1	20.3

(underwent M&A operations)

28

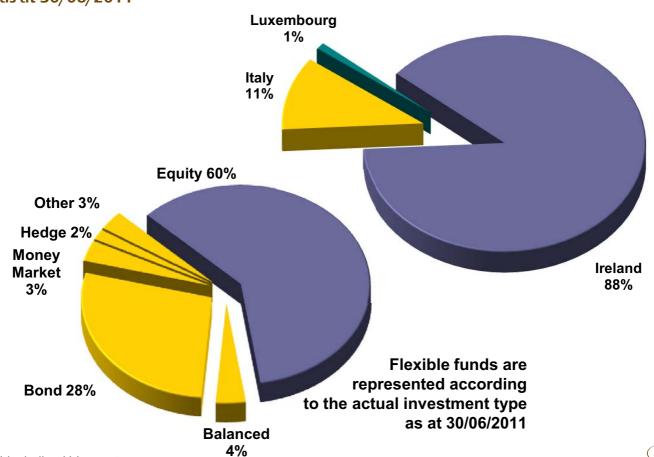
H1 2011 Domestic

Market

Asset Management Assets* by category and location

as at 30/06/2011

source: Assogestioni





Asset Management Commission Income

€ mn

		M. Prod mission	ucts Income	Total Commission Income			
	H111	H110	Change	H111	H110	Change	
Entry fees	51.2	60.4	-15%	51.2	60.4	-15%	
Management fees	97.7	74.9	+30%	202.0	169.9	+19%	
Performance fees	9.1	30.0	-70%	20.4	66.5	-69%	
TOTAL	158.0	165.3	-4%	273.5	296.8	-8%	



30

H1 2011 Domestic Market

Profit by Segment

	H111	H110	Change
Life	65.6	56.9	+15%
Asset Management	47.0	45.7	+3%
Banking	16.0	9.6	+66%
Other	1.5	-0.9	n.s.
PROFIT BEFORE TAX	130.1	111.3	+17%



^{*} on all products with mutual funds underlying

Banking Administered Assets*

€ mn

	30/06/11	31/12/10	Change	30/06/10	Change
Cash deposits	4,167.3	3,882.1	+7%	4,042.3	+3%
•	•	•		,	
Repurchase agreements	1,002.3	657.8	+52%	39.7	n.s.
Mediolanum bonds	554.2	334.1	+66%	173.8	+219%
Third-party structured bonds	934.2	833.5	+12%	414.5	+125%
Other securities under custody	1,602.0	1,488.3	+8%	1,451.3	+10%
BANKING ADMINISTERED ASSETS	8,260.0	7,195.6	+15%	6,121.6	+35%

* retail only



32

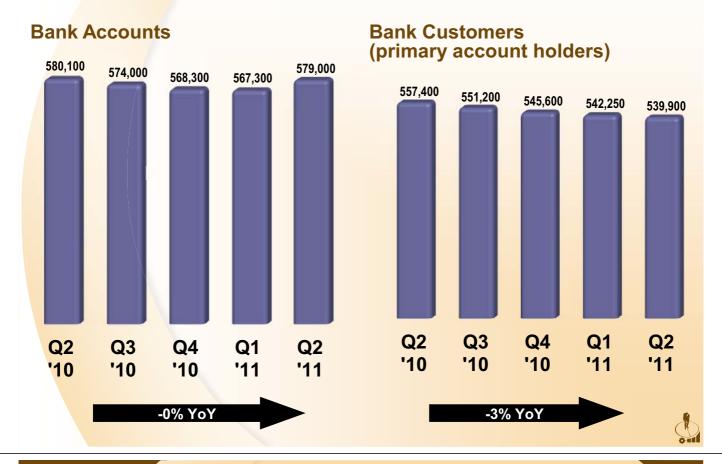
H1 2011 Domestic Market

Banking Revenues

	H111	H110	Change
Interest spread	74.1	55.6	+33%
Net income on investments at fair value	7.9	0.1	n.s.
Banking Net Financial Income	82.0	55.7	+47%
Securities trading fees	24.6	27.3	-10%
o/w third party structured bonds	19.6	22.3	-12%
Service fees	23.0	23.9	-4%
Fee Income	47.6	51.2	-7%
BANKING REVENUES	129.6	107.0	+21%



Bank Accounts & Bank Customers



H1 2011 Domestic Market

Net Financial Income & Net Income on Other Investments

34

	H111	H110	Change
Banking	82.0	55.7	+47%
Life	34.8	8.1	+327%
Other	(2.1)	0.6	n.s.
NET FINANCIAL INCOME	114.7	64.4	+78%
Banking	(16.5)	(3.3)	+396%
Life	(2.3)	4.2	n.s.
Other	(0.7)	(3.8)	-83%
NET INCOME ON OTHER INVESTMENTS	(19.4)	(3.0)	n.s.



€ mn

	H111	H110	Change
Acquisition costs	(144.3)	(154.2)	-6%
3rd party A.M. fees & Other commission expenses	(8.1)	(6.9)	+18%
Interbank service fees	(5.7)	(6.0)	-5%
G&A expenses + Amortisation & depreciation	(170.5)	(168.7)	+1%
Provisions for risks	(6.4)	(6.7)	-4%



36

H1 2011 Domestic Market

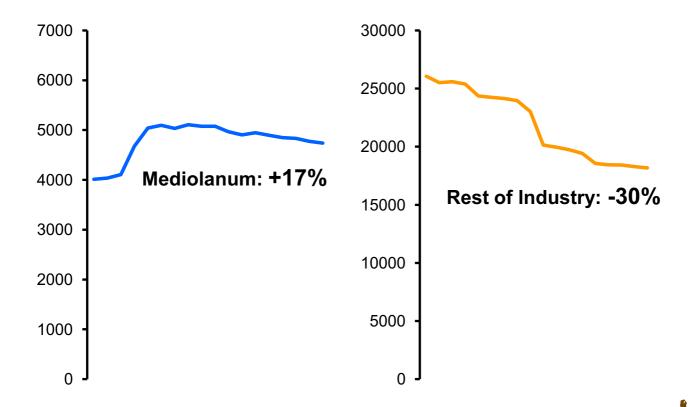
Network of Family Bankers

30/06/11 31/12/10 Change 30/06/10 Change 4,700 -2% -3% Licensed 4,772 4,849 -70% -93% Non-licensed 13 44 190 **FAMILY BANKERS** 4,713 -2% -6% 4,816 5,039



Licensed Financial Advisors Trend Mediolanum vs. Italian Industry

January 1, 2007 – June 30, 2011



H1 2011 Domestic Market

Source: Assoreti, Mediolanum

Banca Esperia (100%) Highlights

38

	H111	H110	Change	vs. FY10
Profit Before Tax	2.1	8.0	+181%	
Net Income o/w Mediolanum share	1.2 0.6	1.2 0.6	+0% +0%	
Assets under Administration % in Managed Assets	13,748 65.2%	12,032 77.0%	+14% -15%	+8%
Net Inflows o/w Managed Assets Inflows	9 7 5 (617)	791 <i>414</i>	+23% n.s.	
Clients	3,751	3,869	-3%	-4%
Private Bankers	78	62	+26%	+20%



H1 2011 Results: Foreign markets



H1 2011 Foreign Markets

Income Statement - Foreign

€ mn

	H111	H110	Change
Net premiums written	69.9	59.4	+18%
Amounts paid & change in technical reserves	(58.6)		+12%
Life revenues ex-commission	11.3	7.1	+59%
Entry fees	2.1	2.3	-6%
Management fees	8.2	7.3	+13%
Performance fees Banking service fees	0.8 13.2	2.2 19.0	-65% -30%
Other fees	0.7	0.9	-30 % -15%
Total commission income	25.1	31.6	
Interest spread	3.7	2.7	+36%
Net income on investments at fair value	0.5	(0.6)	n.s.
Net financial income	4.3	2.2	+97%
Net income on other investments	0.8	0.6	+35%
Other revenues	0.4	0.4	+24%
Total Revenues	41.8	41.8	+0%
Acquisition costs	(10.8)	(9.7)	+11%
Other commission expenses	(11.4)	(14.8)	-23%
G&A expenses	(19.2)	(19.4)	-1%
Amortisation & depreciation	`(1.3)	(1.3)	+2%
Provisions for risks & charges	0.0	0.1	-74%
Total Costs	(42.6)	(45.1)	-5%
PROFIT BEFORE TAX	(8.0)	(3.3)	-75%
Income tax	0.4	0.9	-59%
NET INCOME	(0.4)	(2.4)	-82%



40

€ mn

	H111	H110	Change	vs. FY10
Net Income	1.8	(0.4)	n.s.	
Assets under Administration o/w Managed Assets	1,676.1	1,566.5	+7%	+3%
	1,022.2	939.0	+9%	+3%
Gross Inflows	152.2	143.9	+6%	
o/w Managed Assets Inflows	150.3	139.5	+8%	
Net Inflows	44.9	27.6	+63%	
o/w Managed Assets Inflows	<i>43.1</i>	23.2	+85%	
Dedicated sales network o/w FA (Mediolanum model)	506	465	+9%	+5%
	462	420	+10%	+5%
Total customers o/w Primary Account Holders	74,803 63,859	78,258* 66,166	-4% -3%	-3.5%

^{*} Customers holding just a current account w/ zero balance were removed from the calculation in 2010



42

H1 2011 Foreign Markets

Spain Inflows by Distribution Model

	Mediolanum n Advisors	nodel Pre-existing Agents	Total
Managed Assets			
Gross Inflows	144.5	5.8	150.3
Net Inflows	49.5	(6.5)	43.1
Administered Assets Net Inflows	7.3	(5.4)	1.9



Germany - B.A. Lenz Highlights

€ mn

	H111	H110	Change	vs. FY10
Net Income	(2.9)	(2.8)	+4%	
Assets under Administration o/w Managed Assets	137.8 85.8	85.4 65.0	+61% +32%	+34% +9%
Inflows into Managed Assets				
Gross Inflows	16.4	12.9	+27%	
Net Inflows	9.2	4.8	+91%	
Inflows into Administered Assets				
Net Inflows	26.1	8.8	+196%	
Financial Advisors	38	41	-7%	+6%
Total Customers	3,537	3,399	+4%	+1%



H1 2011 Foreign Markets

Germany - Gamax Highlights

44

€mn

	H111	H110	Change	vs. FY10
Net Income	0.7	8.0	-12%	
Assets under Administration	208.3	210.6	-1%	-13%
Gross Inflows	7.7	17.1	-55%	
Net Inflows	(15.0)	(4.0)	+279%	



€ mn

	H111	H110	Change	vs. FY10
Net Income	(2.2)	(2.0)	+11%	
Assets under Administration o/w Managed Assets	346.1 294.1	296.0 275.6	+17% +7%	+2% -7%
Gross Inflows	50.1	38.8	+29%	
Net Inflows o/w Managed Assets inflows o/w Administered Assets inflows	20.3 (5.8) 26.1	9.7 0.9 8.8	+110% n.s. +196%	
Financial Advisors	38	41	-7%	+6%
Customers	3,537	3,399	+4%	+1%



46

Business Update



'InMediolanum'

Launched May 7, 2011

'InMediolanum': no-cost deposit account for both new & existing customers of Mediolanum with a competitive interest rate paid (3.5% gross, 2.55% net) when money is locked in for one year

No sales network involvement necessary.
The Family Banker steps in later to develop the customer

'InMediolanum Plus': repo-based alternative with a similar rate offered (2.58% net) particularly suitable for existing customers. Can only be opened via the Family Bankers

Lower, competitive rates offered for 3- and 6-month lock-in on both products



48

July 2011 Business Update

'InMediolanum' Results

07/05/2011 to 24/07/2011

New customers	6,825
o/w direct access	59%
o/w through Family Banker	41%
Total balance from new customers (€ mn)	170.9
Existing customers	20,979
Total balance from existing customers (€ mn)	739.6
o/w new money	40%
TOTAL CUSTOMERS	27,804
TOTAL BALANCE (€ mn)	910.5
o/w new money	51%
Average cost of supply	3.10%



The 'Best Brands' family grows' Coupon Strategy' Collection

Flexible fund of multi-branded funds combines a regular income stream with the benefits from growth in the stock market

- Active management: invests in the equity, high-yield bond, and commercial real estate markets
- Pays a 'coupon' 2x / year from stock dividends, bond coupons, and real estate rental income

Solves the typical equity-versus-bond dilemma for investors with a long-term horizon & a preference for a regular income

€ 243 mn net inflows in 2½ months



50

July 2011 Business Update

'Freedom' Account Results

as at 30/06/2011

'Freedom' Accounts
 New accounts
 Conversions
 Total assets in 'Freedom' Accounts

46.29 bn
Acceptable

Asset split:

- non-interest-bearing current account
- associated high-yield Life policy

The explosive success of the 'Freedom' account increased the quality of our customer base & laid the foundation for cross-selling managed assets

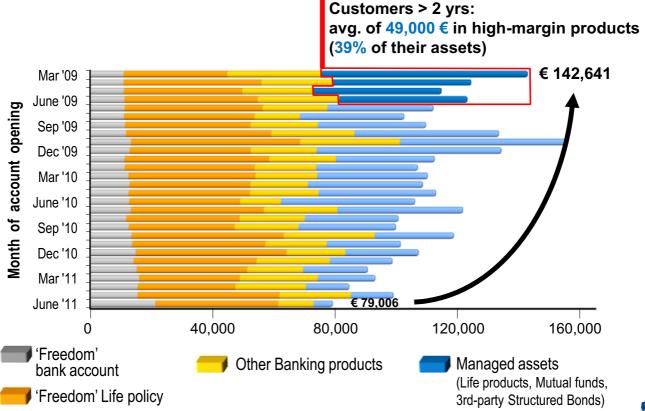


€ 1.63 bn

€ 4.66 bn

'Freedom' Account Customer Assets Development

Avg assets as at 30.06.11 of a sample* of new 'Freedom' account holders (€ 3.1 bn in total assets)



^{*}all households acquired as banking customers via the Freedom bank account + Life policy combo



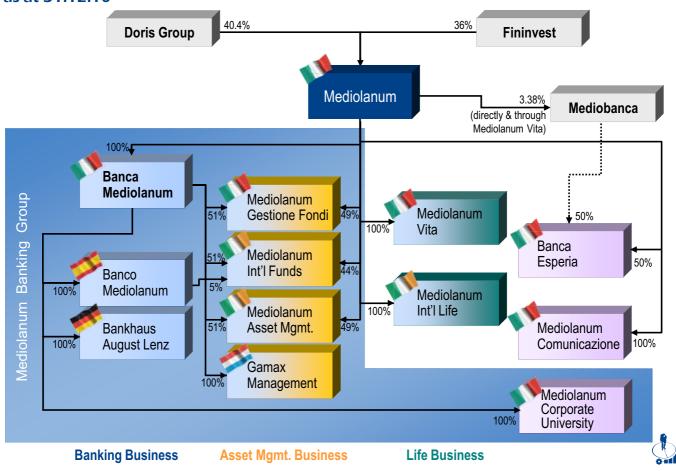
52

Mediolanum Facts



Mediolanum Group Structure

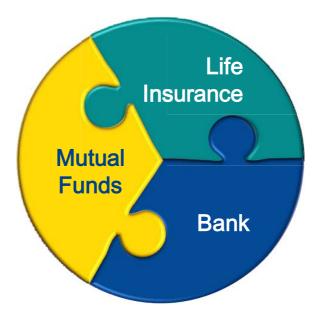
as at 31.12.10



Mediolanum Facts

The Mediolanum Integrated Business Model

We integrate the asset gathering business of Life insurance & mutual funds with the banking business...



...on the strength of an avant-garde model



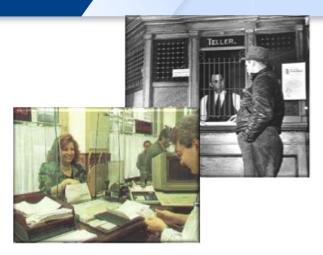
54

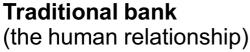
The Mediolanum Integrated & Comprehensive Retail Banking Model



Mediolanum Facts

Mediolanum vs. Current Bank Models







On-line bank (freedom)

The Mediolanum model unifies the advantages of the on-line with the traditional

- invalidating the concept of branch proximity -> 'Freedom in Banking'
- d at the same time enhancing the 'human touch'
 -> one-to-one relationship with the Family Banker™



56

Our Culture, Our Competitive Advantage

Our ability to generate positive inflows also in bear markets is explained by our customer-oriented culture especially embodied in two specific areas:

- The **Investment strategy** we advocate to our customers that provides solutions according to an analysis of each customer's **needs** & is based on the concept of 'diversification'
- Our effective, innovative and committed Training & Communication strategy



58

Mediolanum Facts

Mediolanum's Investment Strategy

Our investment strategy explains the consistency of our inflows & transfers 'technical performance' into 'customer performance'

- We advise our customers proposing products & services that correspond to each of their **specific needs**
- Investor needs remain fundamentally the same, they are **not influenced by market crises**
- We do not engage in stock-picking, tactical asset allocation decisions, or market-timing
- We recommend a series of **diversification** criteria, the most important being time horizon
- **Equity** investments are only considered for the **long term** (>10 yrs) and are diversified across the global economy to further reduce risk
- We strongly advise investors who have a long-term outlook to view market crises as buying opportunities



Training & Communication: Mediolanum Corporate University

- Inaugurated March 2009

- Centralises our training know-how, in coordination with top universities, professors and individuals who are experts in the field
- Provides our Family Bankers & employees with a resource for life-long education
- Develops financial education programs dedicated to our customers & the community



Mediolanum **Facts**

Training & Communication: Corporate TV Channel

60

A proprietary state-of-the-art tool established in 1989

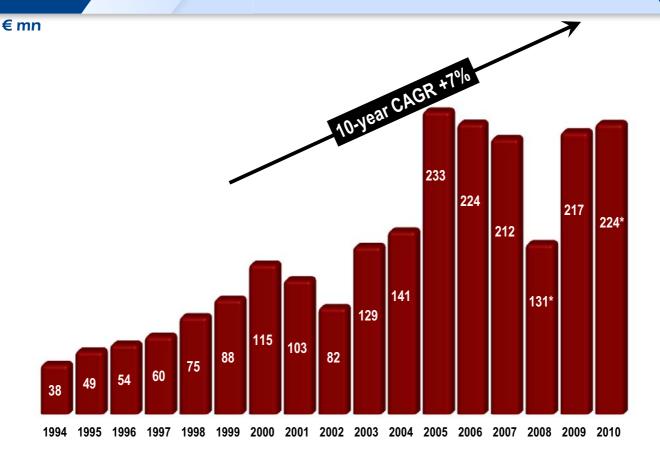
Encrypted programs to train, motivate & communicate with our Family Bankers



- Company news
- Product information
- Online training course support
- Inspirational thoughts for personal motivation & sales techniques

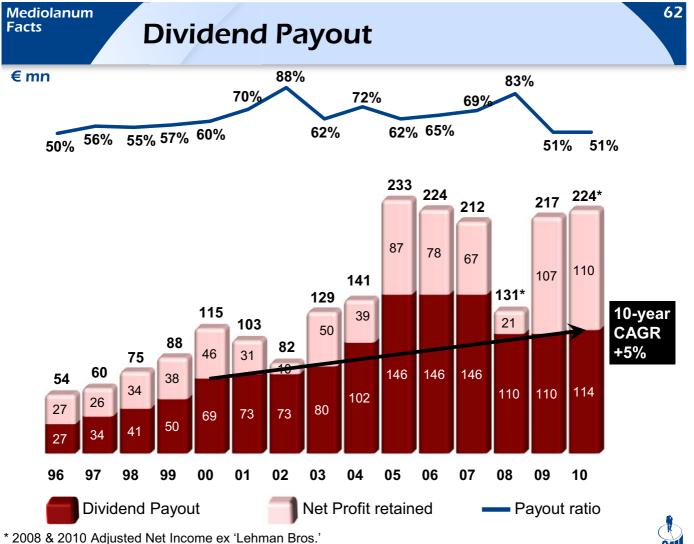
2 daily specials dedicated to crisis-related topics were added to the ongoing programming in 2008/2009



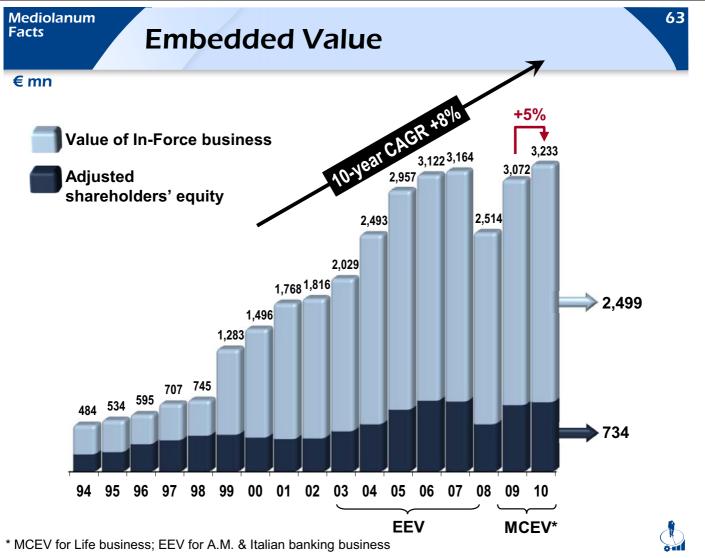


^{* 2008 &}amp; 2010 Adjusted Net Income ex 'Lehman Bros.'

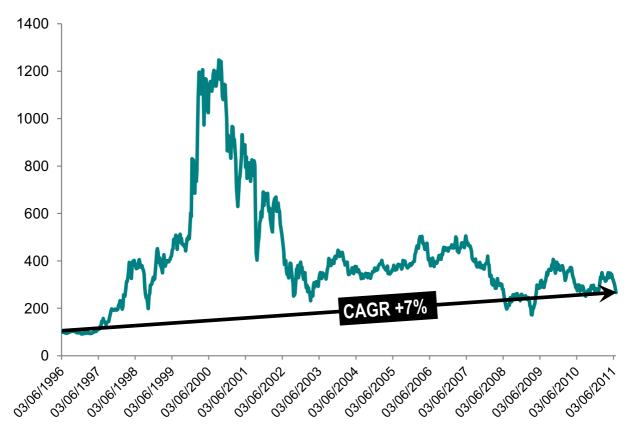












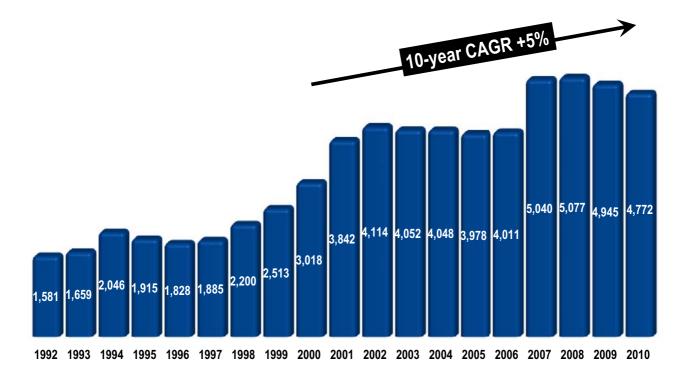
^{*} includes dividend reinvestment, June 3, 1996 – June 27, 2011

source: Datastream



Banca Mediolanum Family Banker Network

Licensed Advisors



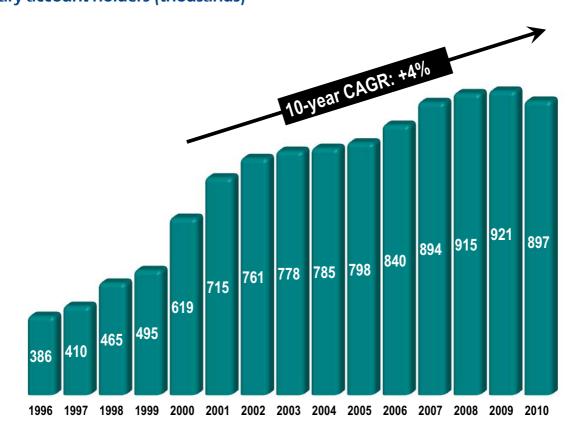


66

Mediolanum Facts

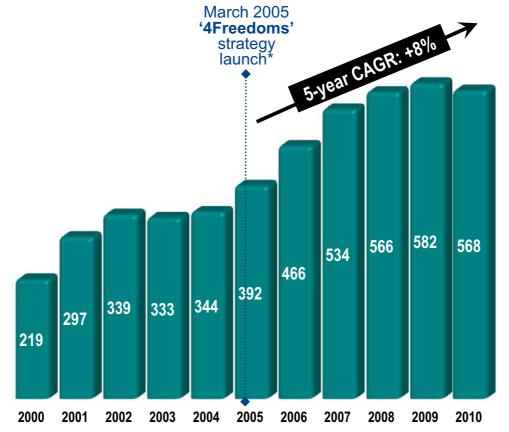
Banca Mediolanum Customers

Primary account holders (thousands)





Thousands



^{*} all new customers are acquired through the bank account

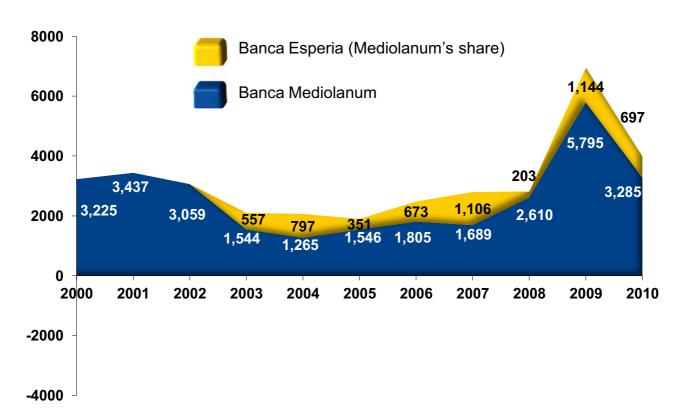


68

Mediolanum Facts

Total Net Inflows Trend

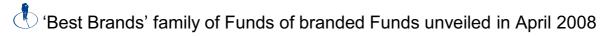
€ mn - Domestic Market





The Mediolanum Approach vs. Open Architecture





Offers our customers the opportunity to further diversify their investments

This is not the 'Open Architecture' approach

It is impossible for a private investor to choose among a supermarket-like offer of thousands of funds, if not on the very risky basis of past performance

Products can be tailored to customer needs, objectives & risk profile

Synergy of the best A.M. companies' expertise & pursuit of quality and Mediolanum's capacity to select & coordinate asset managers, and give high quality advice to customers



Mediolanum Facts

'Best Brands' Funds of Branded Funds The 'Selection' Series

70

6 Funds of **single-branded** Funds established through exclusive international partnerships

2008



Morgan Stanley

Mediolanum BlackRock Global Selection Mediolanum JPMorgan Global Selection Mediolanum Morgan Stanley Global Selection

Each fund combines the best funds of each asset manager. All invest in global equity, in all markets with no limits in terms of regions, sectors, investment style & market cap

DWS
INVESTMENTS

Mediolanum DWS Megatrend Selection

Identifies the **mega-trends** that guide the transformation of the world's economy and invest in funds specialising in sectors such as food-farming, sustainable development, infrastructures, etc.



Mediolanum Franklin Templeton Emerging Markets Selection Harnesses the potential of emerging markets, investing in equity, government & corporate bonds, and currencies



Mediolanum PIMCO Inflation Strategy Selection

Protects capital from inflation through a sophisticated flexible strategy investing in bonds, inflation-protected bonds, equity, commodities, real estate, and currencies



Mediolanum **Facts**

'Best Brands' Funds of Branded Funds The 'Collection' Series

- 9 Funds of multi-branded Funds created in collaboration with some of the world's best A.M. companies (2008)
 - Each fund can invest in funds managed by a set of renowned partner A.M. companies, whose brand names are actively used in marketing materials



- Investment style of each fund is characterised by a focus on a particular geographic area, industry, or equity / bond mix:
 - Mediolanum US Collection
 - Mediolanum European Collection
 - Mediolanum Pacific Collection
 - Mediolanum Emerging Markets Collection
 - Mediolanum Global Tech Collection
 - Mediolanum Moderate Collection
 - Mediolanum Dynamic Collection
 - Mediolanum Aggressive Collection
 - Mediolanum Coupon Strategy Collection (2011)

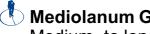


72

Mediolanum **Facts**

'Best Brands' Funds of Branded Funds The 'Multi-manager' Series

2 Bond Funds of Funds investing in the institutional classes of more than 60 A.M. companies worldwide (2008)



Mediolanum Global High Yield

Medium- to long-term time horizon, investing in high-yield bonds in the U.S. and Europe, & also emerging markets.



Mediolanum Euro Fixed Income

Short- to medium-term, investing in Euro-denominated bonds in all markets, protecting customers from currency fluctuations.



Italy-based funds

5 Mutual Funds managed in-house o/w 4 in the 'Flexible' category





MEDIOLANUM FLESSIBILE ITALIA



MEDIOLANUM FLESSIBILE GLOBALE



MEDIOLANUM FLESSIBILE STRATEGICO



MEDIOLANUM FLESSIBILE OBBLIGAZIONARIO GLOBALE



MEDIOLANUM RISPARMIO DINAMICO

Short-term € Government Bonds



Disclaimer

This document has been prepared by Mediolanum S.p.A. for the sole purpose of providing information and presenting the Group's strategies.

The information, opinions, valuations and forecasts it contains have not been audited by any independent body; they may be altered at any time without notice.

No guarantee, express or implicit, is given by Mediolanum S.p.A. or by any of the Mediolanum Group companies as to the reliability, completeness or accuracy of the information or opinions in the present document.

Publication, communication to others, and reproduction of all or any of this document's contents are forbidden, except with the express written consent of Mediolanum S.p.A.

Neither Mediolanum S.p.A., nor the companies belonging to the Mediolanum Group, nor their representatives, managers or employees accept liability for any losses directly or indirectly resulting in any manner whatsoever from use of the present document or of information in any way attributable thereto.

Forecasts in this document has been prepared with the greatest care, but is nevertheless based on assumptions which could prove wrong because of risk factors outside the control of Mediolanum S.p.A. and the Mediolanum Group companies. There is no guarantee that present forecasts will match future performance.

This document is not a recommendation to invest in any financial instrument, nor an invitation to subscribe or purchase shares, nor is any part thereof intended to serve as a basis or reference source for any contract or undertaking whatsoever on the part of Mediolanum S.p.A. or any of the companies belonging to the Mediolanum Group.

Receipt of this document implies acceptance of its limitations as described above.

DECLARATION BY THE SENIOR MANAGER IN CHARGE OF DRAWING UP COMPANY ACCOUNTS

The undersigned, Mr. Luigi Del Fabbro, declares, pursuant to Section 154 bis (2) of Legislative Decree 58/98 "Testo Unico della Finanza", that the accounting data set out in this presentation agree with the documentary records, books and accounting entries.

The senior manager in charge of drawing up Company Accounts Luigi Del Fabbro



74

Investor Relations Contacts

e-mail: investor.relations@mediolanum.it

Alessandra Lanzone

tel.: +39-02-9049-2039

e-mail: alessandra.lanzone@mediolanum.it

Lisa Maxon

tel.: +39-02-9049-2997

e-mail: lisa.maxon@mediolanum.it

Luca Mirabelli

tel.: +39-02-9049-2721

e-mail: luca.mirabelli@mediolanum.it

