### H1 2010 Results





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## H1 2010 Group Results



H1 2010 Group

€mn

## **Income Statement**

	H110	H109	Change
Net premiums written	4,988.6	3,921.0	+27%
Amounts paid & change in technical reserves	(4,966.7)	(3,870.9)	+28%
Life revenues ex-commission	21.9	50.1	-56%
Entry fees	62.7	30.9	+103%
Management fees	177.2	125.3	+41%
Performance fees Banking service fees	68.7 70.3	73.2 41.7	-6% +69%
Other fees	16.3	14.7	+11%
Total commission income	395.1	285.9	+38%
Interest spread	65.6	91.1	-28%
Net income on investments at fair value	1.0	21.1	-95%
Net financial income	66.6	112.2	-41%
Equity Contribution (Mediobanca & Banca Esperia)	3.4	(1.2)	n.s.
Net income on other investments	(2.4)	5.3	n.s.
Other revenues	10.7	10.3	+4%
Total Revenues	495.2	462.5	+7%
Acquisition costs	(163.9)	(124.9)	+31%
Other commission expenses	(27.7)	(20.5)	+35%
G&A expenses	(179.6)	(175.7)	+2%
Amortisation & depreciation	(9.5)	(8.9)	+8%
Provisions for risks	(6.5)	(2.0)	+226%
Total Costs	(387.2)	(332.0)	+17%
PROFIT BEFORE TAX	108.0	130.6	-17%
Income tax	(23.3)	(22.9)	+2%
NET INCOME	84.6	107.7	-21%
tax rate	21.6%	17.5%	



# Our Statements on 2010 & the H110 Update

Statement: "The growth of the company will continue, and this will come from inflows"

H1Update: **€2.6 bn** of total **Net inflows** at the Group level

2 Statement: "Management fees will increase, thanks to the strong

growth in assets coming from both net inflows and the market"

H1 Update: Management fees generated €52 mn more vs. H109, thanks to

a 39% growth in average assets

3 Statement: "Performance fees over the course of the year will be lower than

in 2009"

H1 Update: **Performance fees** generated **€5 mn less** than in H109, thanks

to strong growth in assets. Assuming the same asset level of H109, performance fees would have been another 22 mn less

Statement: "Interest spread will drop due to the trend in interest rates"

H1 Update: Interest rate drop generated €25.5 mn less in Interest spread

plus €28 mn less in other financial items = ~ €53 mn less

overall vs. H109



H1 2010 Group

### **Assets under Administration**

€bn





H1 2010 Group

### **Assets under Administration**

€mn

	30/06/10	31/12/09	Change	30/06/09	Change
Life	44 004 5	44.000.0	-3%	40 447 0	+9%
	14,604.5	14,988.8		13,447.2	
'Freedom' Life Policies	5,704.0	4,571.8	+25%	2,211.0	+158%
Asset management	17,202.0	15,759.2	+9%	12,984.9	+32%
Banking*	6,121.6	5,785.8	+6%	5,422.7	+13%
Consolidation adjustments	(8,468.1)	(8,167.0)	+4%	(7,003.8)	+21%
Banca Mediolanum	35,164.0	32,938.6	+7%	27,062.1	+30%
Banca Esperia (Mediolanum's share)	6,015.8	5,591.3	+8%	4,290.1	+40%
Domestic Market's Assets	41,179.8	38,529.9	+7%	31,352.2	+31%
Life	450.8	421.6	+7%	330.6	+36%
Asset management	883.9	893.1	-1%	799.9	+11%
Banking	750.3	796.1	-6%	764.1	-2%
Other	0.0	0.3	-86%	0.6	-92%
Consolidation adjustments	(222.6)	(247.0)	-10%	(229.0)	-3%
Foreign Markets' Assets	1,862.5	1,864.0	-0%	1,666.1	+12%
AUA	43,042.3	40,393.9	+7%	33,018.3	+30%

<sup>\*</sup> retail only



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## **Net Inflows**

		H110	H109	Change
	Managed Assets Inflows*	539.4	794.6	-32%*
	'Freedom' Life Policies (change in assets)	1,132.2	2,210.0	-49%
	Third-party Structured Bonds Inflows	434.8	0.0	n.s.
	Administered Assets Inflows	78.0	(996.3)	n.s.
В	anca Mediolanum	2,184.5	2,008.3	+9%
В	anca Esperia (Mediolanum share)	395.5	152.7	+159%
F	oreign Markets	37.3	(45.3)	n.s.
•	<u></u>	37.10	( 10.0)	
N	ET INFLOWS	2,617.3	2,115.8	+24%

 $<sup>^{\</sup>star}$  +23% when third-party structured bonds are reclassified in this item



## H1 2010 Results: Domestic Market



H1 2010 Domestic Market

### Q2 vs. Q1 Income Statement

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	Q210	Q110	Change	
Life revenues ex-commission	9.6	5.2	+86%	
Entry fees Management fees	32.4 87.7	28.1 82.2	+15% +7%	
Performance fees	15.2	51.3	-70%	
Banking service fees Other fees	30.1 9.4	21.1 6.1	+43% +55%	
Total commission income	174.8	188.7	-7%	
Interest spread Net income on investments at fair value	28.7 (4.6)	34.2 6.2	-16% n.s.	
Net financial income	24.0	40.4	-41%	
Equity contribution (Mediobanca & Banca Esperia) Net income on other investments Other revenues	(0.2) (4.1) 5.8	3.7 1.1 4.9	n.s. n.s. +19%	
Total Revenues	210.0	243.9	-14%	
Acquisition costs Other commission expenses G&A expenses Amortisation & depreciation Provisions for risks	(80.1) (6.5) (85.6) (4.2) (2.2)	(74.1) (6.4) (75.0) (4.0) (4.4)	+8% +2% +14% +4% -49%	
Total Costs	(178.6)	(163.9)	+9%	
PROFIT BEFORE TAX	31.3	80.0	-61%	
Income tax	(10.9)	(13.4)	-19%	
NET INCOME	20.5	66.6	-69%	
tax rate	34.7%	16.7%		



### **Income Statement**

11

€mn

	H110	H109	Change	
Life revenues ex-commission	14.8	44.8	-67%	
Entry fees Management fees Performance fees	60.4 169.9 66.5	29.9 119.6 71.9	+102% +42% -7%	
Banking service fees Other fees	51.2 15.4	29.5 13.8	+74% +12%	
Total commission income	363.5	264.6	+37%	
Interest spread Net income on investments at fair value	62.8 1.6	86.5 21.1	-27% -92%	
Net financial income	64.4	107.7	-40%	
Equity contribution (Mediobanca & Banca Esperia) Net income on other investments Other revenues	3.4 (3.0) 10.7	(1.2) 4.9 10.4	n.s. n.s. +3%	
Total Revenues	453.9	431.2	+5%	
Acquisition costs Other commission expenses G&A expenses Amortisation & depreciation Provisions for risks	(154.2) (12.9) (160.6) (8.3) (6.7)	(117.4) (11.2) (155.7) (7.6) (3.5)	+31% +15% +3% +9% +92%	
Total Costs	(342.6)	(295.3)	+16%	
PROFIT BEFORE TAX Income tax	<b>111.3</b> (24.2)	<b>135.9</b> (24.1)	<b>-18%</b> +1%	
NET INCOME	87.0	111.8	-22%	
tax rate	21.8%	17.7%		(



H1 2010 Domestic Market

## Life Revenues ex-commission

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	H110	H109	Change
INCLUDING 'FREEDOM' LIFE POLICIES			
Net premiums written	4,929.1	3,881.8	+27%
Amounts paid & change in technical reserves	(4,914.4)	(3,837.0)	+28%
LIFE REVENUES EX-COMMISSION	14.8	44.8	-67%
EXCLUDING 'FREEDOM' LIFE POLICIES			
Net premiums written	750.7	1,237.8	-39%
Amounts paid & change in technical reserves	(736.0)	(1,193.0)	-38%
LIFE REVENUES EX-COMMISSION	14.8	44.8	-67%



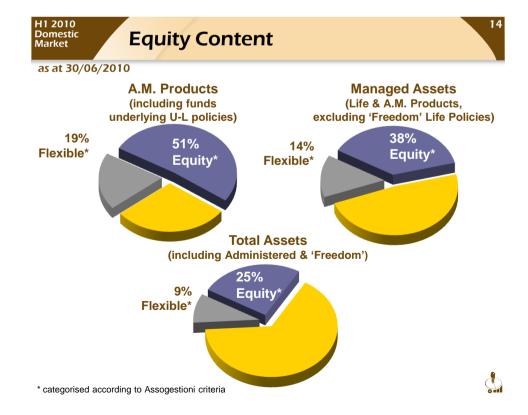
#### **Assets under Administration**

€mn

	30/06/10	31/12/09	Change	30/06/09	Change
Life	14,604.5	14,988.8	-3%	13,447.2	+9%
Asset management	17,202.0	15,759.2	+9%	12,984.9	+32%
Consolidation adjustments	(8,468.1)	(8, 167.0)	+4%	(7,003.8)	+21%
Managed Assets	23,338.4	22,581.0	+3%	19,428.4	+20%
'Freedom' Life Policies	5,704.0	4,571.8	+25%	2,211.0	+158%
Administered Assets*	6,121.6	5,785.8	+6%	5,422.7	+13%
BANCA MEDIOLANUM	35,164.0	32,938.6	+7%	27,062.1	+30%
BANCA ESPERIA (Mediolanum's share)	6,015.8	5,591.3	+8%	4,290.1	+40%
TOTAL AUA	41,179.8	38,529.9	+7%	31,352.2	+31%

\* retail only



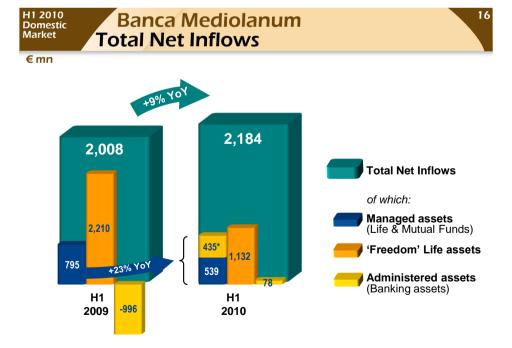


15

H110	H109	Change
(555.8)	358.8	n.s.
1,095.2	435.8	+151%
539.4	794.6	-32%*
1,132.2	2,210.0	-49%
434.8	0.0	n.s.
65.4	(223.9)	n.s.
		-99%
0.0	` 61.4 <sup>′</sup>	n.s.
23.0	(135.4)	n.s.
78.0	(996.3)	n.s.
2,184.5	2,008.3	+9%
20E E	452.7	.4500/
393.3	132.7	+159%
2,580.0	2,161.1	+19%
	(555.8) 1,095.2 539.4 1,132.2 434.8 65.4 (10.4) 0.0 23.0 78.0 2,184.5	(555.8) 358.8 1,095.2 435.8 539.4 794.6 1,132.2 2,210.0 434.8 0.0 65.4 (223.9) (10.4) (698.4) 0.0 61.4 23.0 (135.4) 78.0 (996.3) 2,184.5 2,008.3 395.5 152.7

 $<sup>^{\</sup>star}$  +23% when third-party structured bonds are reclassified in this item





<sup>\*</sup> Third-party structured bonds: replace Index-linked policies & have a similar profitability



	H110	H109	Change
Life	56.9	83.9	-32%
Asset Management	45.7	32.7	+40%
Banking	9.6	21.0	-54%
Other	-0.9	-1.7	-45%
PROFIT BEFORE TAX	111.3	135.9	-18%



H1 2010 Domestic Market	Life Gross Premiums Written	
€mn		

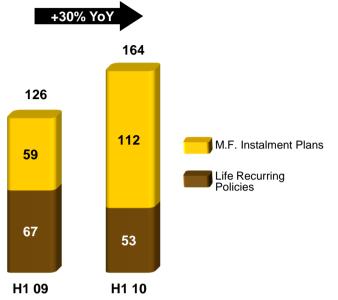
	H110	H109	Change
U-L pension plans o/w Tax Benefit New U-L endowment policies U-L whole-life investment policies	27.0 18.1 14.9 10.9	35.8 26.8 12.2 19.1	-25% -32% +22% -43%
Recurring policies (AP)*	52.8	67.1	-21%
Term, Group, Investment policies U-L whole-life investment policies I-L policies (2009) & U-L 'Synergy' (2010) 'Tax Benefit New' inbound portability  Single premium policies (SP)	5.8 42.3 63.5 13.2 <b>124.7</b>	4.5 57.3 518.1 8.3 <b>588.2</b>	+28% -26% -88% +60%
TOTAL NEW BUSINESS	177.5	655.2	-73%
Pension plans in force Endowment policies in force Whole-life investment policies in force	262.6 170.0 143.4	244.7 181.3 159.0	+7% -6% -10%
TOTAL IN-FORCE BUSINESS	576.0	585.0	-2%
TOTAL GROSS PREMIUMS WRITTEN (EX-'FREEDOM')	753.5	1,240.3	-39%
o/w Life financial contracts	0.5	0.4	+12%
'Freedom' Life Policies	4,178.4	2,644.1	+58%

<sup>\*</sup> includes automatic increase in premiums & discretionary increases paid (also on discontinued products)



Banca Mediolanum
Gross Recurring Inflows New Business

€mn



20

H1 2010 Domestic Market

### Life **Recurring Policies in detail**

€ mn - New business only

	H110	H109	Change
U-L pension plans	26.8	35.4	-24%
(Tax Benefit, My Pension, Tax Benefit New) o/w automatic increase in premiums o/w discretionary increase in premiums already paid	7.9 1.4	7.4 1.9	+7% -26%
Traditional pension plans	0.2	0.4	-58%
(Automatic increase in premiums only)			
U-L endowment policies	14.9	12.2	+22%
(Europension, Capital New) o/w automatic increase in premiums o/w discretionary increase in premiums already paid	7.2 0.8	7.5 0.9	-3% -9%
U-L whole-life investment policies	10.9	19.1	-43%
(Life Funds, Alternative Funds, Premium Plan) o/w automatic increase in premiums	4.2	3.4	+21%
RECURRING POLICIES	52.8	67.1	-21%
o/w automatic increase in premiums o/w discretionary increase in premiums already paid	19.4 2.2	18.7 2.8	+4% -21%
Total increase in premiums	21.7	21.5	+1%

21

	30/06/10	31/12/09	Change	30/06/09	Change
Traditional	1,371.4	1,374.5	-0%	1,306.0	+5%
		,		,	
Index-linked	4,753.5	5,485.8	-13%	5,209.5	-9%
Unit-linked pension plans	2,513.6	2,249.4	+12%	1,763.8	+43%
Unit-linked endowment policies	3,452.0	3,384.9	+2%	3,001.1	+15%
Unit-linked investment policies	2,514.0	2,494.1	+1%	2,166.8	+16%
Unit-linked	8,479.6	8,128.5	+4%	6,931.7	+22%
o/w equity	74.1%	76.7%	-3%	72.9%	+2%
LIFE ASSETS (EX-'FREEDOM')*	14,604.5	14,988.8	-3%	13,447.2	+9%
Freedom' Life Policies	5,704.0	4,571.8	+25%	2,211.0	+158%

<sup>\*</sup> Life financial contracts - 2010: € 13.8 mn, 2009: € 22.1 mn



H1 2010 Domestic Market	Life Commission Income	22
€mn		

	Unit-linked Products Commission Income		Comm	Total nission	Income*	
	H110	H109	Change	H110	H109	Change
Entry fees				60.4	29.9	+102%
Management fees	95.0	71.9	+32%	169.9	119.6	+42%
Performance fees	36.5	44.5	-18%	66.5	71.9	-7%
TOTAL	131.5	116.4	+13%	296.8	221.3	+34%



<sup>\*</sup> on all products with mutual funds underlying

	H110	H109	Change
Claims	40.4	38.9	+4%
Coupons	98.5	106.4	-8%
Maturities	730.2		+51%
o/w index-linked	615.5	367.3	+68%
Surrenders	440.2	253.3	+74%
AMOUNTS PAID	1,309.2	881.5	+49%



H1 2010 Domestic Market  Life Surrender Rate	24
expressed as a % of average reserves	_

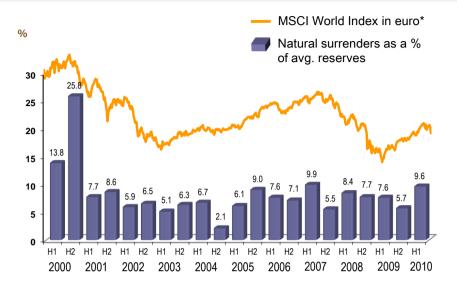
	H110	H109
U-L Individual pension plans	1.2%	0.8%
Traditional pension plans	0.7%	0.9%
U-L endowment policies	3.0%	2.5%
U-L whole-life investment policies	9.6%	7.6%
Traditional investment policies*	3.0%	4.1%



<sup>\*</sup> discontinued products, almost all of which are whole-life

# Life – Natural surrenders trend Whole-life U-L investment policies

25



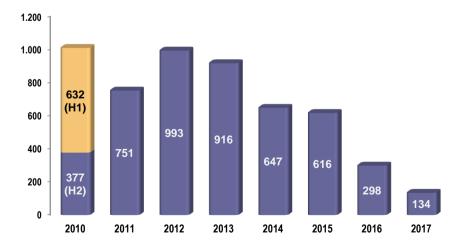
\* source: Datastream



26

Life
Domestic
Market
Index-Linked Maturities

€ mn – nominal value





## **Profit by Segment**

27

€mn

	H110	H109	Change
Life	56.9	83.9	-32%
Asset Management	45.7	32.7	+40%
Banking	9.6	21.0	-54%
Other	-0.9	-1.7	-45%
PROFIT BEFORE TAX	111.3	135.9	-18%



# Asset Management Gross Inflows

28

	H110	H109	Change
'Best Brands'	926.5	365.6	+153%
'Portfolio'	38.5	42.1	-9%
'Elite'	3.8	7.8	-51%
Total Funds of Funds	968.8	415.5	+133%
Italy-based Funds	516.2	402.1	+28%
'Challenge'	1,015.3	375.4	+170%
Total 'unbundled' mutual funds	1,531.5	777.5	+97%
'Chorus' managed accounts	0.4	0.8	-55%
'Real estate' fund & other	66.7	22.7	+194%
TOTAL GROSS INFLOWS INTO A. M. PRODUCTS	2,567.3	1,216.6	+111%



€mn

	H110	H109	Change
_			
'Best Brands'	448.8	217.8	+106%
'Portfolio'	(42.3)	(32.9)	+29%
'Elite'	(3.9)	(0.9)	+319%
Total Funds of Funds	402.6	184.0	+119%
Italy-based Funds	158.2	173.2	-9%
'Challenge'	488.3	78.5	n.s.
Total 'unbundled' mutual funds	646.5	251.7	+157%
'Chorus' managed accounts	(10.5)	(5.3)	+98%
'Real estate' fund & other	56.6	5.4	n.s.
TOTAL NET INFLOWS INTO A. M. PRODUCTS	1,095.2	435.8	+151%



30

# Asset Management Assets Assets

€ mn - including U-L assets

Change 30/06/10 31/12/09 Change 30/06/09 'Best Brands' 2,884.2 2,322.6 +24% 1,789.8 +61% 'Portfolio' 815.8 834.2 -2% 807.4 +1% 'Elite' \* 0.0 108.9 -100% 96.7 n.s. Funds of Hedge Funds 378.2 437.2 -14% 423.6 -11% +10% 3,117.5 Total Funds of Funds 4,078.3 3,702.9 +31% 1,802.7 +12% Italy-based Funds 2,022.5 1,518.0 +33% 'Challenge' 11,093.8 10,327.6 +7% 8,401.8 +32% Gamax SIF + Gamax funds 236.3 271.6 -13% 255.2 -7% Total 'unbundled' mutual funds 12,401.8 10,175.0 13,352.6 +8% +31% 'Chorus' managed accounts -10% 77.0 86 4 -11% 85.2 Real estate-related funds & other +19% 487.2 431.8 +13% 408.1 Adj. for own mutual funds in 'Chorus' & FoFs (793.1)(863.6)-8% (800.8)-1% ASSET MANAGEMENT ASSETS 12,984.9 17,202.0 15,759.2 +9%

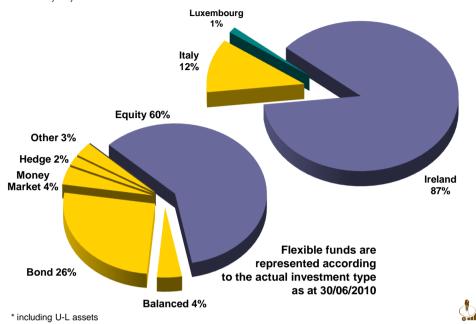


<sup>\*</sup> transformed into Italy-based funds in April 2010



# Asset Management Assets\* by category and location

as at 30/06/2010



H1 2010 Domestic Market

# Asset Management Commission Income

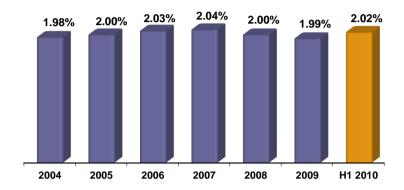
32

	A.M. Products Commission Income		Comn	Total nission	Income*	
	H110	H109	Change	H110	H109	Change
Entry fees	60.4	29.9	+102%	60.4	29.9	+102%
Management fees	74.9	47.7	+57%	169.9	119.6	+42%
Performance fees	30.0	27.3	+10%	66.5	71.9	-7%
TOTAL	165.3	104.9	+58%	296.8	221.3	+34%



<sup>\*</sup> on all products with mutual funds underlying

# Asset Management\* Management fees trend



\* including U-L assets



H1 2010 Domestic Market	Profit by Segment	34
€mn		

	H110	H109	Change
Life	56.9	83.9	-32%
Asset Management	45.7	32.7	+40%
Banking	9.6	21.0	-54%
Other	-0.9	-1.7	-45%
PROFIT BEFORE TAX	111.3	135.9	-18%



# Banking Administered Assets\*

€mn

	30/06/10	31/12/09	Change	30/06/09	Change
Cash deposits	4,042.3	3,976.9	+2%	3,585.8	+13%
Repurchase agreements	39.7	50.1	-21%	233.1	-83%
Mediolanum bonds	173.8	175.1	-1%	72.5	+140%
Third-party structured bonds	414.5	42.5	n.s.	0.0	n.s.
Other securities under custody	1,451.3	1,541.2	-6%	1,531.3	-5%
BANKING ADMINISTERED ASSETS	6,121.6	5,785.8	+6%	5,422.7	+13%

\* retail only



H1 2010 Domestic Market	Banking Revenues	
€mn		

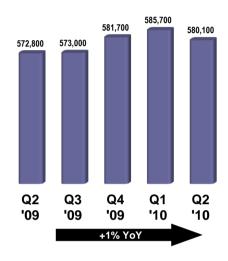
	H110	H109	Change
Interest spread	55.6	77.0	-28%
Net income on investments at fair value	0.1	10.8	-99%
Banking Net Financial Income	55.7	87.8	-37%
Securities trading fees	27.3	5.6	+388%
o/w third party structured bonds	22.3	0.0	n.s.
Service fees	23.9	23.9	+0%
Fee Income	51.2	29.5	+74%
BANKING REVENUES	107.0	117.3	-9%



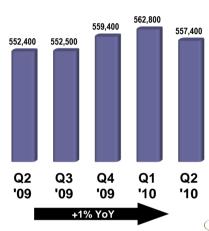
#### **Bank Accounts & Bank Customers**

31





Bank Customers (primary account holders)



38

H1 2010 Domestic Market

#### 'Freedom' Account Results

March 2009 to June 2010

'Freedom' accounts as at 30.06.10

New accounts Conversions

Total assets in 'Freedom' accounts

o/w new money from new & existing customers

#### Asset split:

- non-interest-bearing current account
- associated high-yield Life policy

132,113

50% 50%

€ 7.15 bn

~ € 4.74 bn (66%)

€ 1.45 bn

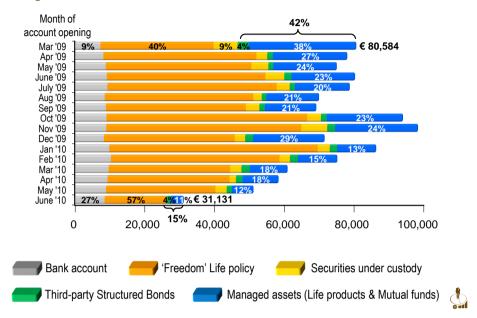
€ 5.70 bn



# 'Freedom' Account Customer Assets Development

**3**'

All households acquired as customers through the 'Freedom' account Average assets as at 30.06.10



H1 2010 Domestic Market

## Net Financial Income & Net Income on Other Investments

40

	H110	H109	Change
Banking	55.7	87.8	-37%
Life	8.1	21.6	-62%
Other	0.6	(1.8)	n.s.
NET FINANCIAL INCOME	64.4	107.7	-40%
Banking	(3.3)	(2.4)	+36%
Life	4.2	4.9	-15%
Other	(3.8)	2.4	n.s.
NET INCOME ON OTHER INVESTMENTS	(3.0)	4.9	n.s.



Costs

41

€mn

	H110	H109	Change
Acquisition costs	(154.2)	(117.4)	+31%
3rd party A.M. fees & Other commission expenses	(6.9)	(5.1)	+35%
Interbank service fees	(6.0)	(6.2)	-2%
G&A expenses + Amortisation & depreciation	(168.8)	(163.3)	+3%
Provisions for risks	(6.7)	(3.5)	+92%



H1 2010 Domestic Market

## **Network of Family Bankers**

42

	30/06/10	31/12/09	Change	30/06/09	Change
Licensed	4,849	4,945	-2%	4,967	-2%
Non-licensed	190	358	-47%	528	-64%
FAMILY BANKERS	5,039	5,303	-5%	5,495	-8%



### Banca Esperia (100%) Highlights

€mn

	H110	H109	Change	vs. FY09
Profit before Tax	0.8	2.0	-61%	
Net Income o/w Mediolanum share	1.2 0.6	1.6 <i>0.8</i>	-22% -22%	
Assets under Administration % in Managed Assets	12,032 77.0%	8,580 <i>81.5%</i>	+40% -5%	+8%
Net Inflows o/w Managed Assets Inflows	791 <i>414</i>	305 <i>4</i> 28	+159% -3%	
Clients	3,869	3,096	+25%	+34%
Private Bankers	62	50	+24%	+9%



44

## H1 2010 Results: Foreign markets



€mn

	H110	H109	Change	vs. FY09
Profit before Tax	(1.5)	(2.0)	-26%	
Net Income	(0.4)	(0.7)	-44%	
Assets under Administration o/w Managed Assets	1,566.5	1,424.7	+10%	-1%
	939.0	799.6	+17%	+1%
Gross Inflows	138.0	58.02	+138%	
o/w Managed Assets Inflows	140.0	100.3	+40%	
Net Inflows	27.6	(28.6)	n.s.	
o/w Managed Assets Inflows	29.6	13.7	+116%	
Dedicated sales network o/w FA (Mediolanum model)	465	432	+8%	+2%
	<i>4</i> 20	388	+8%	+3%
Total Customers	86,815	89,445	-3%	-0%
o/w Primary account holders	66,166	65,732	+1%	+0%



46

H1 2010 Foreign Markets

## Spain Inflows by Distribution Model

	Mediolanum mo Advisors	odel Pre-existing Agents	Total
Managed Assets			
Gross Inflows	131.9	8.1	140.0
Net Inflows	46.3	(16.7)	29.6
Administered Assets Net Inflows	(3.8)	1.8	(2.0)



H1 2010 Foreign Markets

# Spain Assets under Administration

47

€mn

	30/06/10	31/12/09	Change	30/06/09	Change
Life & pension funds	404.0	377.1	+7%	294.6	+37%
Asset Management	639.3	655.9	-3%	596.2	+7%
Banking	730.0	783.8	-7%	753.4	-3%
Consolidation adjustments	(206.8)	(233.8)	-12%	(219.5)	-6%
SPAIN AUA	1,566.5	1,583.0	-1%	1,424.7	+10%



H1 2010
Foreign
Markets
Assets by Distribution Model

48

	Mediolanum mo Advisors	odel Pre-existing Agents	Total
Managed Assets	765.3	173.8	939.0
Administered Assets	316.2	311.2	627.5
SPAIN AUM	1,081.5	485.0	1,566.5





€mn

	H110	H109	Change	vs. FY09
Profit before Tax Net Income	(1.8)	(3.3)	-44% -41%	
Assets under Administration o/w Managed Assets	(2.0) 296.0 275.6	(3.4) 241.4 230.2	+23% +20%	+5% +3%
Gross Inflows	38.8	2.6	n.s.	
Net Inflows o'w Managed Assets inflows o'w Administered Assets inflows	9.7 0.9 8.8	(16.7) (2.3) (14.4)	n.s. <i>n.s.</i> <i>n.s</i> .	
Financial Advisors	41	33	+24%	-5%
Customers	3,399	3,664	-7%	-2%



H1 2010 Foreign Markets

### **Income Statement**

50

	H110	H109	Change
Net premiums written	59.4	39.2	+52%
Amounts paid & change in technical reserves	(52.3)	(33.9)	+54%
Life revenues ex-commission	7.1	5.3	+34%
Entry fees	2.3	1.0	+121%
Management fees	7.3	5.9	+24%
Performance fees	2.2 19.0	1.4 12.2	+59% +56%
Banking service fees Other fees	0.9	0.9	+56% -6%
Total commission income	31.6	21.4	+48%
Interest spread	2.7	4.6	-41%
Net income on investments at fair value	(0.6)	(0.1)	n.s.
Net financial income	2.2	4.5	-53%
Net income on other investments	0.6	0.4	+43%
Other revenues	0.4	0.3	+13%
Total Revenues	41.8	31.9	+31%
Acquisition costs	(0.7)	(7.7)	+27%
Acquisition costs Other commission expenses	(9.7) (14.8)	(7.7) (9.3)	+27%
G&A expenses	(19.4)	(20.5)	-5%
Amortisation & depreciation	`(1.3)	(1.3)	-0%
Provisions for risks & charges	0.1	1.5	-92%
Total Costs	(45.1)	(37.2)	+21%
PROFIT BEFORE TAX	(3.3)	(5.3)	-37%
Income tax	0.9	1.2	-22%
NET INCOME	(2.4)	(4.1)	-41%



# Net Inflows: Mediolanum ranks number 1... or outclasses the ranking?

#### **Italian Networks**

	Raccolta netta (giugno 2010)			
	da inizio anno	mensile		
Società	ia	<b>b</b>	C b	
Banca Mediolanum	2.227.010,2	168.925,2	95.731,8	
Banca Fideuram (Gr. Intesa Sanpaolo)	982.645,8	231.491,4	440.229,8	
Banca Generali	645.884,9	117.024,4	160.622,3	
Finanza & Futuro Banca (Gr. Deutsche B.)	425.885,0	120.411,9	129.559,2	
Sanpaolo Invest Sim (Gr. Intesa Sanpaolo)	400.889,6	70.900,2	199.800,1	
Azimut Sim (Gr. Azimut)	374.978,6	12.566,3	5.638,6	
Finecobank (Gr. Unicredit)	356.974,5	17.742,7	114.805,4	
Allianz Bank F.A.	351.308,4	35.607,8	57.025,3	
Banca Monte dei Paschi di Siena	325.165,8	15.279,3	53.001,0	
Banca Sara	302.222,4	26.319,4	48.902,6	
Az Investimenti Sim (Gr. Azimut)	221.377,3	9.286,2	12.000,8	
Credem (Gr. Credito Emiliano)	216.484,2	21.780,9	21.260,3	
Ubi Banca Priv. Inv.	183.940,4	50.646,8	34.220,2	
Ipibi Financial Advisory (Gr. B. Intermobiliare)	170.495,7	37.149,7	21.903,4	
Apogeo Consulting Sim (Gr. Cattolica Ass.)	141.202,2	19.845,2	22.050,5	
Banca Nuova (Gr. Banca Pop. Vicenza)	87.156,9	13.148,6	16.665,6	
Veneto Banca	49.501,0	-2.749,0	2.194,0	
Banca Sai (Gr. Fondiaria - Sai)	46.172,8	7.059,8	3.113,0	
Hypo Alpe-Adria-Bank	17.358,7	14.211,4	2.986,8	
Consultinvest Investment Sim	11.733,0	-4.016,9	-166,6	
Groupama Sim	8.081,0	1.883,0	1.439,0	
Banca Network Investimenti	1.611,2	-177,3	-573,4	
Alto Adige Banca – Sudtirol Bank	-33.849,0	-7.661,1	-29.458,8	

7 Total Net Inflows YTD

Total Net Inflows – June 2010

Net Inflows into Managed Assets –
June 2010

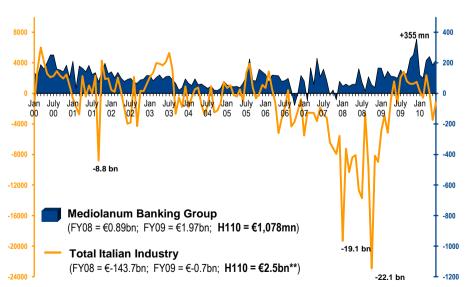
Source: Assogestioni preliminary data - do not include Life claims



52

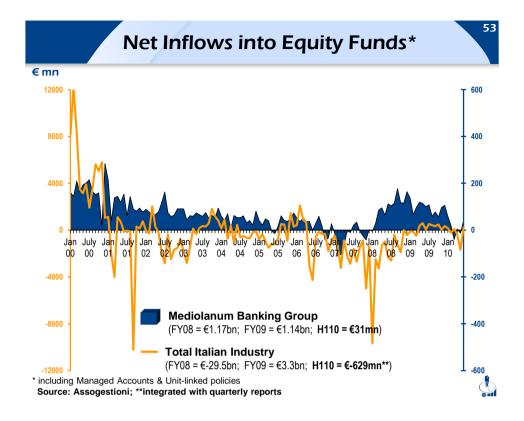
#### **Net Inflows into Mutual Funds\***

€mn



\* including Managed Accounts & Unit-linked policies source: Assogestioni monthly reports; \*\*integrated with quarterly reports





# Ranking of Italian A.M. Groups by Mutual Funds Assets

54

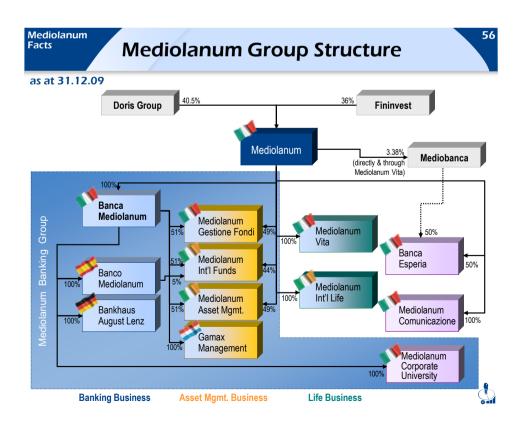
	June 2007	Dec. 2007	June 2008	Dec. 2008	June 2009	Dec. 2009	June 2010
1.	Eurizon	Intesa Sanpaolo	Intesa Sanpaol				
2.	Pioneer	Pioneer	Pioneer	Pioneer	Pioneer	Pioneer	Pioneer
3.	Crédit Agricole/Intesa	UBI Banca	UBI Banca				
4.	UBI Banca	Arca	Arca	Arca	Arca	Bipiemme/Anima	Mediolanum
5.	Capitalia	Banco Popolare	MPS	MPS	Bipiemme/Anima	Arca	Bipiemme
6.	Arca	MPS	Banco Popolare	Mediolanum	Prima (MPS)	Mediolanum	Arca
7.	MPS	Crédit Agricole	Crédit Agricole	BNP Paribas	Mediolanum	Prima	BNP Paribas
8.	JPMorgan	BNP Paribas	Mediolanum	Generali	BNP Paribas	BNP Paribas	Prima
9.	BNP Paribas	JPMorgan	BNP Paribas	Azimut	Azimut	Azimut	Generali
10.	BPVe-No	Mediolanum	Azimut	Banco Popolare	Generali	Generali	Azimut
11.	Mediolanum	Azimut	JPMorgan	JPMorgan	JPMorgan	JPMorgan	Amundi
12.	Generali	Generali	Generali	Bipiemme	Crédit Agricole	Crédit Agricole	JP Morgan
13.	Azimut	Bipiemme	Bipiemme	Crédit Agricole	Banco Popolare	Credem	Credem
14.	RAS	Allianz	Allianz	Allianz	Credem	Banco Popolare	Banco Popolar
15.	Bipiemme	Anima	Anima	Credem	Allianz	Allianz	Allianz
16.	Deutsche Bank	Credem	Credem	Anima	Polaris	Kairos Partners	Banca Carige
17.	Credem	Deutsche Bank	Polaris	Polaris	Kairos Partners	Banca Carige	Kairos Partner
18.	Kairos Partners	Kairos Partners	Deutsche Bank	C.R. Firenze	Banca Carige	Ersel	Deutsche Banl
19.	C.R. Firenze	C.R. Firenze	C.R. Firenze	Kairos Partners	ICCREA	Deutsche Bank	Ersel
20.	Anima	Polaris	Kairos Partners	Deutsche Bank	Deutsche Bank	Fondaco	Poste Italiane
ket	2.73%	2.79%	2.77%	2.94%	3.36%	3.81%	4.02%

source: Assogestioni (underwent M&A operations)



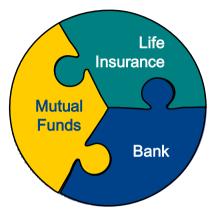
## **Mediolanum Facts**





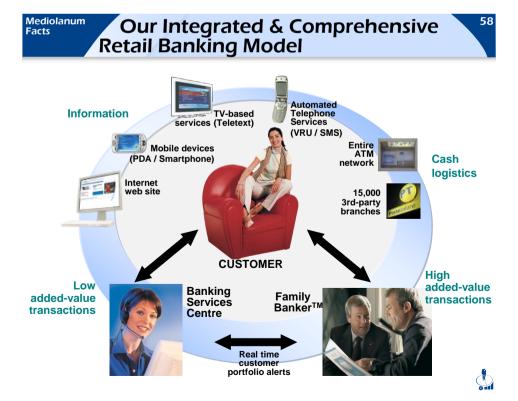
### **Mediolanum Integrated Structure**

We integrate the asset gathering business of Life & mutual funds with the banking business...



...on the strength of an avant-garde model





Mediolanum Facts

#### Mediolanum vs. Current Bank Models

59





Traditional bank (the human relationship)

On-line bank (freedom)

## The Mediolanum model unifies the advantages of the on-line with the traditional

- invalidating the concept of branch proximity -> 'Freedom in Banking'
- d at the same time enhancing the 'human touch' -> one-to-one relationship with the Family Banker™



Mediolanum Facts

# Our Culture, Our Competitive Advantage

60

Our ability to generate positive inflows also in bear markets is explained by our customer-oriented culture especially embodied in two specific areas:

- The **Investment strategy** we advocate to our customers that provides solutions according to an analysis of each customer's **needs** & is based on the concept of 'diversification'
- Our effective, innovative and committed Training & Communication strategy



### Mediolanum's Investment Strategy

## Investor **needs** remain fundamentally the same, they are not influenced by market crises

- We advise our customers proposing products & services that correspond to each of their **specific needs**
- We do not engage in stock-picking, tactical asset allocation decisions, or market-timing
- We recommend a series of **diversification** criteria, the most important being time horizon
- **Equity** investments are only considered for the **long term** (>10 yrs) and are diversified across the global economy to further reduce risk
- We strongly advise investors who have a long-term outlook to view market crises as buying opportunities

Our investment strategy explains the steadiness of our inflows & transfers 'technical performance' into 'customer performance'



#### Mediolanum Facts

# Training & Communication: Mediolanum Corporate University

62

- Inaugurated March 2009
- Centralises our training know-how, in coordination with top universities, professors and individuals who are experts in the field



- Provides our Family Bankers & employees with a resource for life-long education
- Develops financial education programs dedicated to our customers & the community



#### Two proprietary state-of-the-art tools

Corporate TV Network (est. 1989)

encrypted programs dedicated to the training of our Family Bankers



- Company news
- Product information
- Online training course support
- Inspirational thoughts for personal motivation & sales techniques

#### Mediolanum Channel (est. 2001)

web streaming TV channel (free-to air satellite up until 2009) aimed at educating the customer community

2 daily specials dedicated to crisis-related topics were added to the ongoing offer in 2008/2009



Mediolanum Facts

# The Mediolanum Approach vs. Open Architecture

64



- Use 'Best Brands' family of Funds of branded Funds unveiled in April 2008
- Offers our customers the opportunity to further diversify their investments
- This is not the 'Open Architecture' approach
- It is impossible for a private investor to choose among a supermarket-like offer of thousands of funds, if not on the very risky basis of past performance
- Products can be tailored to customer needs, objectives & risk profile
- Synergy of the best A.M. companies' expertise & pursuit of quality and Mediolanum's capacity to select & coordinate asset managers, and give high quality advice to customers



Mediolanum

# 'Best Brands' Funds of Branded Funds The 'Selection' Series

65

## 6 Funds of **single-branded** Funds established through exclusive international partnerships





Mediolanum BlackRock Global Selection Mediolanum JPMorgan Global Selection Mediolanum Morgan Stanley Global Selection

Each fund combines the best funds of each asset manager. All invest in global equity, in all markets with no limits in terms of regions, sectors, investment style & market cap

# 2010 DWS INVESTMENTS Deutsche Bank Group

#### Mediolanum DWS Megatrend Selection

Identifies the **mega-trends** that guide the transformation of the world's economy and invest in funds specialising in sectors such as food-farming, sustainable development, infrastructures, etc.



Mediolanum Franklin Templeton Emerging Markets Selection Harnesses the potential of emerging markets, investing in equity, government & corporate bonds, and currencies



Mediolanum PIMCO Inflation Strategy Selection

Protects capital from inflation through a sophisticated flexible strategy investing in bonds, inflation-protected bonds, equity, commodities, real estate, and currencies



66

Mediolanum Eacts

## 'Best Brands' Funds of Branded Funds The 'Collection' Series

8 Funds of **multi-branded** Funds created in collaboration with some of the world's best A.M. companies (2008)

Each fund can invest in funds managed by a set of renowned partner A.M. companies, whose brand names are actively used in marketing materials



- Investment style of each fund is characterised by a focus on a particular geographic area, industry, or equity / bond mix:
  - Mediolanum US Collection
  - Mediolanum European Collection
  - Mediolanum Pacific Collection
  - Mediolanum Emerging Markets Collection
  - Mediolanum Global Tech Collection
  - Mediolanum Moderate Collection
  - Mediolanum Dynamic Collection
  - Mediolanum Aggressive Collection



# 'Best Brands' Funds of Branded Funds' The 'Multi-manager' Series

## 2 Bond Funds of Funds investing in the institutional classes of more than 60 A.M. companies worldwide (2008)

# Mediolanum Global High Yield Medium- to long-term time horizon, investing in high-yield bonds in the U.S. and Europe, & also emerging markets.

# Mediolanum Euro Fixed Income Short- to medium-term, investing in Euro-denominated bonds in all markets, protecting customers from currency fluctuations.



#### Mediolanum Facts

#### The 'Freedom' Account

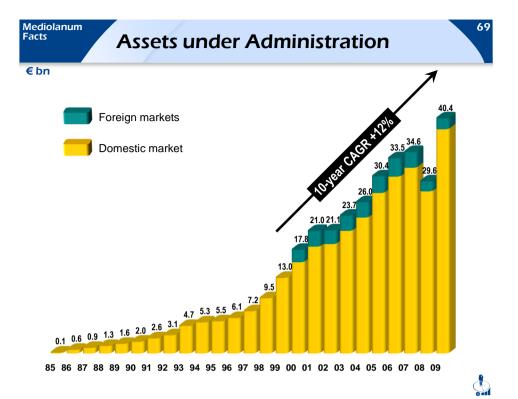
68

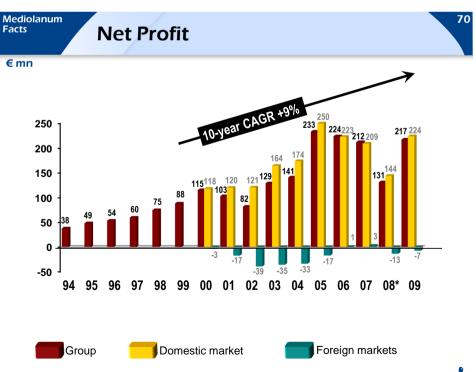
## A completely new-to-the-market product/concept launched March 2009

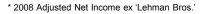
## All the features & options of a fully-fledged current account plus an automatic high-yield investment

- Deposits less than €15,000 (12,000 prior to October 2009) are not remunerated
- Deposits in excess of €15,000 are automatically & seamlessly transferred to a Life policy with an attractive yield, pre-set quarterly: 2% net of tax (2.5% Oct. '09 March'10; 3% March '09 Sept. '09)
- All normal banking operations & features included €7.5/mo. flat fee
  - no fee with avg. balance above the non-interest-bearing threshold or €30,000 in managed assets

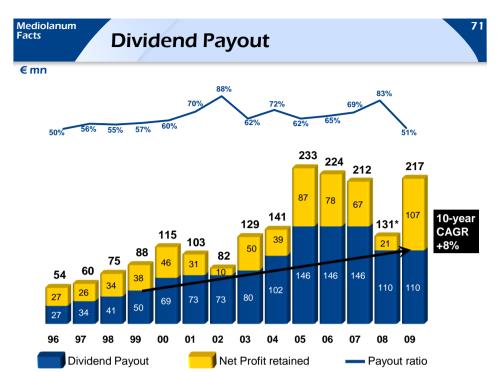






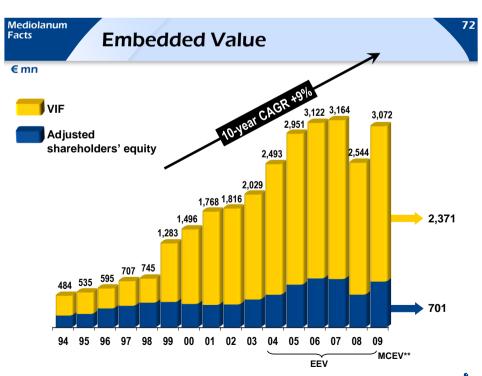






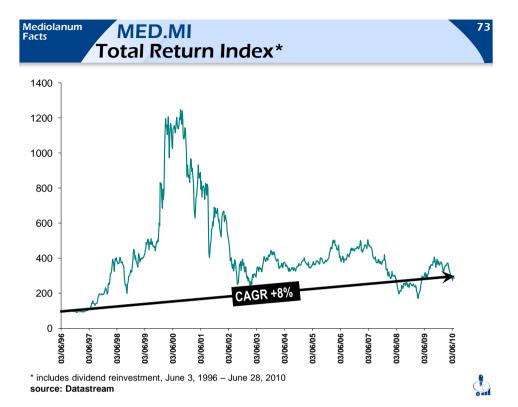
\* 2008 Adjusted Net Income ex 'Lehman Bros.'





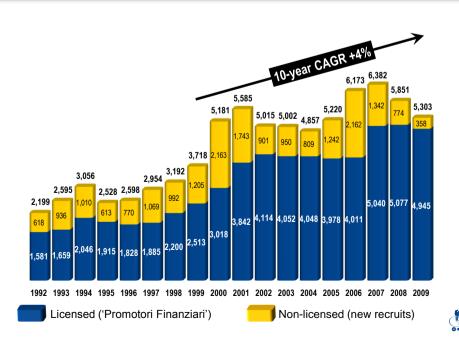




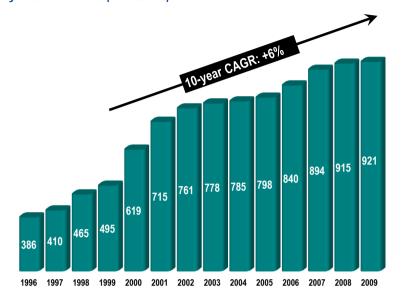


Banca Mediolanum
Facts
Family Banker Network

74



Primary account holders (thousands)







March 2005
'4Freedoms'
strategy
launch\*

CAGR: +1098

297

339

333

344

392

466

534

566

582



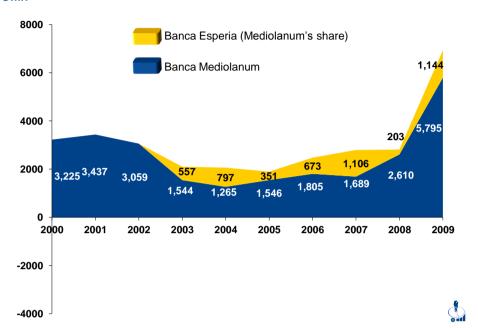
<sup>\*</sup> all new customers are acquired through the bank account

Mediolanum Facts

## Domestic Market Total Net Inflows

77

€mn



### Disclaimer

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#### DECLARATION BY THE SENIOR MANAGER IN CHARGE OF DRAWING UP COMPANY ACCOUNTS

The undersigned, Mr. Luigi Del Fabbro, declares, pursuant to Section 154 bis (2) of Legislative Decree 58/98 "Testo Unico della Finanza", that the accounting data set out in this presentation agree with the documentary records, books and accounting entries.

The senior manager in charge of drawing up Company Accounts Luigi Del Fabbro



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