London, September 19, 2007

#### KBW European Financials Conference



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AuA	€ 35.3 bn	+15%
Profit before Tax	€ 143 mn	+3%
Net Income	€ 113 mn	+7%
Embedded Value	€ 3,173 mn	+7%
EV Earnings	€ 133 mn	+28%
Gross Inflows	€ 5,597 mn	+34%
Net Inflows	€ 1,479 mn	+21%
Family Bankers	6,315	+12%



#### **Strategic Projects**

4 Strategic Project Update

#### 1. Bank account openings

- 70,700 new bank accounts opened (+33% vs. H1 '06)
- 35,000 in May & June (80% by customers new to Mediolanum)

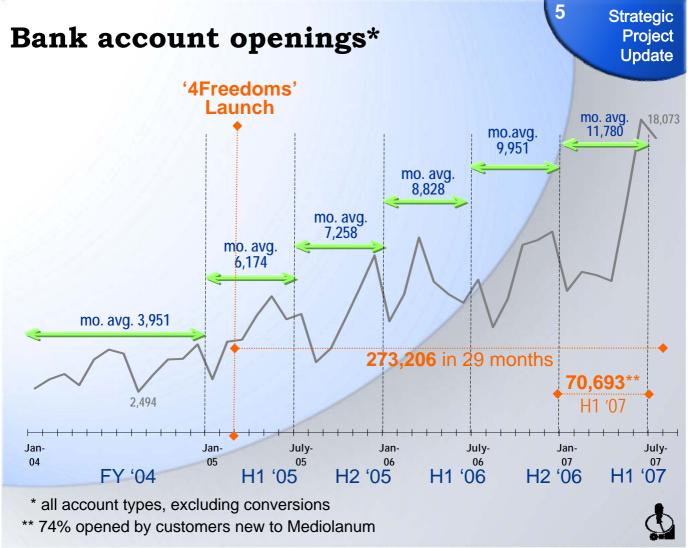
#### 2. I.P.P. sign-ups following the Pension Reform

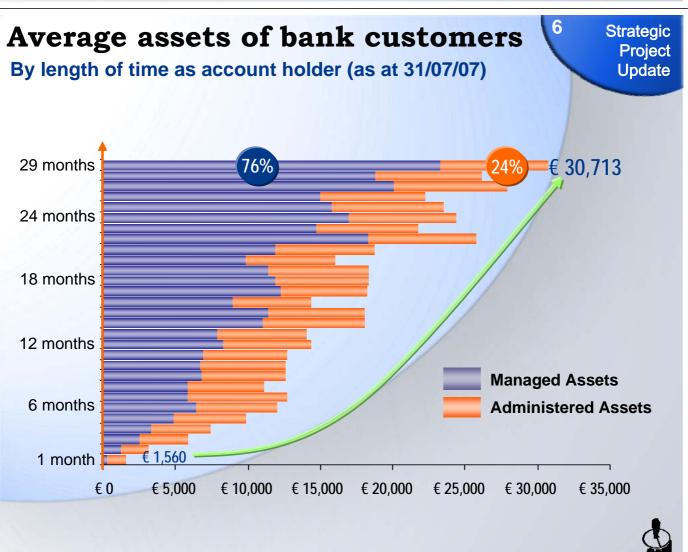
- 89,000 sign-ups collected for 'Tax Benefit New'
- 50% estimated market share

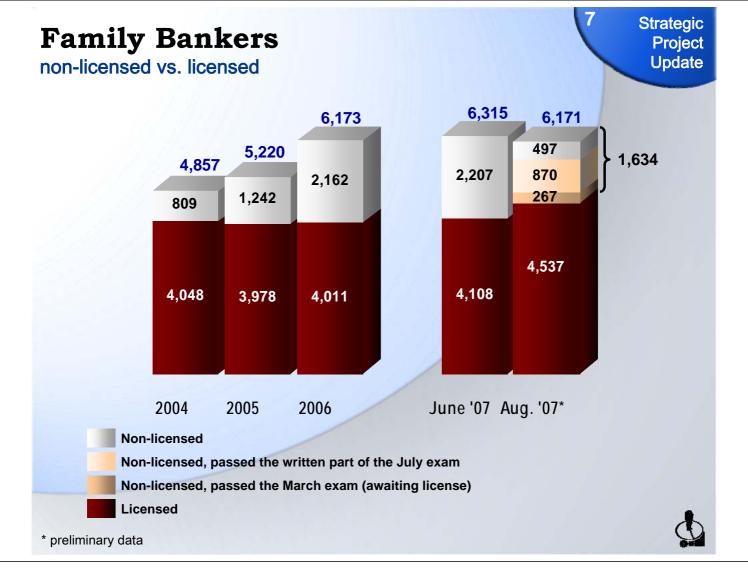
## 3. Family Bankers conversion Non-Licensed → Licensed

- 2,746 prepared for the state licensing exam
- 863 passed the March session (63% of entire industry)
- 870 passed the written exam of the July session (46% of entire industry)









# **Asset Management Gross Inflows**

€ mn

	H107	H106	Change
Equity funds	363.5	474.0	-23%
Bond funds	213.7	223.4	-4%
Monetary funds	289.1	246.9	+17%
Flexible funds	133.2	0.0	n.s.
Total 'unbundled' mutual funds	999.5	944.3	+6%
'Elite' funds of funds	23.8	57.4	-59%
'Mix' accounts	75.9	116.4	-35%
'Chorus' managed accounts	5.7	31.9	-82%
'Portfolio' funds of funds	752.4*	277.0	+172%
Total 'bundled' mutual funds	857.7	482.6	+78%
o/w equity	<i>578.0</i>	313.7	+84%
	27.2		2224
Real Estate	37.2	220.3	-83%
TOTAL ODGGO INTLOWO INTO A M. DDGDLIGTO	4 004 4	4.047.0	. 450/
TOTAL GROSS INFLOWS INTO A. M. PRODUCTS	1,894.4	1,647.2	+15%
o/w equity	50.7%	<i>55.2%</i>	-8%



<sup>\*</sup> o/w € 582 mn reinvested from 'Chorus' into 'Portfolio'

	H107	H106	Change
Life premiums	752.9	679.1	+11%
Asset management products	(376.2)	113.6	n.s.
Managed Assets Inflows	376.7	792.7	-52%
Securities in custody	264.7	50.9	+420%
Cash deposits	83.3	18.7	+345%
Repurchase agreements	1.3	40.1	-97%
Administered Assets Inflows	349.3	109.7	+218%
, tanimistor ou 7 toosto illinoire	0.0.0		21070
Other	2.4	2.5	-1%
<b>Gui.</b> 6.			1,0
BANCA MEDIOLANUM	728.4	904.9	-20%
Di ii toi tiil Ebio Ei ii toiii	7 20. 1	00110	2070
BANCA ESPERIA (48.5%)	858.9	272.6	+215%
D/ 11 ( 10.0 / 0 )	030.0	272.0	21070
TOTAL NET INFLOWS	1,587.3	1,177.5	+35%
	1,007.0	1,177.0	.0070
			6:41

#### Life

#### **Gross Premiums Written**

10

Domestic Market

€ mn

	H107	H106	Change
U-L Pension plans (Tax Benefit, My Pension)*	25.2	30.0	-16%
U-L Pension policies (Europension)*	18.7	24.3	-23%
U-L Investment policies (Alternative Funds, Life Funds)*	36.9	47.3	-22%
Recurring policies (AP)	80.7	101.7	-21%
Trad/Group/Investment policies	4.9	3.9 244.6	+25%
U-L policies (Alternative Funds, Life Funds, Trio) I-L policies (Dipiù, Double Premium)	364.8 705.1	691.8	+49% +2%
Single premium policies (SP)	1,074.8	940.3	+14%
Single premium policies (SP)	1,074.0	940.3	T 14 /0
TOTAL NEW BUSINESS	1,155.5	1,042.0	+11%
Pension plans in-force	399.6	378.6	+6%
Investment policies in-force	170.6	159.7	+7%
TOTAL IN-FORCE BUSINESS	570.2	538.4	+6%
TOTAL GROSS PREMIUMS WRITTEN	1,725.7	1,580.3	+9%
o/w Life financial contracts	2.9	6.1	-52%

<sup>\*</sup> includes automatic increase in premiums & discretionary increases paid



€mn

Domestic Market

Amounts paid & change in technical reserves
Commission expense & acquisition costs
3rd party A.M. fees & other expenses
Net impairment of financial investments
G&A expenses
Depreciation, amortisation & provisions

	H107	H106	Change
	(1,630.7)	(1,471.0)	-11%
	(119.5)	(135.6)	+12%
	(16.5)	(13.9)	-19%
×	(2.0)	0.0	n.s.
	(136.1)	(110.0)	-24%
	(17.4)	(15.1)	-15%



### **Industry Results**

Base: 18 mn individuals (12 mn 'Employees' + 6 mn Self-Employed)

Pension Reform Update

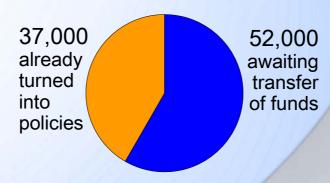
	31.12.06	30.06.07
Holders of any	2.2 mn	4.9 mn
complementary pension product	3.3 mn	4.8 mn
o/w I.P.P.	0.95 mn +15	55,000 1.1 mn
		V
Penetration rate	18%	27%
Individual 'Employees' leaving TFR with employer	12 mn	> 7.8 mn



#### **Mediolanum Results**

'Tax Benefit New' individual pension plan

89,000 I.P.P. sign-ups



- Initial valuation of average TFR (sample: 21,000 policies): ~ €2,200 per employee per year
- Average age at subscription: 36
- Average duration: 25 years
- Most executive managers ('dirigenti') not yet 'on board'



#### I.P.P. Volumes

14 Pension Reform Update

Annualised total premium income from sign-ups
~ € 180 mn



o/w pertaining to year 2007
~ € 90 mn



Year-end estimate for pension plan business ~ € 130 mn\*

\$

<sup>\*</sup> including discretionary increases in 'Tax Benefit Old' & H2 'Tax Benefit New' new business

#### Projected EV Margins of 'Tax Benefit New'

Pension Reform Update

Avg. margin of TFR-related sign-ups (duration: 25 years)\* 105%

Avg. margin of H1 new business
2,500 policies from personal contributions,
self-employed *only*(duration: 17 years)

65%

Avg. margin of 'Tax Benefit New'
 from personal contributions
 (duration: 23 years)



EV Earnings: Experience Variances	(	6 EEV
€mn	H107	
Investment return variance on NAV	6	
Model change	11	
Product restructuring / re-pricing	(84)	
Asset mix variance	20	
Banking mix variance	15	
Performance fees variance	19	
Expenses variance	(8)	
Persistency / paid-ups variance	(36)	
o/w Asset Management (24)		
o/w Life – Individual pension plans* 0 o/w Life – Europension policies (7)		
o/w Life – Investment policies (5)		
Other operation net profit/loss variance	3	
Other	(7)	
Experience Variances	(61)	

<sup>\*</sup> based on a sample of 21,000 policies already processed

## Mediolanum Brand Awareness

Strategic Project Update

**July 2007** 

Spontaneous recall of Mediolanum advertising campaign 20%

Spontaneous awarenessof Mediolanum as a banking brand24%



Mediolanum is the second best known banking brand in Italy with the best known advertising campaign

Source: Eurisko



18 Group

## H1 2007 Group Results



#### **Income Statement**

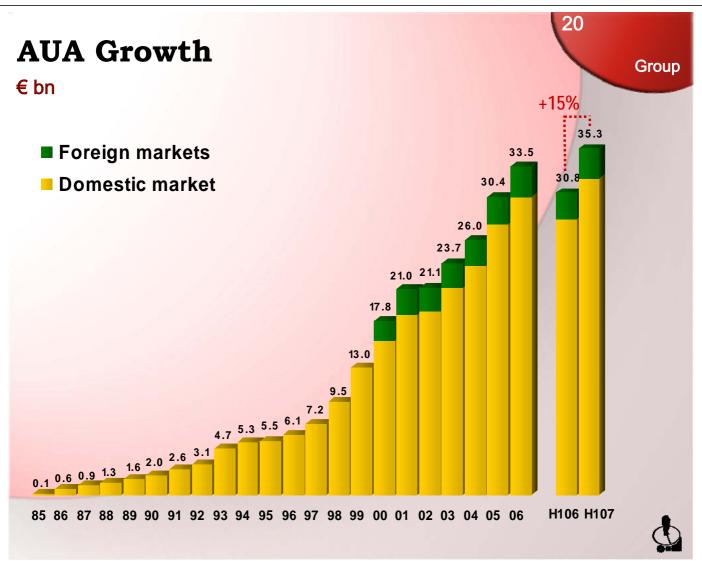
€mn

Group

	H107	H106	Change
Net premiums written	1,805.0	1,652.5	+9%
Amounts paid & change in technical reserves	(1,703.6)	(1,543.4)	-10%
Life revenues ex-commissions	101.5	109.1	-7%
Total commission income	301.1	290.9	+4%
Net financial income	59.1	33.1	+78%
Net income on other investments*	10.4	16.4	-36%
Other revenues	13.7	12.3	+11%
Total Revenues	485.8	461.8	+5%
Acquisition costs & other commission expenses	(162.9)	(174.6)	+7%
G&A expenses	(157.9)	(130.7)	-21%
Other	(22.1)	(17.5)	-26%
Total Costs	(342.9)	(322.9)	-6%
PROFIT BEFORE TAX	142.9	139.0	+3%
Income tax	(30.0)	(33.4)	+10%
NET INCOME	112.9	105.5	+7%
tax rate	21.0%	24.1%	

<sup>\*</sup> includes Mediolanum's share of both Banca Esperia net profit (€ 8.7 mn) and stock option plan (€ 3.2 mn)





#### **Assets under Administration**

Group

€ mn

	30/06/07	30/06/06	Change
Life	14,886.6	12,596.9	+18%
Asset management	16,117.1	14,339.5	+12%
Banking*	5,281.2	4,794.6	+10%
Consolidation adjustments	(8,443.5)	(6,660.1)	-27%
'Banca Esperia' (48.5%)	4,428.1	3,022.5	+47%
<b>Domestic Market's Assets</b>	32,269.6	28,093.4	+15%
Life	451.3	366.2	+23%
Asset management	1,086.1	1,097.8**	-1%
Banking	1,776.5	1,513.3	+17%
Other	1.3	1.6	-18%
Consolidation adjustments	(270.6)	(250.8)	-8%
Foreign Markets' Assets	3,044.6	2,728.1**	+12%
AUA	35,314.1	30,821.5**	+15%

<sup>\*</sup> retail only

## \$

#### **Gross Inflows**

€mn

22 Group

	H107	H106	Change
		/	
Gross premiums written	1,818.6	1,669.9	+9%
Asset management products	3,528.4	2,341.1	+51%
Managed Assets Inflows	5,347.0	4,011.0	+33%
<b>Administered Assets Inflows</b>	250.3	173.2	+45%
GROSS INFLOWS	5,597.3	4,184.2	+34%



<sup>\*\*</sup> reclassified to exclude 3rd party funds sold by Gamax Broker Pool, ceded March '07

23

€ mn

			( ) ·	
	H107	H106	Change	
Life premiums	796.3	740.8	+8%	
Asset management products	440.8	310.2	+42%	
Managed Assets Inflows	1,237.2	1,050.9	+18%	
Administered Assets Inflows	242.2	169.1	+43%	
NET INFLOWS	1,479.4	1,220.1	+21%	



### Sales Network

24 Group

	30/06/07	30/06/06	Change
Italy: Banca Mediolanum	6,315	5,658	+12%
Spain: Fibanc	577	522	+11%
Germany: B.A. Lenz	41	45	-9%
<b>Full-Time Dedicated Advisors</b>	6,933	6,225	+11%
Spain: Fibanc part-time agents	119	133	-11%
Italy: Partner Time	173	100	+73%
Part-Time Advisors	292	233	+25%
TOTAL SALES NETWORK	7,225	6,458	+12%
Germany: B.A. Lenz  Full-Time Dedicated Advisors  Spain: Fibanc part-time agents Italy: Partner Time  Part-Time Advisors	41 <b>6,933</b> 119 173 <b>292</b>	45 <b>6,225</b> 133 100 <b>233</b>	-9% +11% -11% +73% +25%



#### H1 2007 Results: Domestic Market



### **Assets under Administration**

26

Domestic

Market

€ mn

	30/06/07	30/06/06	Change
Life	14,886.6	12,596.9	+18%
Asset management	16,117.1	14,339.5	+12%
Consolidation adjustments	(8,443.5)	(6,660.1)	-27%
Managed Assets	22,560.3	20,276.3	+11%
Banking*	5,281.2	4,794.6	+10%
Administered Assets	5,281.2	4,794.6	+10%
BANCA MEDIOLANUM	27,841.5	25,070.9	+11%
BANCA ESPERIA (48.5%)	4,428.1	3,022.5	+47%
TOTAL AUA	32,269.6	28,093.4	+15%
			1

### **Gross Inflows**

€mn

	H107	H106	Change
Gross premiums written	1,725.7	1,580.3	+9%
Asset management products	1,894.4*	1,647.2	+15%
<b>Managed Assets Inflows</b>	3,620.1	3,227.5	+12%
Securities in custody	264.7	50.9	+420%
Cash deposits	83.3	18.7	+345%
Repurchase agreements	1.3	40.1	-97%
<b>Administered Assets Inflows</b>	349.3	109.7	+218%
Other	13.0	10.3	+26%
BANCA MEDIOLANUM	3,982.4	3,347.5	+19%
BANCA ESPERIA (48.5%)	1,374.0	544.7	+152%
TOTAL GROSS INFLOWS	5,356.4	3,892.2	+38%
v € 582 mn reinvested from 'Chorus' into 'Portfolio'			(

### **Net Inflows**

	H107	H106	Change
Life premiums	752.9	679.1	+11%
Asset management products	(376.2)	113.6	n.s.
Managed Assets Inflows	376.7	792.7	-52%
Securities in custody	264.7	50.9	+420%
Cash deposits	83.3	18.7	+345%
Repurchase agreements	1.3	40.1	-97%
Administered Assets Inflows	349.3	109.7	+218%
Other	2.4	2.5	-1%
BANCA MEDIOLANUM	728.4	904.9	-20%
BANCA ESPERIA (48.5%)	858.9	272.6	+215%
TOTAL NET INFLOWS	1,587.3	1,177.5	+35%

#### Income Statement in detail

€mn

	H107	H106	Change	
Net premiums written	1,720.3	1,571.6	+9%	
Amounts paid & change in technical reserves	(1,630.7)	(1,471.0)	-11%	
Life revenues ex-commission	89.7	100.6	-11%	
Entry fees	24.5	33.0	/-26%	
Management fees	159.3	147.2	+8%	
Performance fees	38.7	32.3	+20%	
Banking service fees	21.8	20.4	+7%	
Other fees	21.7	23.7	-9%	
Total commission income	266.0	256.6	+4%	
Interest income & similar income	119.9	76.0	+58%	
Interest expense & similar charges	(67.0)	(37.6)	-78%	
Net income on investments at fair value	(0.4)	(9.6)	+96%	
Net financial income	52.6	28.8	+83%	
Net income on other investments*	9.3	16.3	-43%	
Other revenues	13.1	12.3	+7%	
Total Revenues	430.7	414.5	+4%	
Acquisition costs & other commission expenses	(136.0)	(149.5)	+9%	
Net impairment of financial investments	(2.0)	0.0	n.s.	
G&A expenses	(136.1)	(110.0)	-24%	
Amortisation & depreciation	(10.5)	(9.5)	-10%	
Provisions for risks & charges	(6.9)	(5.5)	-25%	
Total Cost	(291.4)	(274.6)	-6%	
PROFIT BEFORE TAX	139.2	139.9	-1%	
Income tax	(28.6)	(32.9)	+13%	
NET INCOME	110.6	107.0	+3%	
tax rate	20.6%	23.5%		

<sup>\*</sup> includes Mediolanum's share of both Banca Esperia net profit (€8.7mn) and stock option plan (€3.2 mn)



### **Profit by Segment**

€ mn

	H107	H106	Change
Life	78.6	76.1	+3%
Asset Management	49.1	55.5	-12%
Banking	8.6	4.9	+74%
Other	2.9	3.4	-14%
PROFIT BEFORE TAX	139.2	139.9	-1%



#### **Gross Premiums Written**

Domestic Market

€ mn

	H107	H106	Change
U-L Pension plans (Tax Benefit, My Pension)*	25.2	30.0	-16%
U-L Pension policies (Europension)*	18.7	24.3	-23%
U-L Investment policies (Alternative Funds, Life Funds)*	36.9	47.3	-22%
Recurring policies (AP)	80.7	101.7	-21%
Trad/Group/Investment policies	4.9	3.9	+25%
U-L policies (Alternative Funds, Life Funds, Trio)	364.8	244.6	+49%
I-L policies (Dipiù, Double Premium)	705.1	691.8	+2%
Single premium policies (SP)	1,074.8	940.3	+14%
TOTAL NEW BUSINESS	1,155.5	1,042.0	+11%
Pension plans in-force	399.6	378.6	+6%
Investment policies in-force	170.6	159.7	+7%
TOTAL IN-FORCE BUSINESS	570.2	538.4	+6%
TOTAL GROSS PREMIUMS WRITTEN	1,725.7	1,580.3	+9%
o/w Life financial contracts	2.9	6.1	-52%

<sup>\*</sup> includes automatic increase in premiums & discretionary increases paid



Market

#### Life

### Recurring Policies in detail

Domestic

€ mn

	H107	H106	Change
U-L Pension plans (Tax Benefit, My Pension)	24.4	29.1	-16%
o/w automatic increase in premiums	6.3	5.0	+26%
o/w discretionary increase in premiums already paid	11.2	5.3	+113%
U-L Pension plans (Europension)	18.7	24.3	-23%
o/w automatic increase in premiums	7.9	8.3	-5%
o/w discretionary increase in premiums already paid	3.1	6.1	-49%
Traditional Pension plans	0.8	1.0	-19%
o/w automatic increase in premiums	0.4	0.7	-45%
Total Pension plans	43.9	54.4	-19%
U-L Investment policies (Alternative Funds, Life Funds)	36.9	47.3	-22%
o/w automatic increase in premiums	3.5	2.2	+57%
RECURRING POLICIES	80.7	101.7	-21%
o/w automatic increase in premiums	18.1	<i>16.3</i>	+11%
o/w discretionary increase in premiums already paid*	14.4	11.4	+26%
Total increase in premiums	32.5	27.7	+17%

<sup>\*</sup> discretionary increase in premiums of € 10.0 mn not yet paid are not included



Market

### Life Policyholders' Assets

€ mn

			J.
	30/06/07	30/06/06	Change
			/
Traditional	1,306.4	1,224.5	+7%
Index-linked*	5,511.3	4,949.4	+11%
Unit-linked	8,069.0	6,422.9	+26%
o/w equity	77.0%	76.0%	+1%
LIFE ACCETO	44.000.0	40.500.0	. 400/
LIFE ASSETS	14,886.6	12,596.9	+18%



Life	
Commission	Income

34

Domestic Market

€ mn

	Unit-linked Products Commission Income			Comi	Total mission l	ncome*
	H107	H106	Change	H107	H106	Change
Entry fees				24.5	33.0	-26%
Management fees	84.6	69.3	+22%	159.3	147.2	+8%
Performance fees	21.1	14.4	+47%	38.7	32.3	+20%
TOTAL	105.7	83.6	+26%	222.5	212.5	+5%



<sup>\*</sup> Life financial contracts: 2007, €776 mn; 2006, €827 mn

Life

## Amounts Paid & Change in Reserves

Domestic Market

€ mn

	H107	H106	Change
Claims & maturities	318.1	461.1	-31%
Natural surrenders	440.0	379.7	+16%
Surrenders from transformation	214.7	60.4	+255%
Amounts paid	972.8	901.2	+8%
Change in technical reserves	660.6	573.4	+15%
Recovery from reinsurance	(2.7)	(3.6)	+24%
AMOUNTS PAID & CHANGE IN RESERVES	1,630.7	1,471.0	+11%



#### Life Surrender Rate

expressed as a % of the reserves

	H107	H106	Change	
Traditional Pension plans o/w natural surrenders	0.9% <i>0.9%</i>	1.0% <i>1.0%</i>	-10% <i>-10%</i>	
U-L Individual Pension Plans	0.7%	0.6%	+17%	
o/w natural surrenders	<i>0.7%</i>	<i>0.6%</i>	<i>+17%</i>	
U-L Europension	3.4%	3.5%	-3%	
o/w natural surrenders	2.7%	3.3%	-18%	
U-L Investment policies	11.4%	11.0%	+4%	
o/w natural surrenders	<i>9.9%</i>	<i>7.8%</i>	+27%	
Traditional Investment policies o/w natural surrenders	4.5% <i>4.5%</i>	5.2% <i>5.2%</i>	-13% <i>-13%</i>	



#### Domestic Market

# **Asset Management Gross Inflows**

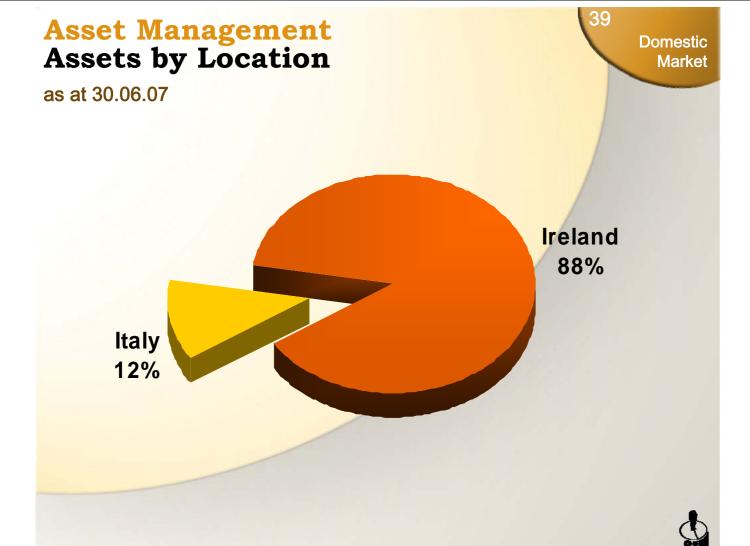
€ mn

	H107	H106	Change
		1	
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Bond funds	213.7	223.4	-4%
Monetary funds	289.1	246.9	+17%
Flexible funds	133.2	0.0	n.s.
Total 'unbundled' mutual funds	999.5	944.3	+6%
'Elite' funds of funds	23.8	57.4	-59%
'Mix' accounts	75.9	116.4	-35%
'Chorus' managed accounts	5.7	31.9	-82%
'Portfolio' funds of funds	752.4	277.0	+172%
Total 'bundled' mutual funds	857.7	482.6	+78%
o/w equity	578.0	313.7	+84%
Real Estate	37.2	220.3	-83%
TOTAL ODGGO INTLOVIOUS INTO A MADDODUCTO	4.004.4	4 0 4 7 0	4 = 0/
TOTAL GROSS INFLOWS INTO A. M. PRODUCTS	1,894.4	1,647.2	+15%
o/w equity	50.7%	55.2%	-8%



# Asset Management Assets\*

€ mn			
	30/06/07	30/06/06	Change
Equity funds	9,806.4	8,739.1	+12%
Bond funds	1,973.2	2,098.7	-6%
Monetary funds	1,081.5	1,067.2	+1%
Flexible funds	480.2	0.0	n.s.
Total 'unbundled' mutual funds	13,341.3	11,904.9	+12%
IF lite! funde of funde	160.0	160.4	140/
'Elite' funds of funds	169.9	168.4	+1% -1%
'Mix' accounts 'Chorus' managed accounts	1,447.0 369.3	1,465.2 1,342.2	-1 / <sub>0</sub> -72%
'Portfolio' funds of funds	1,166.0	434.4	+168%
Funds of hedge funds	525.3	300.4	+75%
Total 'bundled' mutual funds	3,677.6	3,710.6	-1%
o/w equity	2,382.4	2,539.1	-6%
	,		
Real estate related funds & 'other'	354.9	314.1	+13%
Adj. for own mutual funds in managed accts	(1,256.6)	(1,601.1)	+22%
ASSET MANAGEMENT ASSETS	16,117.1	14,339.5	+12%
o/w equity	71.6%	<i>72.2%</i>	-1%
			0
* including U-L assets			



#### 40 **Asset Management Commission Income Domestic** Market € mn A.M. Products Total Commission Income\* **Commission Income** H107 H106 H107 Change Change H106 Entry fees 24.5 -26% 24.5 -26% 33.0 33.0 Management fees 74.6 77.9 -4% 159.3 147.2 +8% Performance fees -2% 17.6 +20% 18.0 38.7 32.3 **TOTAL** 116.7 128.8 -9% 222.5 212.5 +5%



**Banking Assets** 

€ mn

Domestic Market

30/06/07	30/06/06	Change
3,266.7	2,930.7	+11%
1,834.5	1,656.7	+11%
180.0	207.1	-13%
5,281.2	4,794.6	+10%
	3,266.7 1,834.5 180.0	1,834.5 1,656.7 180.0 207.1

\* retail only



#### Banking Revenues

€ mn

	H107	H106	Change	
		/		
Banking Net Financial Income	52.2	36.1	+45%	
		/		
Securities	6.9	6.4	+8%	
Service fees o/w fees from 3rd party mortgages	15.0 <i>1.0</i>	14.0 <i>1.7</i>	+7% -40%	
Fee Income	21.8	20.4	+7%	
BANKING REVENUES	74.0	56.5	+31%	



#### **Accounts & Account Holders**

Domestic Market

	30/06/07	30/06/06	Change
		/	
Bank accounts	501,913	424,676	+18%
Primary bank			
Primary bank account holders	484,700	397,300	+22%



Costs

€mn

	H107 H106		Change
Amounts paid & change in technical reserves	(1,630.7)	(1,471.0)	-11%
Commission expense & acquisition costs	(119.5)	(135.6)	+12%
3rd party A.M. fees & other expenses	(16.5)	(13.9)	-19%
Net impairment of financial investments	(2.0)	0.0	n.s.
G&A expenses	(136.1)	(110.0)	-24%
Depreciation, amortisation & provisions	(17.4)	(15.1)	-15%



Domestic Market

€mn

	H107	H106	Change
Banking	52.2	36.1	+45%
Life	4.2	(4.2)	n.s.
Other	(3.9)	(3.1)	-27%
NET FINANCIAL INCOME	52.6	28.8	+82%
Banking	1.0	0.0	n.s.
Life	1.4	9.8	-85%
Other*	6.9	6.5	+6%
NET INCOME ON OTHER INVESTMENTS	9.3	16.3	-43%

<sup>\*</sup> includes Mediolanum's share of both Banca Esperia net profit (€ 8.7 mn) and stock option plan (€ 3.2 mn)



### **Network of Family Bankers**

	30/06/07	30/06/06	Change
Licensed	4,108	3,954	+4%
Non-licensed	2,207	1,704	+30%
FAMILY BANKERS	6,315	5,658	+12%



	30/06/07	30/06/06	Change
Total account holders	1,035,000	963,800	+7%
Primary account holders (unduplicated)	870,000	814,900	+7%



## Banca Esperia (100%) Highlights

€mn

	H107	H106	Change	
Profit before Tax	30.8	13.0	+137%	
Net Income o/w Mediolanum share	18.0 8.7	7.7 3.7	+135% +135%	
Assets under Administration % in Managed Assets	9,130 <i>85.8%</i>	6,232 <i>81.5</i> %	+47% +5%	
Gross Inflows o/w Managed Assets Inflows	2,833 2,808	1,123 976	+152% +188%	
Net Inflows o/w Managed Assets Inflows	1,771 1,746	562 415	+215% +321%	
Clients	2,813	2,233	+26%	
Private Bankers	54	56	-4%	



### H1 2007 Results: Foreign markets



#### **Income Statement in detail**

Foreign Markets

50

€mn

			1
	H107	H106	Change
Net premiums written	84.7	80.9	+5%
Amounts paid & change in technical reserves	(72.9)	(72.4)	-1%
Total Life income	11.8	8.5	+39%
Entry fees	3.9	3.1	+27%
Management fees	8.9	9.1	-2%
Performance fees	1.8	1.0	+80%
Banking service fees	16.9	16.7	+1%
Other fees	3.9	3.0	+28%
Total commission income	35.3	32.9	+8%
Interest income & similar income	13.3	9.0	+49%
Interest expense & similar charges	(6.6)	(4.5)	-47%
Net income on investments at fair value	(0.2)	(0.1)	-60%
Net financial income	6.5	4.4	+50%
Net income on other investments	1.1	(0.9)	n.s.
Other revenues	0.9	0.3	+190%
Total Revenues	55.7	45.2	+23%
Acquisition costs & other commission expenses	(27.1)	(24.4)	-11%
Net impairment of financial investments	0.4	(0.5)	n.s.
G&A expenses	(22.2)	(19.3)	-15%
Amortisation & depreciation	(2.3)	(1.4)	-63%
Provisions for risks & charges	(0.9)	(0.5)	-83%
Total Cost	(52.1)	(46.1)	-13%
		(4.0)	
PROFIT BEFORE TAX	3.6	(1.0)	n.s.
	(4.4)	(0.0)	45001
Income tax	(1.4)	(0.6)	-152%
NET INCOME	2.3	(1.5)	n.s.



51

Foreign Markets

€mn

	H107	H106	Change	
	4.4	4.0	1000/	
Net Income	4.1	1.9	+120%	
Assets under Administration o/w Managed Assets	2,684.2 921.6	2,317.1 825.1	+16% +12%	
Gross Inflows o/w Managed Assets Inflows	206.6 318.5	265.7 269.1	-22% +18%	
Net Inflows o/w Managed Assets Inflows	(58.6) <i>61.3</i>	68.6 76.1	n.s. -19%	
Dedicated sales network o/w FA (Mediolanum model)	577 <i>5</i> 28	522 <i>4</i> 70	+11% +12%	
Customers	60,927	59,748	+2%	



#### Spain Income Statement

€ mn

52 Foreign Markets

	H107	H106	Change
Total revenues	108.4	97.9	+11%
Total costs	(103.3)	(95.8)	-8%
Operating Result	5.1	2.1	+140%
Capital gain	0.2	0.1	+105%
Profit before Tax	5.3	2.2	+138%
Income tax	(1.2)	(0.4)	-235%
SPAIN NET INCOME	4.1	1.9	+120%



Foreign Markets

#### 53

# Spain Assets under Administration

€ mn



## Spain Embedded Value €mn

54 Foreign Markets

	H107	FY06	H106	
VIF Life Business	24	21		
VIF A.M. Business	20	14		
Value of In-force Business	45	35	24	



#### Foreign Markets

### Germany - B.A. Lenz Highlights

€ mn

	H107	H106	Change	
Net Income	(4.4)	(3.8)	-18%	
Assets under Administration o/w Managed Assets	60.7 <i>45.6</i>	59.1 <i>36.2</i>	+3% +26%	
Gross Inflows	9.9	7.8	+28%	
Net Inflows o/w Managed Assets Inflows	5.8 <i>5.1</i>	3.4 7.8	+70% <i>-35%</i>	
Financial Advisors	41	45	-9%	
Customers	4,039	4,495	-10%	



### Germany - Gamax Highlights

€mn

56 Foreign Markets

	H107	H106	Change
Net Income*	2.5	0.3	+626%
Assets under Administration	299.6	351.9	-15%
Gross Inflows	24.3	18.5	+31%
Net Inflows	(55.1)	(29.4)	-88%



<sup>\*</sup> o/w € 1.1 mn capital gain of Mediolanum International

# H1 2007 Results: European Embedded Value

Bottom-up, market consistent approach, with explicit allowances for both financial and non-financial risks, considering the cost of holding required capital.

Further details are available in the supplementary disclosure available on the Mediolanum website



### **Economic Assumptions**

EEV

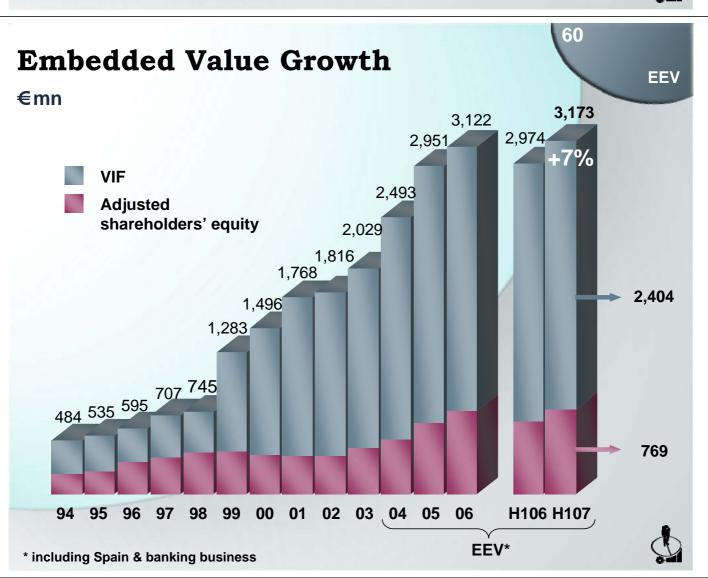
	H107	FY06	H106	
Investment return (pre-tax)				
Liquidity Long-term bonds Equity	4.15% 4.75% 7.60%		2.90% 4.30% 7.10%	
Own portfolio				
Segregated funds Unit-linked funds Asset management	4.35% 6.30% 6.45%	4.00% 5.75% 5.95%	4.00% 5.70% 5.95%	
Inflation				
CPI Expenses	2.25% 2.50%	1.75% 2.25%	1.75% 2.25%	
Tax rate				
Italy Ireland Spain*	12.50%	38.25% 12.50% 35.00%	38.25% 12.50% 35.00%	
Avg. Risk Discount Rate (In-force Business)	7.42%	6.73%	6.62%	
				•



# Components of the EEV Derived Risk Discount Rates

EEV

	H107	FY06	H106
Unit-Linked			
Risk-free rate	4.95%	4.25%	4.45%
Margin for financial risk	0.95%	0.95%	0.65%
Margin for non-financial risk	1.40%	1.40%	1.40%
Risk Discount Rate	7.30%	6.60%	6.50%
<b>Asset Management</b>			
Risk-free rate	4.85%	4.20%	4.25%
Margin for financial risk	2.20%	2.30%	2.05%
Margin for non-financial risk	1.20%	1.10%	0.95%
Risk Discount Rate	8.25%	7.60%	7.25%
Bank			
Risk-free rate	4.70%	4.21%	4.15%
Margin for financial risk			
Margin for non-financial risk	2.30%	2.19%	2.15%
Risk Discount Rate	7.00%	6.40%	6.30%
	THE		



Emb	edd	ed V	<b>Value</b>
	<b>UUU</b>	Ou 1	uluc

€mn

	H107	FY06	H106	
Published shareholders' net assets	916	904	809	
Adjustments to net assets	(147)	(155)	(151)	
Adjusted shareholders' net assets	769	749	658	
Italy - VIF Life Business	1,837	1,874	1,791	
Italy - VIF A.M. Business	332	332	381	
Italy - VIF Banking Business	191	132	120	
Spain - VIF Life Business	24	21	11	
Spain - VIF A.M. Business	20	14	13	
Value of In-force Business	2,404	2,373	2,316	
Embedded Value	3,173	3,122	2,974	
			5	Y

## **Embedded Value Earnings**

€mn

62	
	EEV

61

EEV

	H107	FY06	H106	
Change in EV over the year	51	171	23	
Dividends paid	84	146	83	
Other capital movements	(2)	(5)	(2)	
EV Earnings	133	312	104	



#### EV Earnings Components (1): Earnings on Initial EV

EEV

63

€ı	m	n
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	H107	FY06	H106
Expected return on EV - unwind	91	153	76
Operating assumption changes		(57)	
Economic assumption changes	(19)	(39)	(29)
Experience variances	(61)	(19)	(94)
arnings on Initial EV	11	38	(47)
alue-added New Business	122	274	151
V Earnings	133	312	104
	Operating assumption changes Economic assumption changes Experience variances arnings on Initial EV alue-added New Business	Operating assumption changes Economic assumption changes (19) Experience variances (61)  arnings on Initial EV 11  alue-added New Business 122	Expected return on EV - unwind 91 153 Operating assumption changes (57) Economic assumption changes (19) (39) Experience variances (61) (19)  arnings on Initial EV 11 38  alue-added New Business 122 274



# **EV Earnings: Experience Variances**

EEV

€mn	H107	
Investment return variance on NAV  Model change  Product restructuring / re-pricing	6 11 (84)	
Asset mix variance  Banking mix variance	20 15	
Performance fees variance Expenses variance	19 (8)	
Persistency / paid-ups variance o/w Asset Management (24) o/w Life – Individual pension plans* 0 o/w Life – Europension policies (7) o/w Life – Investment policies (5)	(36)	
Other operation net profit/loss variance Other	3 (7)	
Experience Variances	(61)	



<sup>\*</sup> with tax advantages

## EV Earnings Components (2): Value-added New Business

65 **EEV** 

€mn

	H107	FY06	H106
Earnings on Initial EV	11	38	(47)
Life New Business	88	211	110
o/w AP o/w SP	40 48	131 80	68 42
A.M. New Business	26	46	32
Banking New Business	11	15	9
Product Transformation	(3)	2	
Value-Added New Business	122	274	151
EV Earnings	133	312	104



#### Value-added New Business

Base for calculation

**EEV** 

- <mark>會 Life</mark> policies issued, excluding those resulting from transformation or switch of existing policies
- Asset Management retail gross inflows, net of internal switches within the mutual funds & managed accounts
- Banking Business new money collected in current / deposit accounts & volume of new mortgages issued



# Life New Business Margins Domestic Market\*

€mn

	H107	FY06	H106
	11101	1 1 0 0	11100
		/	
Unit-Linked			
Value of New Business - 'moment of sale'	59	154	81
Net present value NB (PVNBP)	790	1,876	962
U-L NEW BUSINESS MARGIN (%PVNBP)	7.4%	8.2%	8.4%
Index-Linked			
Value of New Business - 'moment of sale'	19	34	19
Net present value NB (PVNBP)	699	1,175	612
I-L NEW BUSINESS MARGIN (%PVNBP)	2.7%	2.9%	3.1%
Life			
Value of New Business - 'moment of sale'	78	188	100
Net present value NB (PVNBP)	1,490	3,051	1,575
LIFE NEW BUSINESS MARGIN (%PVNBP)	5.2%	6.2%	6.4%

<sup>\*</sup> Banca Esperia not included



EEV

# A.M. New Business Margins Domestic Market\*

€mn

68 EEV

		H107	FY06	H106
		/		
Value of New Business - 'moment of sale'		25	43	31
Net present value NB (PVNBP)	/	1,043	1,760	1,091
A.M. NEW BUSINESS MARGIN (%PVNBP)		2.4%	2.4%	2.9%



<sup>\*</sup> Banca Esperia not included

# Life APE Margins Domestic Market\*

€mn

	H107	FY06	H106
Unit-linked			
Value of New Business - 'moment of sale'	59	154	81
Recurring premiums	64	185	90
Single premiums	360	516	243
APE	100	237	115
U-L NEW BUSINESS MARGIN (%APE)	58.6%	65.1%	70.8%
Index-linked			
Value of New Business - 'moment of sale'	19	34	19
Single premiums	699	1,175	612
APE	70	118	61
I-L NEW BUSINESS MARGIN (%APE)	27.0%	28.8%	30.9%
Life			
Value of New Business - 'moment of sale'	78	188	100
APE	170	354	176
LIFE NEW BUSINESS MARGIN (%APE)	45.6%	53.1%	56.9%
* Banca Esperia not included			

## A.M. APE Margins Domestic Market\*

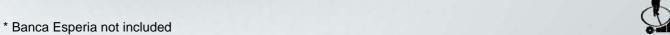
€mn

70	
	EEV
	EEV

69

EEV

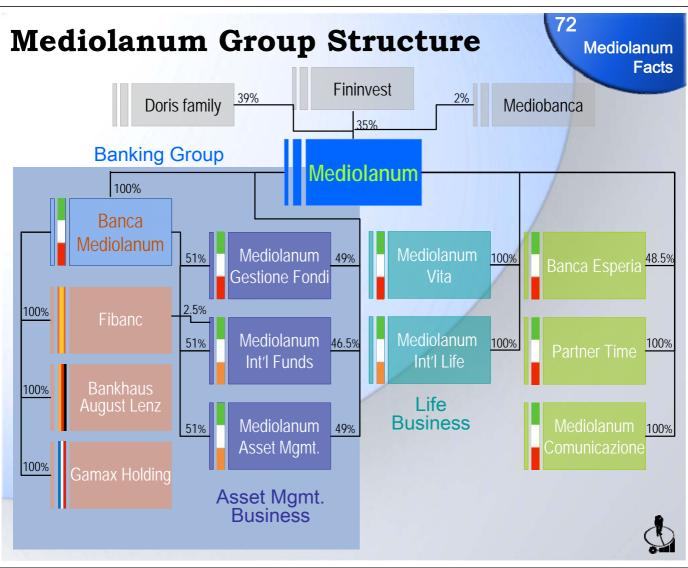
	H107	FY06	H106
Value of New Business - 'moment of sale'	25	43	31
Instalment plans	43	70	45
Lump sum investments	798	1,354	828
APE	123	206	128
A MANIEW DUCINIEGO MARQUNI (0/ ADE)	00.50/	00.00/	04.40/
A.M. NEW BUSINESS MARGIN (%APE)	20.5%	20.9%	24.4%

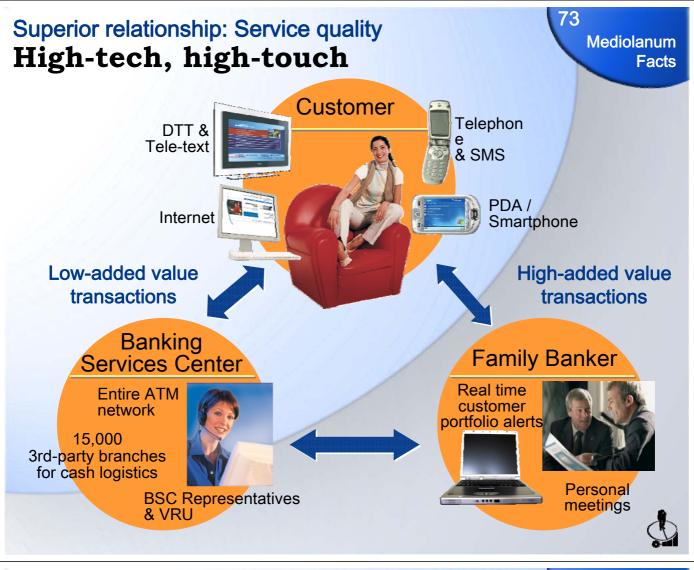




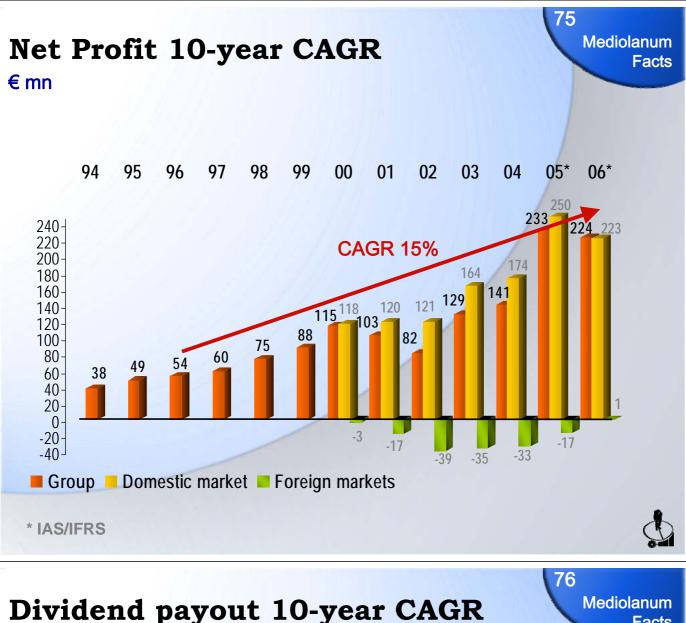
### **Mediolanum Facts**

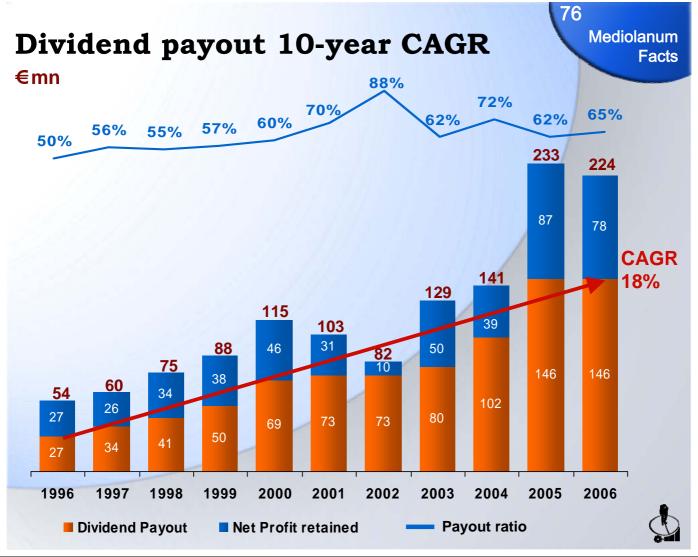


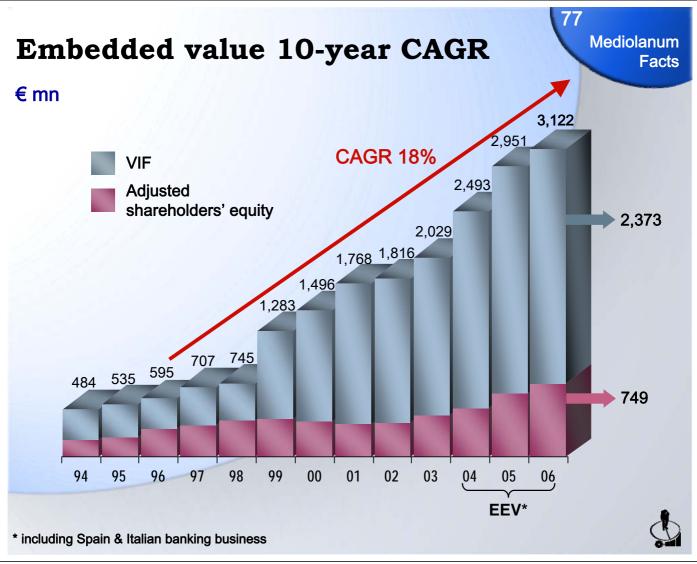




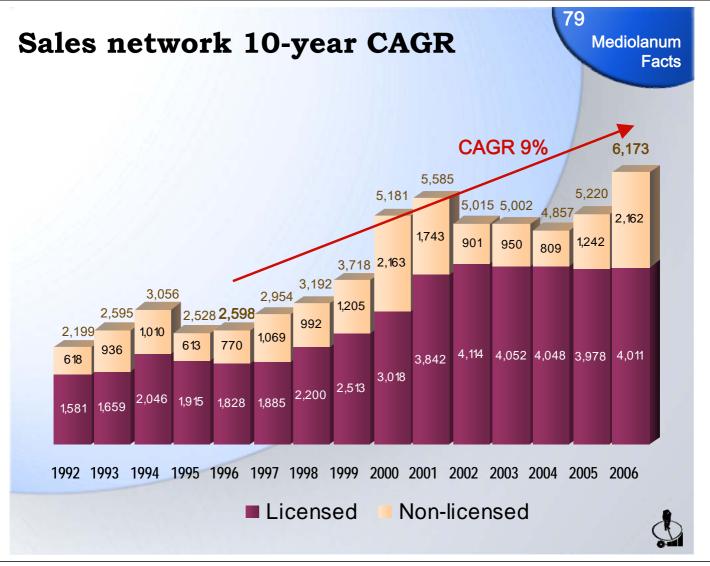














# Thank you!

Any questions?



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#### DECLARATION BY THE SENIOR MANAGER IN CHARGE OF DRAWING UP COMPANY ACCOUNTS

The undersigned, Mr. Luigi Del Fabbro, declares, pursuant to Section 154 bis (2) of Legislative Decree 58/98 "Testo Unico della Finanza", that the accounting data set out in this presentation agree with the documentary records, books and accounting entries.

The senior manager in charge of drawing up Company Accounts





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