

Full Year 2000

Consolidated Reclassified Results



2000 Consolidated Growth Highlights

Euro millions

Assets under Administration ➔ **17,852 +38%**

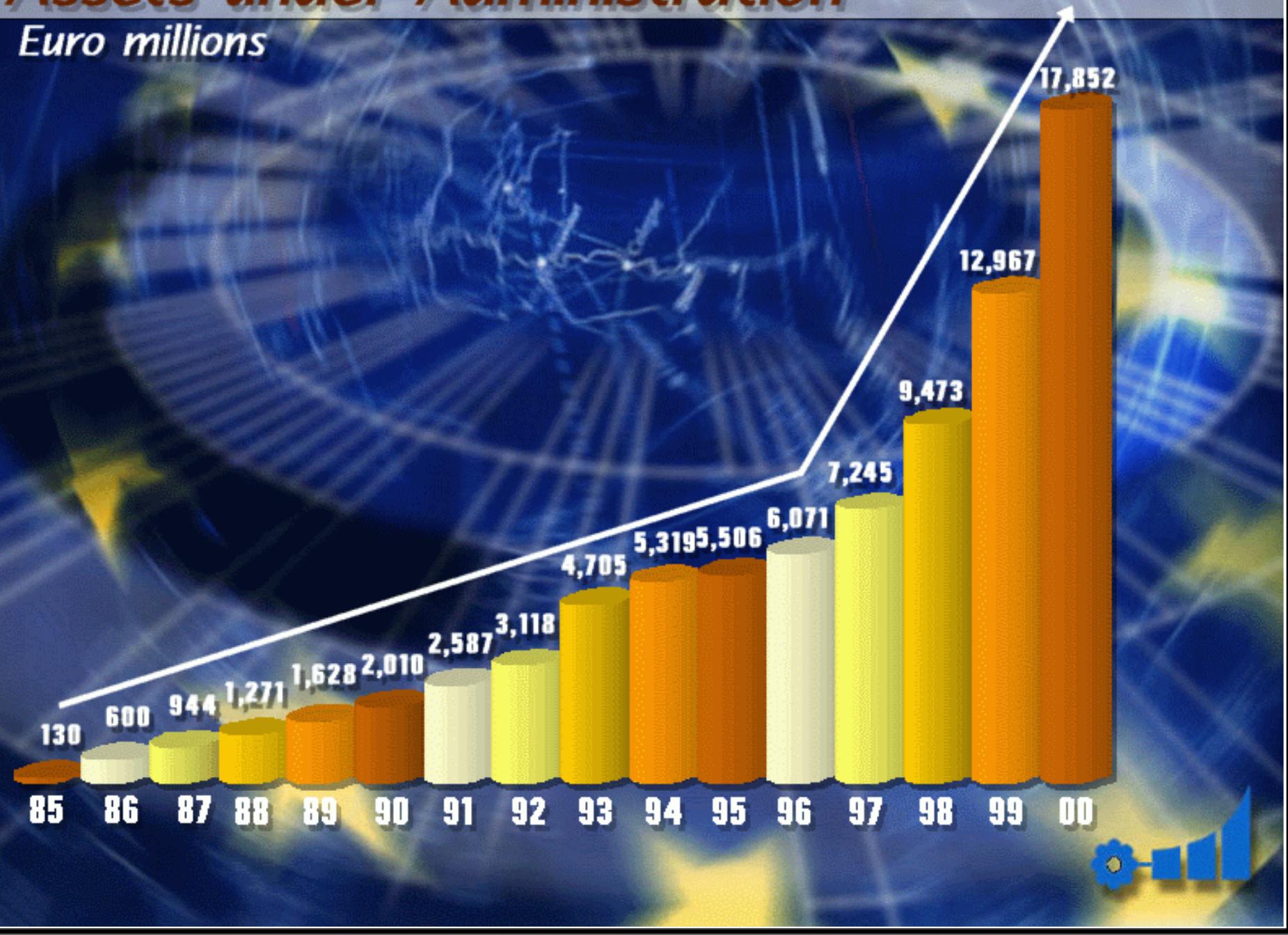
Profit before Tax & E.I. ➔ **158 +22%**

Net Profit ➔ **115 +30%**



Assets under Administration

Euro millions



2000 Assets under Administration

Euro millions

	31.12.00	31.12.99	Change
Life Reserves	6,162.7	5,339.5	+15.4%
Mutual Funds & Managed Accounts	8,734.9	7,379.1	+18.4%
Bank Assets	3,316.5	1,855.1	+78.8%
Institutional Assets	286.3	210.7	+35.9%
- Consolidation Adjustments	-2,761.7	-1,817.9	+51.9%
CONSOLIDATED ITALY	15,738.7	12,966.5	+21.4%
Fibanc	2,113.5	---	---
CONSOLIDATED TOTAL	17,852.2	12,966.5	+37.7%



Life Insurance Assets - Italy

Euro millions

	31.12.00	31.12.99	Change
Life Reserves			
► Traditional Annuities	6,162.7	5,339.5	+15.4%
► Index-linked	2,350.7	2,972.1	-20.9%
► Unit-linked	1,573.7	1,156.3	+36.1%
Life Reserves in own Mutual Funds	2,238.3	1,211.1	+84.8%
	-2,525.4	-1,659.4	+52.2%



Mutual Fund & Managed Account Assets - Italy

Euro millions

	31.12.00	31.12.99	Change
Italy-based Funds	2,699.0	3,526.9	-23.5%
► Equity Funds	1,805.5	2,171.2	-16.8%
► Bond Funds	630.1	966.8	-34.8%
► Monetary Funds	263.4	388.9	-32.3%
Ireland-based Funds	5,968.1	3,789.7	+57.5%
► Equity Funds	4,323.0	2,296.1	+88.3%
► Protected Funds	202.9	578.9	-64.9%
► Bond & Monetary Funds	1,442.2	914.7	+57.7%
Managed Accounts	748.9	269.1	+178.3%
M.A. in own Mutual Funds	-681.1	-206.6	+229.7%
CONSOLIDATED TOTAL	8,734.9	7,379.1	+18.4%



Mutual Funds & Managed Accounts - Italy

Asset Development by Location

Euro millions



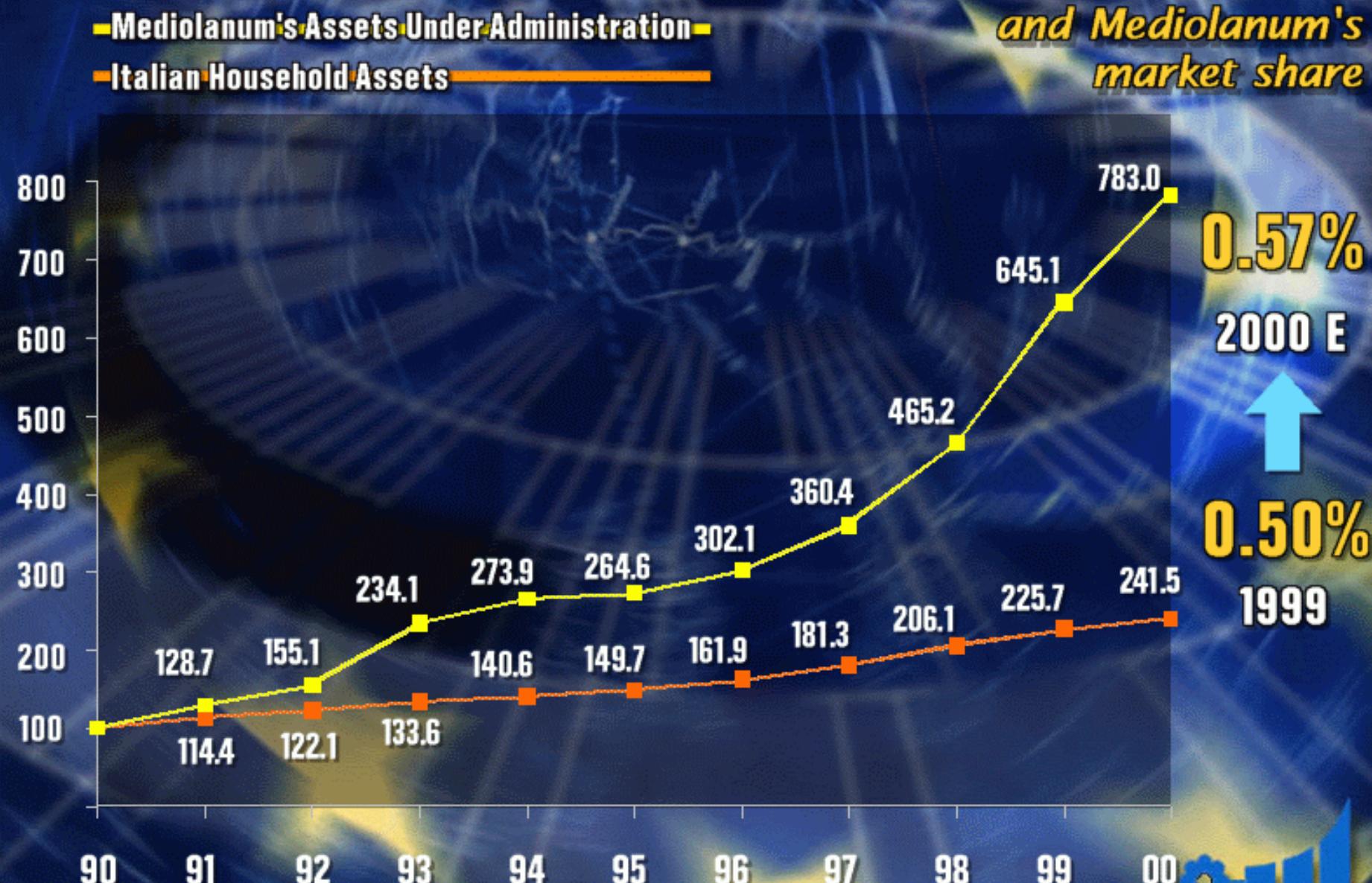
Bank Assets - Italy

Euro millions

	31.12.00	31.12.99	Change
Cash under Deposits	1,343.8	726.7	+84.9%
Securities under Deposits	1,853.9	1,076.8	+72.2%
Repurchase Agreements	93.0	51.6	+80.2%
Subordinate Loans	25.8	---	---
TOTAL	3,316.5	1,855.1	+78.8%



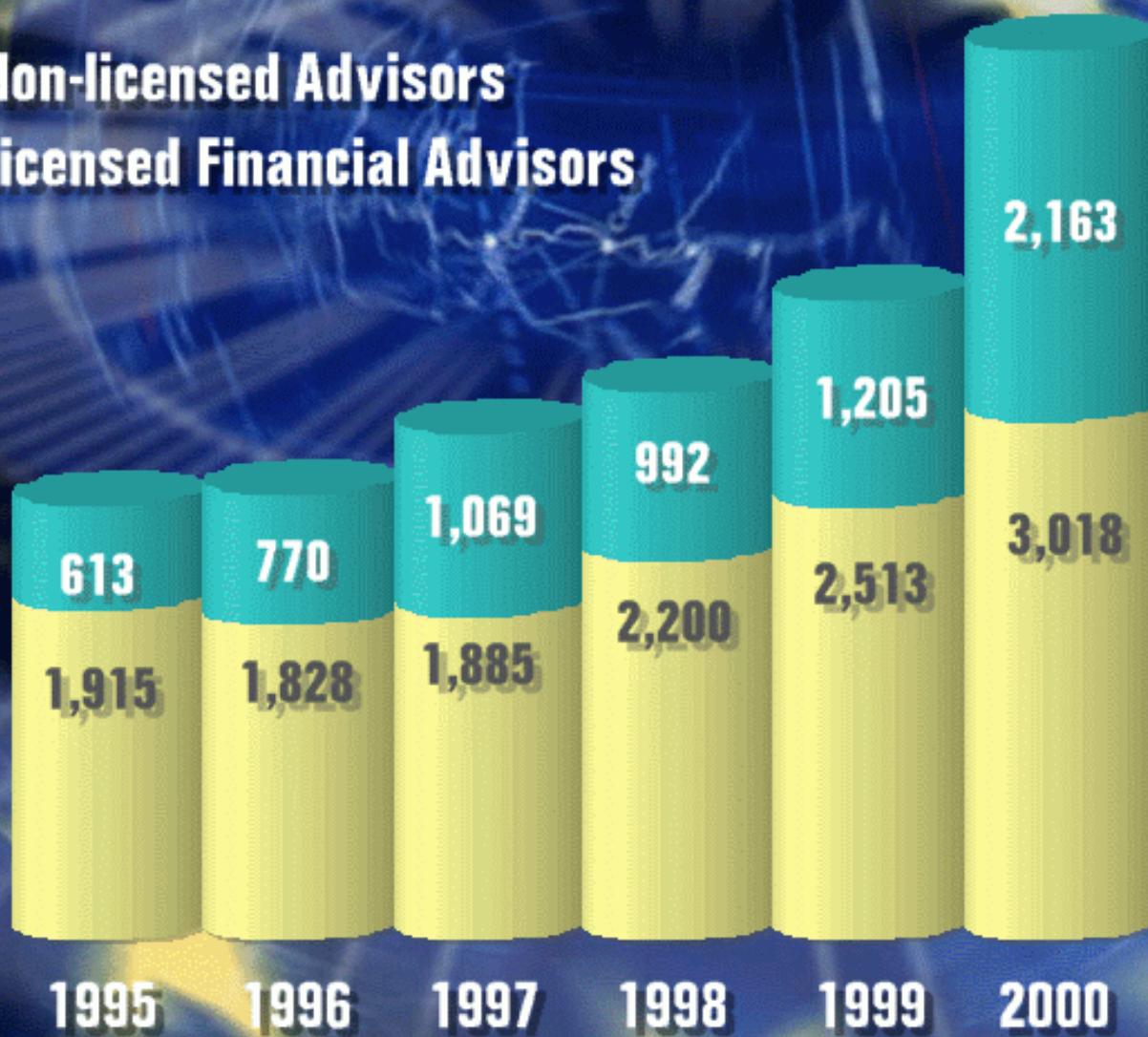
Evolution vs. Italian Household Assets



Evolution of Banca Mediolanum Network

No. of Agents

- Non-licensed Advisors
- Licensed Financial Advisors



The Distribution Networks - Italy

	No. of Agents		
	2000	1999	Change
► Non-licensed Financial Advisors	2,163	1,205	+79.5%
► Licensed Financial Advisors	3,018	2,513	+20.1%
Banca Mediolanum*	5,181	3,718	+39.3%
*of which <i>Financial Executives</i>	727	369	+97.0%
Partner Time	1,198	700	+71.1%
TOTAL NETWORKS	6,379	4,418	+44.4%



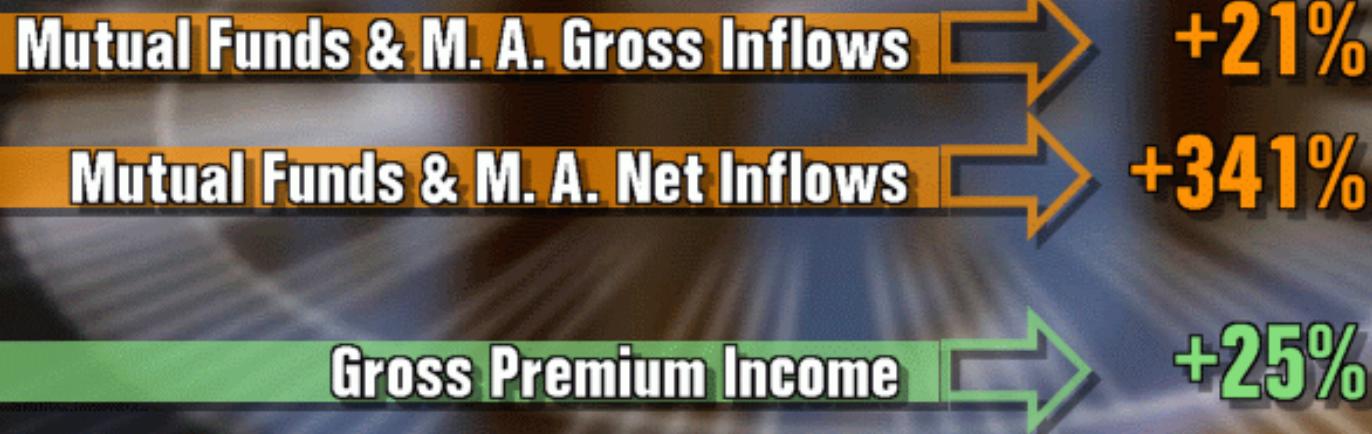
The Customer Base

as of December 31, 2000

New **First Account Holders**
(unduplicated)  +25% **124,000**



2000 Inflows Growth Highlights - Italy



2000 Gross Inflows - Italy

Mutual Funds & M.A.*

Euro millions

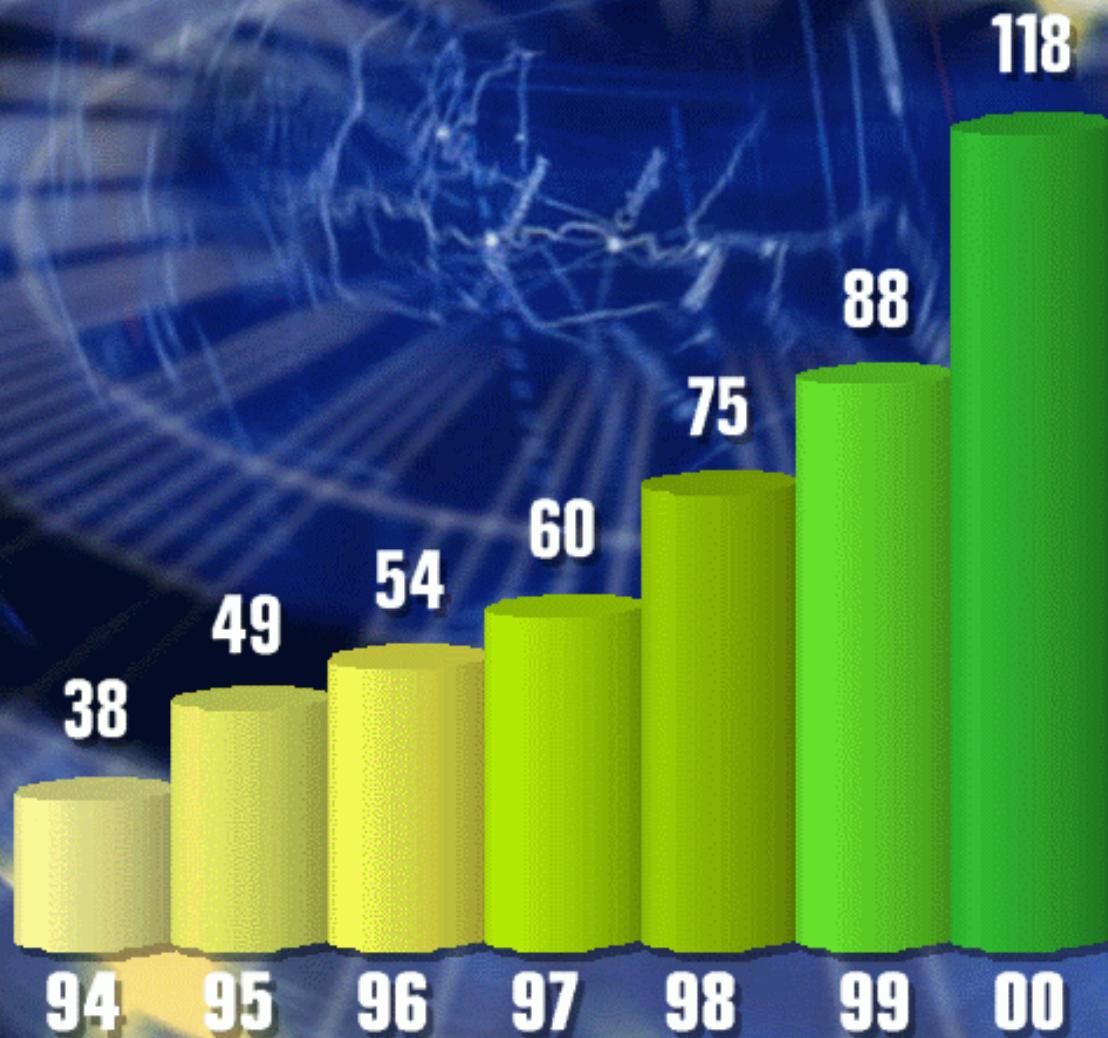
	2000	1999	Change
Italy-based Funds	805.6	1,033.6	-22.1%
► Equity Funds	504.0	392.0	+28.6%
► Bond Funds	126.8	255.1	-50.3%
► Monetary Funds	174.8	386.4	-54.8%
Ireland-based Funds	1,905.2	1,427.6	+33.5%
► Equity Funds	1,586.7	1,024.8	+54.8%
► Protected Funds	4.8	50.2	-90.5%
► Bond & Monetary Funds	313.7	352.6	-11.0%
Managed Accounts	560.0	233.5	+139.8%
TOTAL GROSS INFLOWS	3,270.8	2,694.7	+21.4%

* Retail sales



Net Profits - Italy

Euro millions



2000 Economic Results - Italy

Euro millions

	2000	1999	Change
Total Revenues	1,848.2	1,431.0	+29.2%
Profit before Tax & E.I.	158.7	130.2	+21.9%
+ Extraordinary Items	0.7	2.2	-68.2%
Profit before Tax	159.4	132.4	+20.4%
- Income Tax	-41.4	-44.0	-5.9%
Net Profit	118.0	88.4	+33.5%



2000 Profit before Tax & E.I. - Italy

Breakdown by Business Line

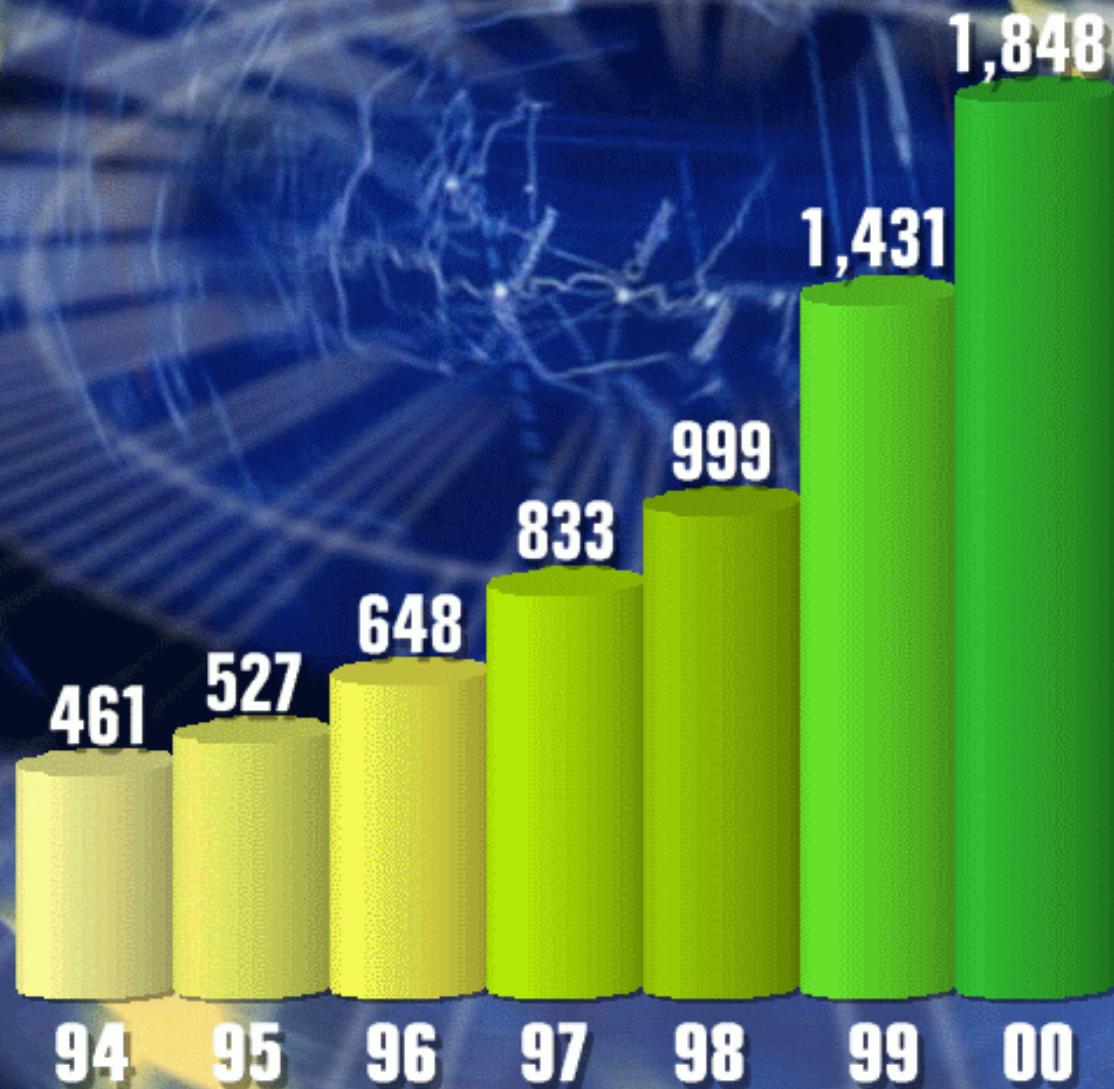
Euro millions

	2000	1999	Change
Life Insurance	94.9	56.7	+67.4%
Mutual Funds	75.5	67.2	+12.2%
Bank Business (excl. Adv. Investments)	-14.7	0.7	---
Other Operations	-0.4	0.7	---
Other Operations	3.0	5.6	-46.5%
PROFIT BEFORE TAX & E.I.	158.7	130.2	+21.9%



Revenues - Italy

Euro millions



2000 Total Revenues - Italy

Euro millions

	2000	1999	Change
Gross Premiums Written	1,532.6	1,229.1	+24.7%
- Reinsurance ceded	-16.4	-29.4	-44.2%
Mutual Fund Commissions	264.6	189.5	+39.6%
Bank Revenues	58.7	33.5	+75.2%
Other Commissions & Other Revenues	8.7	8.3	+4.8%
TOTAL REVENUES	1,848.2	1,431.0	+29.2%



2000 Gross Premiums written - Italy

Euro millions

	2000	1999	Change
► Individual Pension Plans	130.4	80.6	+61.8%
► Investment Policies	6.3	0.2	+212.6%
► Open Pension Funds	0.9	0.4	+127.8%
Recurring Policies	137.6	83.0	+65.7%
► Tradit./Group/Invest. Pol.	15.7	21.1	-25.9%
► Unit-linked Policies	403.5	28.9	+1,396.0%
► Index-linked Policies	501.5	677.2	-25.9%
Single Premium Policies	920.7	727.3	+26.6%
Total New Business	1,058.3	810.3	+30.6%
► Pension Plans in force	434.7	370.1	+17.5%
► Investment Policies in force	39.6	48.7	-18.7%
Total Business in-force	474.3	418.8	+13.3%
TOTAL PREMIUMS	1,532.6	1,229.1	+24.7%



2000 Mutual Fund Commissions - Italy

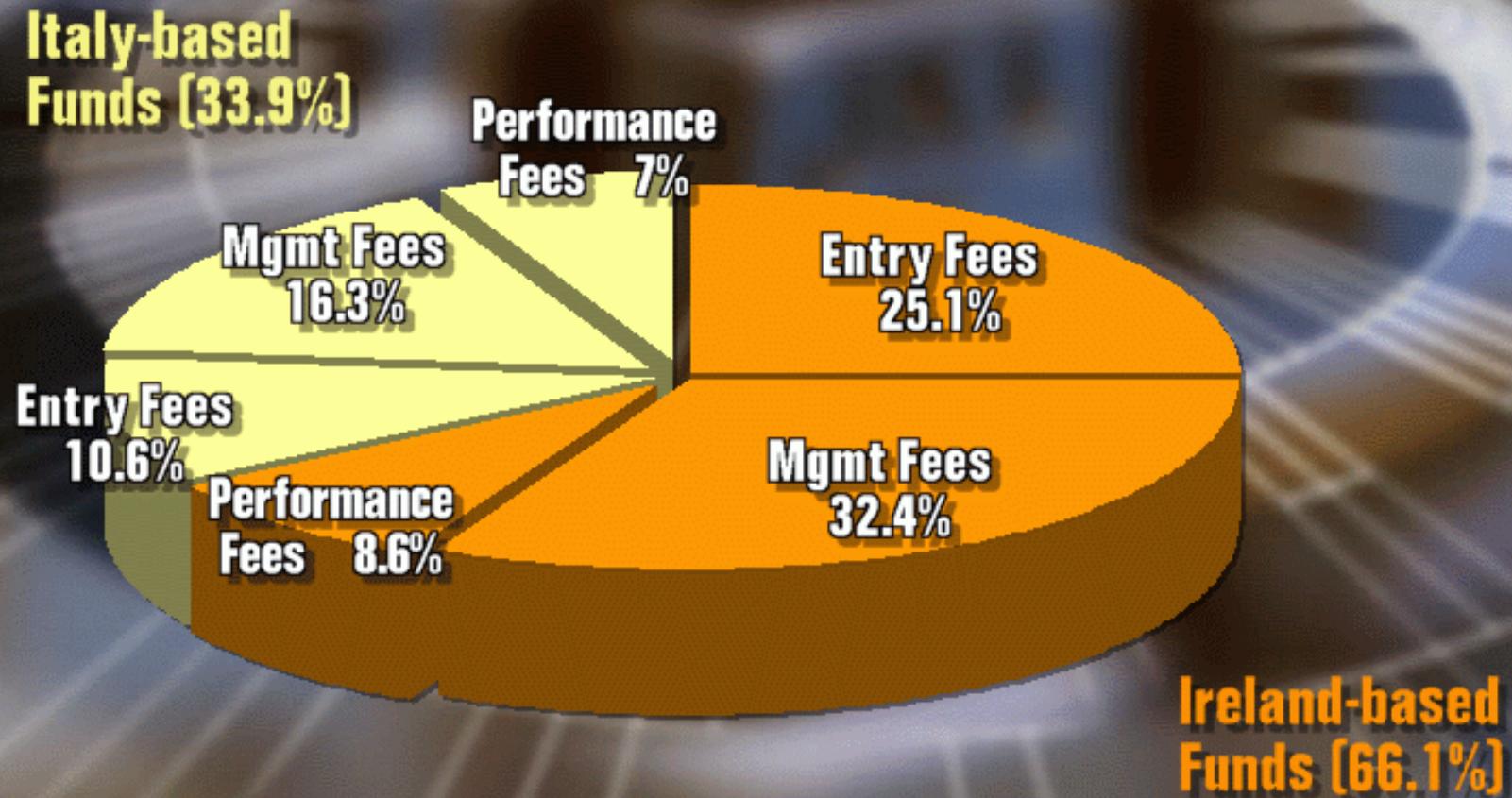
Euro millions

	2000	1999	Change
Entry Fees	94.5	67.8	+39.4%
<i>o/w Irish Funds</i>	<i>66.4</i>	<i>44.4</i>	<i>+49.5%</i>
Management Fees	129.0	86.1	+49.8%
<i>o/w Irish Funds</i>	<i>85.8</i>	<i>37.0</i>	<i>+131.9%</i>
Performance Fees	41.1	35.6	+15.4%
<i>o/w Irish Funds</i>	<i>22.7</i>	<i>13.5</i>	<i>+68.1%</i>
TOTAL COMMISSIONS	264.6	189.5	+39.6%



2000 Mutual Fund Commissions - Italy

Breakdown by Location



2000 Bank Revenues - Italy

Euro millions

	2000	1999	Change
Bank Interests	20.9	15.8	+32.3%
Banking Margins	37.8	17.7	+113.6%
▶ Securities	18.2	7.9	+130.4%
▶ Managed Accounts	7.8	0.9	+766.6%
▶ Other Services	11.8	8.9	+32.6%
TOTAL BANK REVENUES	58.7	33.5	+75.2%



2000 Costs - Italy

Euro millions

	2000	1999	Change
Claims, Benefits paid, Changes in Reserves	1,321.1	1,143.1	+15.6%
Recov. from Reinsurance	-18.2	-51.9	-64.9%
Acquisition Costs	232.6	151.9	+53.1%
G&A Expenses	138.9	92.6	+50.0%
Advertising Expenses	17.1	0.8	---
Depreciation	30.8	21.5	+43.3%



2000 G&A Expenses - Italy

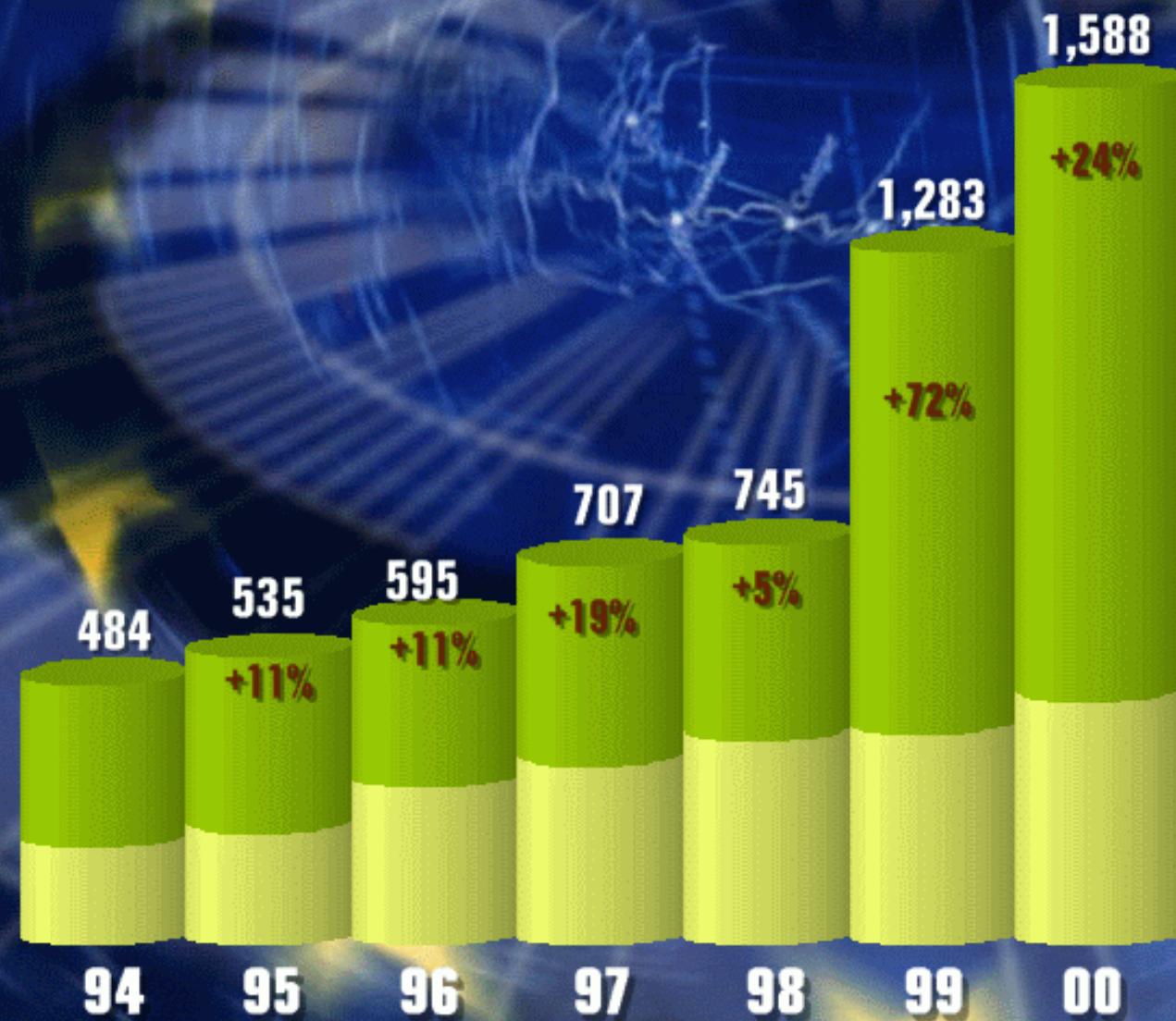
Reasons for the increase

- ▶ Increase in manpower
- ▶ Increase in the cost of asset management
of outsourced Ireland-based Funds
- ▶ Increase in the number of bank accounts



Evolution of Embedded Value

Euro millions



Value of
in-force
business

Shareholders'
equity

2000 Embedded Value Assumptions - Italy

1999

2000

Investment Return

5.1%

7.0%

5.10% Segregated Funds

6.85% Unit-linked Funds

Discount Rate

8.0%

7.75%



2000 Embedded Value Earnings - Italy

Euro millions

2000

1999

Change over the year

308

539

Dividends paid

50

41

EMBEDDED VALUE EARNINGS

358

580



2000 E.V. Earnings Details - Italy

Euro millions

	2000	1999
► Expected increase in EV	89	39
► Change in assumptions	16	56
► NAV Decrease	(58)	--
► Margin Variation	(11)	--
► Higher Surrenders	(46)	--
► Transformation/other	33	333
Change from existing business	23	428
► New business - life	195	102
► New business - funds & m.a.	140	50
Value of new business	335	152
EMBEDDED VALUE EARNINGS	358	580



2000 Assets under Administration - Spain

Euro millions

**Mutual Funds &
Managed Accounts**

21.12.00

Bank Assets

870.6

Institutional Assets

1,353.0

- Consolidation Adjustments

105.5

-215.6

CONSOLIDATED TOTAL

2,113.5



2000 Economic Results - Spain

July - December 2000

Euro millions

Total Revenues

2000

27.2

Profit before Tax & E.I.

3.8

+ Extraordinary Items

0.0

Profit before Tax

3.8

- Income Tax

-1.4

Net Profit

2.4



Net Consolidated Effect - Spain

July - December 2000

Euro millions

Net Profit

- Relating to Minority Interests

2000

2.4

-0.8

Mediolanum Group Profit

- Goodwill Depreciation

1.6

-4.1

Net Consolidated Effect*

-2.5

** from Spain Operations*



2000 Dividends

Euro

Dividends per share ➔ **0.096**

Dividend payout ➔ **60%**



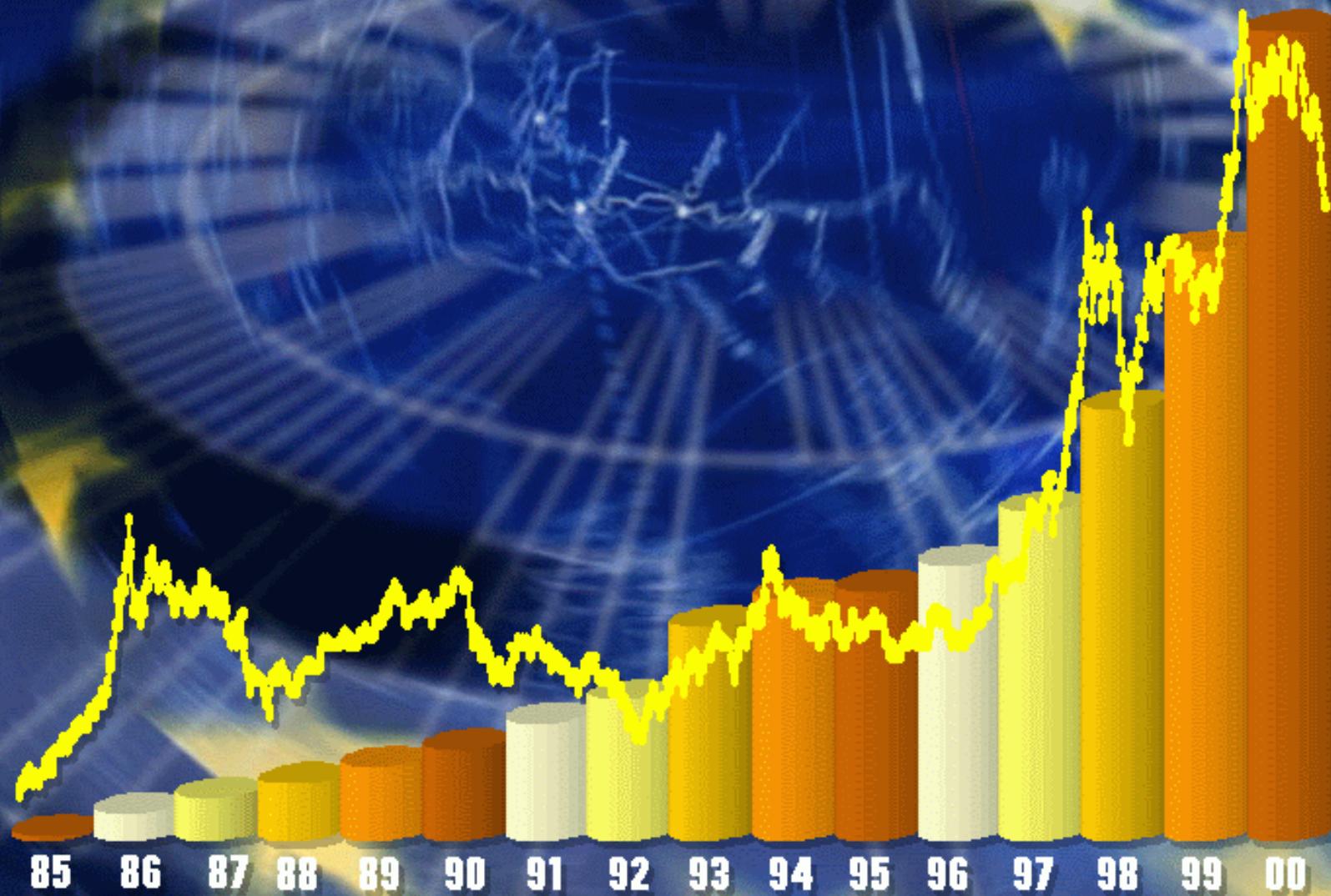
How Mediolanum manage market slowdown



Italian Stock Mkt & Mediolanum's Assets

Historical Behaviour Comparison

Euro millions



How to manage market slowdown

Mediolanum's Strategies

- ▶ Good Communication
- ▶ Customer Education: equity investments only for long-term horizons
- ▶ Being a Global Player: other business lines in managed and non-managed savings
- ▶ Lean Cost Structure and Flexibility
- ▶ On-going Savings Projects



2001 Net Inflows

Euro millions

	Jan 01	Feb 01	TOTAL	vs. 00	Mar 01 Projections*
--	--------	--------	-------	--------	------------------------

Managed Assets	166.2	148.4	314.6	+27%	214.6
► Mutual Funds & M.A.	87.1	83.5	170.6	+40%	143.0
► Life Policies	79.1	64.9	144.0	+14%	71.7
Administered Assets	146.2	130.1	276.3	+45%	129.8
► Securities	41.9	44.9	86.8	-12%	41.3
► Cash	104.4	85.2	189.5	+104%	88.5
TOTAL NET INFLOWS	312.5	278.5	590.9	+35%	344.4
New Current Accounts	6,514	7,336	13,850	+59%	10,655

* at March 16, 2001





products

New Products and Developments

2001



New Products

Life Insurance

- ▶ 'Europension Tax Benefit' that takes advantage of new fiscal benefits
- ▶ Single Premiums for investment that are no longer subject to the 2.5% tax on premiums



New Products

Mutual Funds and Managed Accounts

- ▶ "S" Funds
(clones of the existing funds with no entry fees and higher management fees)

- ▶ 'Chorus' extended down to investment levels between 50,000 and 100,000 Euro



Mutual Funds & M.A. Offer

Customer
Wealth

More

Less

Private Banking products

Managed
Accounts
based on
own funds

CONCERT
September

CHORUS

September

MIX

OWN
MUTUAL FUNDS

CHORUS PLUS
December

ELITE
December

Fund
of Funds

Captive
Products Open Architecture

INTERNET



New Products

Bank

- ▶ **Improved 'Credit Card'**
- ▶ **Special 'Credit Lines'**



www.bancamediolanum.it

Website Launch Results: April 2000 - March 2001

Current Accounts

155,000

Customers

225,000

Active Traders

22,000

**Pageviews
[daily average]**

300,000

Visitors per day

28,000

of which

Mediolanum Customers

8,500



The Distribution Networks - Italy

	Feb 2001	No. of Agents
		Dec 2000
► Non-licensed Financial Advisors	2,276	2,163
► Licensed Financial Advisors	3,045	3,018
Banca Mediolanum*	5,321	5,181
* <i>of which</i> <i>Financial Executives</i>	774	727
Partner Time	1,494	1,198
TOTAL NETWORKS	6,815	6,379



"Partner Time" Premium Income

Recurring Premiums

Euro '000

